

SUSTAINABLE PROCUREMENT STRATEGY

Annual Report
Year ended 31 March 2026

EDINBVRGH
THE CITY OF EDINBURGH COUNCIL

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2 Context

The City of Edinburgh Council's Sustainable Procurement Strategy 2025 to 2030 (the Strategy) was approved at Committee on 13 March 2025 and applies to all procurement activity undertaken by the Council from 1 April 2025. The Strategy sets out how the Council will use its spending power to procure goods, services and works in a responsible way that delivers economic, environmental and social outcomes that support growth, and assist the Council in addressing the challenges that the City is facing. This annual report sets out the outcomes achieved against the strategy on procurement activity completed by the Council in the Financial Year 2025/2026.

The Strategy supports delivery of the Council's wider priorities, including ending poverty, tackling the climate and nature emergencies and creating good places to live and work. It places a strong emphasis on using procurement to support Community Wealth Building aims such as supporting local economic growth, fair work, ethical and sustainable supply chains and opportunities for local businesses and the third sector.

The Strategy identifies three key strategic procurement priorities:

- Maximising Community Wealth Building outcomes from our procurements for the benefit of our communities and the city.
- Deliver contracts that help meet the Council's commitment to the climate and nature emergencies and deliver a just transition
- Deliver savings and Best Value outcomes through innovative and sustainable solutions

The Strategy will be reviewed annually with amendments made where required to reflect changes in legislation, policy, Council priorities and the wider operating environment.

The Council's public reporting obligations under the Procurement Reform (Scotland) Act 2014 (the Act) are included in this report, covering the period 1 April 2025 to 31 March 2026. This is the first annual report on delivery against the Sustainable Procurement Strategy 2025-2030. Annual procurement reporting provides a record of performance and achievements in delivering the Council's procurement strategy.

In accordance with the Act the report includes:

- a summary of regulated procurements completed during the reporting period
- a review of compliance with the Council's Sustainable Procurement Strategy
- a statement explaining how compliance was achieved, monitored and reported including any regulated procurements that did not comply with the Strategy
- community benefits fulfilled during the reporting period
- steps taken to facilitate involvement of supported businesses
- future expected regulated procurements over the next two financial years.

Major contracts concluded in the reporting period include: One Edinburgh Home Based Care Framework Agreement, Decriminalised Parking & Traffic Enforcement Services, Fostering Care Services, Re-development of Pennywell Town Centre and Property Insurance.

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Alongside contracting activity, the Council continued to engage with suppliers, businesses and third sector organisations throughout 2025/26. This included supplier engagement and Meet the Buyer activity, sharing early information on contracting opportunities and supporting local organisations to better understand public sector procurement, how to use the electronic tender systems and raising awareness of business support available.

3 Regulated Procurements Completed

Regulated procurements cover contracts with a value of £50,000 and above for goods/services and £2 million and above for works. Section 18(2) of the Act requires organisations to include: "a summary of the regulated procurements that have been completed during the year covered by the report". Completed contracts are those where the award notice has been published or where the procurement process otherwise comes to an end. This includes contracts and framework agreements.

The Council maintains and publishes on its external website a record of contracts awarded. This 'Contract Register' provides information on current contracts and is updated on a regular basis to remove expired contracts and include new awards as appropriate. The register can be accessed on the Council's website.

In addition to maintaining a public register, the Council provides reports to the Finance and Resources Committee on new contracts with a value above £1 million per annum as a minimum, or where such reporting is otherwise required. To ensure regular monitoring of all contracts a further six-monthly report on contracts awarded through competitive and non-competitive actions is reported to the Finance and Resources Committee; all public reports to the Committee are available on the Council's website. For contracts relating to the Lothian Pension Fund similar reporting was submitted to the Pensions Committee.

The summary of regulated procurements completed in the relevant period is provided as Annex 1. These include procurements for goods, services and works, the total volumes and values for which are in **Table 1** below. These regulated contracts include new projects, re-lets of recurring contracts and new contract extensions awarded in the period.

Table 1 Contract type, volume of new regulated contracts and estimated value

Contract Type	Volume of New Contracts Awarded	Total Estimated Value of Contracts
Goods	26	£45,332,863
Services	148	£925,495,028
Works	16	£434,062,641
Total	**190**	£1,404,890,532

Collaboration opportunities with other public bodies can ensure greater efficiencies, where appropriate, and are included in the regulated and non-regulated contracts awarded. The key collaboration is with centres of expertise such as Scotland Excel (SXL), Government Commercial Agency (GCA), the Scottish Government National Collaborative Procurement Division and East Shires Purchasing Organisation (ESPO). In total the Council concluded 90 regulated contracts through these and similar centres.

Examples of this include: -

- Scotland Excel – in the last year the Council has recorded spend with around 44 of the 63 available framework agreements that it can participate in through its membership of Scotland Excel. There were 12 new call-off contracts awarded including domestic furniture goods and services, construction professional services recycling of garden waste, janitorial consumables and equipment and the supply of groceries and provisions.

- GCA frameworks have been utilised for a variety of projects such as Frogston Primary School extension, Estates Professional Services and ERP Software Licences.
- The Council participates in Category A frameworks established by the Scottish Government's National Collaborative Procurement Division including Utilities, Liquid Fuels, Water and Waste Water Billing, Mobile Client Devices and Desktop Client Devices.
- YPO and NHS frameworks have also been utilised to support Council procurements during the period, including aids for daily living, laundry services and temporary buildings for schools
- The Council led on collaborative opportunities during the year, including Decriminalised Parking & Traffic Enforcement Services, Sherrif Officers and Maintenance of Public and Civic Clocks.

Where appropriate, the Council has used alternative sourcing opportunities to ensure the requirement for the Council to secure Best Value has been met. These included projects where there were economic or technical issues that may have detrimentally impacted on service delivery if a new tender was sought e.g. using existing suppliers to maintain equipment originally provided by that specific supplier rather than seeking to replace equipment.

Contracts for the Edinburgh Health and Social Care Partnership, Homelessness Services and Education and Children's Services included the direct award of contracts or further extensions of contract in accordance with the statutory guidance for care and support, ensuring the needs of individuals and continuity of care were paramount and secured the quality outcomes desired.

These instances described above are deemed to fall under the term 'non-competitive action', i.e. an award without a competitive procurement process. In line with the Council's Contract Standing Orders (CSOs), there is provision to waive the standard process where it is in the Council's best interests, having regard to various factors including (i) the obligation to secure Best Value, (ii) legal compliance and any potential risk of successful legal challenge, (iii) the principles of transparency, equal treatment, non-discrimination and proportionality and (iv) impact upon service users. A record of such instances (termed 'waivers' in the CSOs) is maintained and reported to the Finance and Resources Committee on a bi-annual basis, with specific instances also being separately reported to the committee for approval where required under the CSOs. There were 22 such instances over the year in respect of regulated procurements.

Social and other care services continue to adopt a co-production approach to shape the requirements. Examples in the reporting period included One Edinburgh Home Based Care Framework Agreement in which both survey and face to face engagement over an extensive period supported the development of the service specifications ensuring the provision would meet service user needs.

4 Review of Procurement Compliance with Strategy

The Sustainable Procurement Strategy's three strategic procurement priorities are supported by a detailed Delivery Plan (see Annex 2) which sets out the actions, measures and reporting arrangements that will be used to monitor progress. As this is the first year of the new Strategy, activity during 2025/26 has focused on embedding the new priorities into procurement activity and progressing the actions in the Delivery Plan.

Community Wealth Building, Fair Work and supplier engagement

Community Wealth Building is a central theme of the Strategy. Procurement activity is focused particularly on fair employment and ethical labour markets and on developing stronger local and resilient supply chains. The Strategy includes commitments to Fair Work First, the Real Living Wage, community benefits, ethical procurement and improving access to Council opportunities for local businesses, SMEs, social enterprises and the third sector.

During 2025/26 the Council continued to engage with existing and potential suppliers through one-to-one and group sessions, organised events and regular communications. An in-person supplier engagement event held in October 2025 was attended by 158 mainly small and local suppliers. Monthly supplier engagement sessions continued throughout the year, alongside a quarterly supplier newsletter quarterly supplier newsletter highlighting Council opportunities, strategic priorities, support available to suppliers and events such as Meet the Buyer and Supplier Development Programme activity.

The Strategy specifically commits the Council to working with organisations including Business Gateway, the Supplier Development Programme, Federation of Small Businesses and Edinburgh Third Sector Interface, and to using approaches such as appropriate lotting strategies, subcontracting opportunities and longer advertising periods where these can improve access for smaller organisations.

Real Living Wage and Fair Work

The Council continued its commitment to the **Real Living Wage and Fair Work First** during 2025/26. Payment of the Real Living Wage is mandated in as many regulated Council contracts as possible, and suppliers are also encouraged to become accredited Living Wage employers. The Strategy includes an ambition to increase the number of accredited contractors and requires annual reporting on both the number of contractors paying the Real Living Wage and the number that are accredited

The proportion of suppliers paying the Real Living Wage was **93%** in 2025/26, compared with **96%** in the previous year. The Council will continue to promote the benefits of Living Wage accreditation and Fair Work practices with new and existing suppliers and to monitor performance through procurement and contract management activity.

Table 2 The Real Living Wage findings

Contracts concluded with 'unique' suppliers*	Suppliers who pay RLW	Accredited Living Wage employers
218	202	98

**counts a supplier once*

Climate, nature and just transition

The new Strategy places greater emphasis on ensuring that Council contracts contribute to the climate and nature emergencies and support a just transition. This includes reducing carbon impacts, considering climate adaptation and resilience, promoting circular economy approaches and encouraging reuse, refurbishment and waste reduction through procurement.

During 2025/26 these requirements continued to be embedded within procurement planning, tendering and contract management, with environmental considerations applied where relevant and proportionate. Further detail on climate, nature and environmental outcomes is provided elsewhere in this report.

Savings and Best Value

Delivering savings and Best Value remains a strategic priority. The Strategy commits the Council to maintaining a pipeline of savings opportunities, working with service areas to improve commercial impact, reducing unnecessary demand and duplication, using collaborative and national frameworks where they demonstrate Best Value, and reporting forecast and delivered procurement savings annually.

Procurement and commercial activity delivered **£23.74 million** of monitored savings during 2025/26. This includes both cashable and non-cashable savings, such as cost avoidance



5 Climate and Nature

The Council is committed to using its purchasing power to help address the climate and nature emergencies. During 2025/2026, environmental consideration continued to be built into procurement strategies, specification and tender evaluations where relevant and proportionate.

The Council's procurement activity plays a key role in reducing Scope 3 emissions, decarbonising supply chains, minimising the environmental impact of goods and services and facilitating circular economy practices.

For purchasing decisions this translates into practical considerations like reducing carbon emissions through more efficient energy and fuel use, sustainable transport, waste prevention and recycling, the use of recycled and responsibly sourced materials, extending product life and supporting circular economy approaches. Climate requirements were tailored to the nature and impact of individual contracts rather than applying a single approach across all procurements.

Commercial and Procurement Services continue to work with Council services and sustainability colleagues to identify opportunities at an early stage of procurement and to ensure that commitments made through tendering are carried through into contract management. The Council's procurement activities are included at the Council Carbon Emissions Reduction Programme Board, which reports to the Sustainability Programme Board and engagement with the Council Climate and Nature Team is ongoing to support shared knowledge and insights on outcomes to support net zero targets. The Council's environment-focused procurement activities include representation and influence across the Council and with public sector colleagues through knowledge sharing and resources leading to opportunities for carbon reductions, resource efficiency and eco-systems restoration. These are included at the Council Carbon Emissions Reduction Programme Board which reports to the Sustainability Programme Board ,engagement with the Scottish Government to showcase case studies featuring sustainable procurement in practice as well as participating in the Research Action Group for Scope 3 Group 2 and wider Council's NRC (Nature Recovery), SOAR (Source to Ocean Action for Recovery), GFN (the Good Food Nation) groups, as well as external LACE forum (Zero Waste Scotland reuse and circular economy forum).

Wider Council objectives have been supported through contracts associated with low-emission transport, energy efficiency, waste reduction and recycling, sustainable food, nature and the circular economy.

Case Study 1: Builyeon Road Primary School and Early Learning Centre

Climate and sustainability were important considerations in the procurement for the new Builyeon Road Primary School and Early Learning Centre. The school is being designed to Passivhaus or equivalent standards, helping to reduce energy use and support the Council's net-zero ambitions.

The procurement required bidders to demonstrate how they would support the project's environmental objectives, helping to embed sustainability from design and construction through to the operation of the building. The school also forms part of wider investment in sustainable travel and green infrastructure in the Builyeon Road area.



Image shows: Builyeon Road Primary School and Early Learning Centre

Case Study 2: Janitorial Products

Sustainability was given a significant emphasis in the evaluation of the Council's new arrangements for the supply and distribution of janitorial products. The procurement considered how suppliers would reduce the environmental impact associated with the products supplied and their delivery, including areas such as packaging, waste, sustainable products and transport.

This demonstrates how climate considerations can be incorporated into everyday Council purchasing as well as major construction and infrastructure contracts. The contract also provides an opportunity to work with the supplier during its lifetime to reduce waste and support more circular approaches to the products used across Council buildings.

The Schools Procurement Forum continues to provide a regular focus on sustainability and environmental issues, with these themes included on each agenda alongside specific initiatives and practical guidance for schools. This has included work to reduce the use of glitter and other environmentally harmful products, with spending on glitter now negligible, as well as promoting recycling initiatives and more sustainable purchasing choices, such as practical ways to recycle hard to treat waste through the Edding white board pens recycling scheme and getting a process in place to ensure white goods recycling.

Procurement also supports schools through the Schools Sustainability Hub, which brings together guidance, information and resources to help schools and Early Years Centres make more sustainable purchasing decisions and reduce their environmental impact.

The Council's updated Sustainable Procurement Strategy continues to prioritise circular economy as part of nature and climate commitments. A key aim of this is to ensure every procurement considers how the Council's spending power can drive positive environmental and social change, encourage innovation and reflect just transition principles. Promotion of Warp-it online platform has supported exchanges of goods which estimate 30,283kg CO2, diverted 13,870kg of waste from landfill and saved Council the total of £41,014.

During the 12 month reporting period the sustainable duty was considered and specifically 80% of contracts, subject to full tender process, included climate criteria as part of the evaluation process. Key considerations included seeking carbon reducing measures, waste minimisation, energy efficiency, and sustainable materials.

To engage with supply chain and key stakeholders to drive improvements and progress on carbon accounting and impact through procurements Procurement Supplier Newsletter featured a comprehensive overview of practical considerations and support available on Environmental considerations in Procurement for organisations who think of doing business with the Council.

Procurement external and internal webpages are regularly reviewed and updated to better communicate the message and signpost organisations to the support available.

Knowledge and good practice are shared through cooperation with the Scottish Government funded bodies (such as Home Energy Scotland, Business Energy Scotland, Zero Waste Scotland) and partners (Chamber of Commerce) to make sure our environmental considerations in contracts and frameworks are well understood and result in meaningful outcomes.

Strengthened CPS processes ensure environmental considerations and adaptation measures are consistently integrated into all purchasing decisions in line with the revised Sustainable Procurement priorities and in the most resource efficient way. Updated guidance and templates have been developed to support a consistent and comprehensive approach.

Procurement activity is being directed towards areas with the greatest environmental impact, such as construction, fleet and transport services, and waste management. This targeted approach supports early actions including designing out construction waste, reduction of single-use plastics, increased reuse of materials.

Climate criteria have been introduced into all 2025 Council grant agreements. They are designed to capture current carbon accounting practices and promote improved environmental management and climate adaptation practices and facilitate further development in these areas by signposting to free resources. This resulted in positive feedback from grant holders.

Updated Community Benefits guidance now includes a Community Engagement, Environment and Nature theme, encouraging suppliers to contribute to local environmental and social projects. Examples include support for the Million Trees Project, Wee Wilding Spaces, Nature Network Pilot, Edinburgh Tools Library, and Edinburgh Shoreline.

Case Study 3: City Car Club

The Transport Team was seeking a new Contract for a city-wide Car Club to replace the existing expiring agreement The Car Club in Edinburgh is the second biggest Car Club in the UK behind London, with over 13,211 members and a fleet of 182 vehicles, predominantly cars. The ambition was to increase membership and usage of the Car Club significantly, taking into consideration targets to improve sustainable travel options, air quality, accessibility and reduce emissions and private vehicle mileages, in addition to the Low Emission Zone (LEZ). The contract put in place covers the full scope of the Council's requirements for the Car Club and covers the corporate use for Council staff and public use of the Car Club.

Sustainable procurement objectives were embedded at every step of the procurement exercise and resulted in the following Key Performance Indicators in Table 3:

Table 3 City Car Club Key Performance Indicators

Objectives	**Key Performance Indicators**
Encourage behaviour change to support the use of sustainable travel modes.	**1) Customer insight**: Improve customer insight and service satisfaction levels.
	2) Number of trips: Increase the number of car club trips made in Edinburgh.
	3) Active members: Increase the number of members who actively use car club.

	4) Affordability: Enhance affordable vehicle hire options for public use.
Improve sustainable travel choices for all travelling into, out of and across the city.	**5) City coverage:** Enhance the equitable spread of car club vehicles in the city by targeting provision to priority areas for expansion
Reduce harmful emissions from road transport.	**6) Vehicle emissions:** Increase the number of electric vehicles and trips and phase out use of diesel vehicles.
Maximise the efficiency of our streets to better move people and goods.	**7) Utilisation:** Improve the utilisation of vehicles and carriageway space.

This contract aims to provide access to vehicles for people that do not own vehicles or have access to public transport links. To increase affordability, the provider has committed to ensuring the smaller vehicles that fall into the 'affordable' category are available and the level of affordable, low cost, vehicles will be monitored as a Key Performance Indicator (KPI). It has been stipulated that a minimum of 30% of the Car Club fleet must be made up of vehicles that are the lowest cost to hire. Increasing the affordability of Car Club vehicles enables behaviour change from private ownership of vehicles to considering the use of Car Club vehicles. The provider is committed to providing accessible services for all Car Club users, including those with disabilities. Enterprise offers a Surrogate Driver Scheme through the Car Club for those with disabilities and their helpline has provision for hearing impaired members. Although regulations and the nature of on-street Car Club vehicles restricts their ability to make all individual vehicles accessible, the provider works with disability organisations, charities and their customers to improve accessible service options, while making all reasonable adjustments possible to widen access to Car Club vehicles. A core priority of this contract and procurement exercise has been regarding the Council's environmental commitments. The specification focuses on wholistic approach, that includes emissions and wider pollution reduction, energy and resource efficiency, waste, recycling and circular economy considerations for contract delivery outcomes as well as for the overall operations of a provider to facilitate wider positive change.

This staged and continuous approach resulted in meaningful submissions. The successful provider is installing energy efficient lighting and upgrading car wash stations in Scotland to recycle water at local branches and are committed to explore increasing the infrastructure available for Car Club vehicles, which in turn will increase the number of electric vehicles (EVs) in the Car Club fleet.

Community benefits have also been designed to contribute to climate change mitigation actions. Community Benefits were requested with regards to education on the use of the car club and EVs. The provider confirmed their commitment to delivering two engagement and education sessions in Edinburgh each year to promote the use of EVs and the correct use of EV chargers, focusing on 'Green Skills'.

Case Study 4: Decriminalised Parking and Traffic Enforcement Services (DPE)

The new DPE Contract will continue to have a positive impact on the climate and will be fully supportive of the Council's City Mobility Plan objectives and Net Zero ambitions. The enforcement of parking restrictions contributes to the CMP objectives as well as the city climate target by allowing for the free flow of traffic leading to minimal congestion, reduced air pollution and improved public transport journey times. Marston Holdings Limited have evidenced their commitment to

contribute throughout the Contract operations to Council's climate targets through planned actions to their refurbished premises, Electric Vehicle transition programme and upgraded vehicle telematics as detailed in their Climate Change Carbon Reduction Plan.

Case Study 5: Concession Contract for Ross Bandstand and West Princes Street Gardens

The City of Edinburgh Council required a brand-new concession Contract for the delivery of three events at the Ross Bandstand and West Princes Street Gardens. These events add value to the City's events offer and deliver significant economic, tourism and civic benefits. However, they have an environmental impact through use of green spaces, usage of vehicles for the provision of services as well as attendees' traffic, consumption of energy and resources. Impacts are mitigated through the use of recycled products; reduction of waste; limited use of single-use plastics; use of existing power supplies wherever possible; minimising use of green space; tree protection measures; and use of local contractors and workforce. Bidders were asked to demonstrate their emission reductions, including car kilometres by encouraging active travel, reduction and minimisation of the use of virgin materials and energy intensive materials, protection and enhancement of the environment. Food served during the event was specified as locally sourced, seasonal produce with inclusion of vegetarian, vegan options. Organic, fair trade, animal welfare standards or sustainably sourced seafood were prioritised where appropriate. Bidding organisations were asked to demonstrate policies, targets and are in place relating to reduce raw materials usage, greenhouse gas emissions and waste - including food donation and food waste recycling – and ensure that subcontractors have same tools and measures in place. Energy usage and food sourcing were specifically addressed to understand how the reliance on diesel generators is reduced and what tools are in place to ensure compliance with specified food strategies.

To ensure delivery on the above, all of environmental considerations were translated into relevant KPIs to account for the environmental impact management (such as reduction of food miles: percentage of food locally sourced (within 100 miles radius), percentage of vegetarian, vegan options on the menu, percentage of caterers who are SMEs, social enterprises, charities or supported businesses) and waste and recycling (percentage of packaging recycled during site establishment, percentage of reused materials utilised in site establishment, percentage of waste that is recycled via segregated waste/ separate bins on site, percentage of packaging utilised in conjunction with sales that is recyclable).

Case Study 6: Recycling of Scrap Metal and Lead Acid Batteries

The contract put in place to recycle scrap metal and lead acid batteries that the Council accumulates via its three Household Waste Recycling Centres and Road Services is a practical example of ethical considerations along with the environmental ones embedded in the procurement exercise. Through specification the Contractor was asked to recycle as high a percentage of the waste materials as possible with the expectation that at least 90% of all the targeted materials listed will be recovered for recycling. The Contractor was also expected to recycle any non-target recyclables where possible. It was a mandatory requirement that the end destination for the Council's waste is both sustainable and reputable. To minimise excessive journey distances, prevent negative environmental impact and unnecessary haulage time and costs, it was specified that Contractors were to be situated no further than 20 miles from the city centre and those invited to quote were all within this distance.

6 Community Benefits Summary

The Council continues to use its procurement activity to secure wider social, economic and environmental benefits for Edinburgh. Community benefits are considered as key part of procurement activity and included in contracts where relevant and proportionate.

During 2025/26, suppliers delivered a wide range of benefits across the Council's community benefit themes of education, employment and training, community, environment and nature. These benefits help maximise the wider value generated through Council contracts and support Council priorities including ending poverty, creating good places to live and work, supporting a fair and inclusive economy and responding to the climate and nature emergencies.

Activity during the year included the creation of jobs and apprenticeships, work experience and training opportunities. Schools have benefited from Science, Technology, Engineering and Mathematics (STEM) activity, careers events, mentoring and employability support. Communities have received volunteering, financial and practical support including improvements to community facilities and green spaces and environmental and diversity projects.

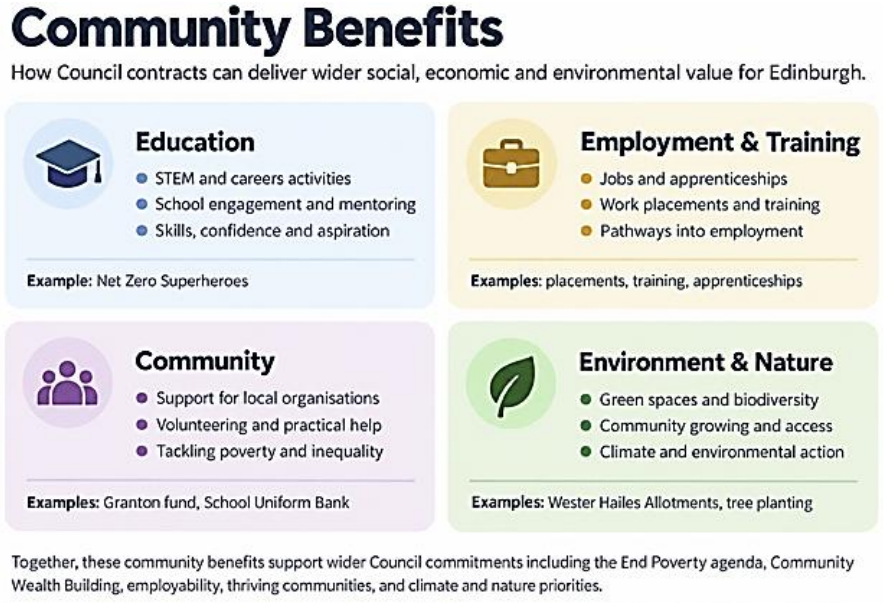


Image shows: Types of Community Benefit Council Contracts can deliver, for example supporting education, employment and training, the community or improving the environment and nature.

There has been a particular focus on using community benefits to support children and young people and those experiencing disadvantage. For example, Council suppliers provided £30,322 of support to Edinburgh School Uniform Bank during 2025/26. This funding helps provide new uniforms and essentials such as shoes and coats through in-school mini uniform banks (WeeSUBs), now operating in 18 schools, as well as Clothing Crisis Packs for children and young people facing significant disadvantage. The Uniform Bank reports that this support enables it to provide the right

clothing when it is needed and helps children participate in school with greater confidence and dignity.



Image shows: Edinburgh School Uniform crisis packs including shoes and water bottles

Education and skills activity have also continued to grow. Suppliers have worked with schools and employability partners to provide careers events, classroom sessions, work placements, accredited training and apprenticeships. AtkinsRealis, for example delivered its Net Zero Superheroes programme across Edinburgh schools, engaging young people in climate change, engineering and STEM activities. Across nine schools, 287 young people participated and more than 80 hours of volunteering were provided.

The construction industry has continued to support the delivery of curriculum pathways for construction and has meant the Build Your Future construction skills demonstrations have been provided in all secondary schools across the city. These give pupils real practical experience of engineering and construction roles and direct access to industry role models.



Image shows: school pupils building windmills as part of the AtkinsRealis Net Zero Superheroes programme

Community benefits have also been used to improve neighbourhoods and community spaces. Examples include resurfacing and drainage works and materials provided by Luddon Construction to improve access routes at Wester Hailes Allotments as well as projects supporting schools, community facilities, food initiatives and local organisations. Environmental benefits included tree planting, green space improvements and activities designed to increase understanding of climate change and biodiversity. At Moredun, for example, a community tree planting event brought together residents, school pupils and project partners to plant 30 fruit trees and supported three voluntary and community organisations involved in delivering the event.



Image shows school children planting fruit trees at Moredun.

The Council will continue to work with contract managers, suppliers and community partners to ensure community benefits respond to local priorities and deliver meaningful and measurable outcomes for Edinburgh.

The community benefits fulfilled in the last year are shown in Table 3 below, along with previous years outcomes for comparison.

Table 4 The community benefits fulfilled 2020-2026

Period	Local jobs	Apprentices	Work Placements	Sponsorship and Funding
2020-2021	13	23	88	£40,000
2021-2022	149	23	29	£150,309
2022-2023	127	77	193	£281,711
2023-2024	87	25	50	£52,578
2024-2025	91	84	316	£253,954
2025-2026	138	21	65	£217,120

Case Study: Community Benefit Fund: investing in North Edinburgh

During 2025/26 the Council worked with Cruden Homes and CCG to pilot a new approach to community benefits in North Edinburgh. A flexible Community Benefit Fund was established to enable local voluntary and community organisations to access funding for projects responding directly to local priorities.

The priorities and funding criteria were developed in dialogue with the North Edinburgh Response and Recovery Group (R2 Network), helping ensure that investment was shaped by local needs. Seven applications were received and six projects were supported, covering food and growing, family support, community spaces, anti-racism and local environmental improvements. Following the successful pilot a further funding round is planned for 2026/27.



Image shows: Community Lunch at Granton Community Gardeners, made with veg supplied by Lauriston Farm

Community benefits secured through the Council's Roads and Transport Infrastructure Construction Framework have been used to make practical improvements to Wester Hailes Allotments, improving access to an established community food-growing site.

Case Study 2: Wester Hailes Allotments

Luddon Construction provided resurfacing and drainage works and materials to improve access routes and facilities at Wester Hailes Allotments.



Image shows: improved access routes to allotments

7 Supported Businesses

The Council recognises the important role of businesses that support social and professional integration of disabled or disadvantaged persons (termed 'Supported Businesses') and has continued to reserve contracts where appropriate to ensure the steppingstone into mainstream employment for disabled or disadvantaged persons provided by these businesses continues.

The Council utilised the Scottish Government 'Requirements Reserved for Supported Businesses Dynamic Purchasing System (DPS)' and awarded a new contract to The Access Technology Company to carryout accessibility audits over the next two years.

Total spend with Supported Businesses in the reporting period is shown in Table 4. The overall spend is lower than in 2024/25 due to a reduction in requirements for re-upholstery of chairs There was, a significant increase in spend with The Access Technology Company for the testing of accessibility of ICT systems and other services.

Table 5 Total actual spend with supported businesses

Supported business	Actual spend
Grassmarket Community Projects	£5,776
Matrix Fife	£13498
St Jude's Laundry	£8510
The Lady Haig's Poppy Factory	£1,749
The Access Technology Company	£19,890
Restructa Ltd	£7987
GTS Solutions CIC	£230
Total Actual Spend	**£57,641**

8 Future Regulated Procurements

Over the next two years the Council will have a mix of recurring requirements and one-off projects to take to the market. Some of the contracts that are due for renewal include the re-tender of Edinburgh Shared Repairs Service Framework Agreement and Legal Services Framework Agreement

A summary of regulated procurements anticipated in the next two years is provided in Annex 3.

In addition to this summary all regulated contracts including the dates they are due to expire continues to be available on the Contract Register on the supplier pages of the Council website.

9 Finance

Financial Outlook

The latest review of the Council's main expenditure and income planning assumptions indicates an estimated budget gap for 2027/28 of £14.3m, increasing to £93.0m by 2030/31, not including equivalent savings requirements for the Edinburgh Integration Joint Board (EIJB).

The estimated gap of £14.3m for 2027/28 depends, however, on the full delivery of savings and additional income underpinning the approved 2026/27 budget, alongside management of a number of known and emerging risks and pressures. These include increasing service demand, particularly within Homelessness and Adult Care Services, and any further inflationary pressures arising from current global uncertainty. It also assumes a "flat-cash" level of core grant funding and a 5% increase in Council Tax rates.

The Revenue Budget Framework and MTFP 2025/30 – progress update brought to Committee in February 2025 introduced and summarised the Council's updated Budget Strategy. To implement the Budget Strategy effectively, officers have developed a delivery framework comprising five distinct but complementary programmes: Departmental Best Value programmes, cost/performance benchmarking, prevention and early intervention, Zero-Based Budgeting (ZBB) and transformation-based "Priorities for Change".

Work is continuing to embed a ZBB-related approach across the full range of the Council's activities. This is a fundamental change in the Council's annual budget-setting process. The key aim is to challenge the Council's historic spend profile and to effectively align the Council's spend with its organisational priorities.

Council Savings

Commercial savings targets which include efficiency savings, value for money and non-cash savings continue to be achieved by the Council. In 2025/2026 the delivered savings through existing and new commercial projects achieved £23.7m against a forecast of £12.5m, this represents an increase on the previous achievement of £11.2m and partly driven by £8.75m against Scottish Government Frameworks, with the main contributions (£6.27m) coming from computer hardware and electricity. The forecast for delivered savings in 2026/2027 is anticipated to be £17.1m. The majority of savings identified are non-cash procurement savings such as cost avoidance or outcomes lower than market rate, there were also rebates offers linked to demand whereby actual outcome will depend on volume purchase. Ongoing monitoring of expenditure by contract managers will be key to securing delivery.

Cash savings continue to be challenging, we are actively engaging with Scotland Excel and other public sector organisations to seek economies and actively sharing opportunities across Local Authority networks.

Council Expenditure with Third Parties

In 2025/2026 the Council total expenditure with third parties was £1,062,106,628.

The third party spend has reduced by 2.72% down by £29,738,355 on last year). Capital spend was £283.9m a reduction of £38.7m. Revenue spend accounted for approximately £776m (73%) of total expenditure.

It is important to understand the Council's supplier base in more detail. In terms of the use of local suppliers, the Council's third party spend included a total of 3,675 suppliers, of which 1055 were classified as local, accounting

for 38.1% of the total supplier spend (excluding spend through purchase card), 2.2 percent higher than in 2024/2025 where 35.9%[1]of spend was linked to local suppliers.

By way of the most recent comparative data on the use of local suppliers, the Local Government Benchmarking Framework figures for 2024/2025 recorded the Council's 35.2% percentage of procurement spend with local enterprises remaining the second highest of similar sized Councils, well above the Scottish average of 30.6%. The comparative figures for 2025/2026 are not yet available.

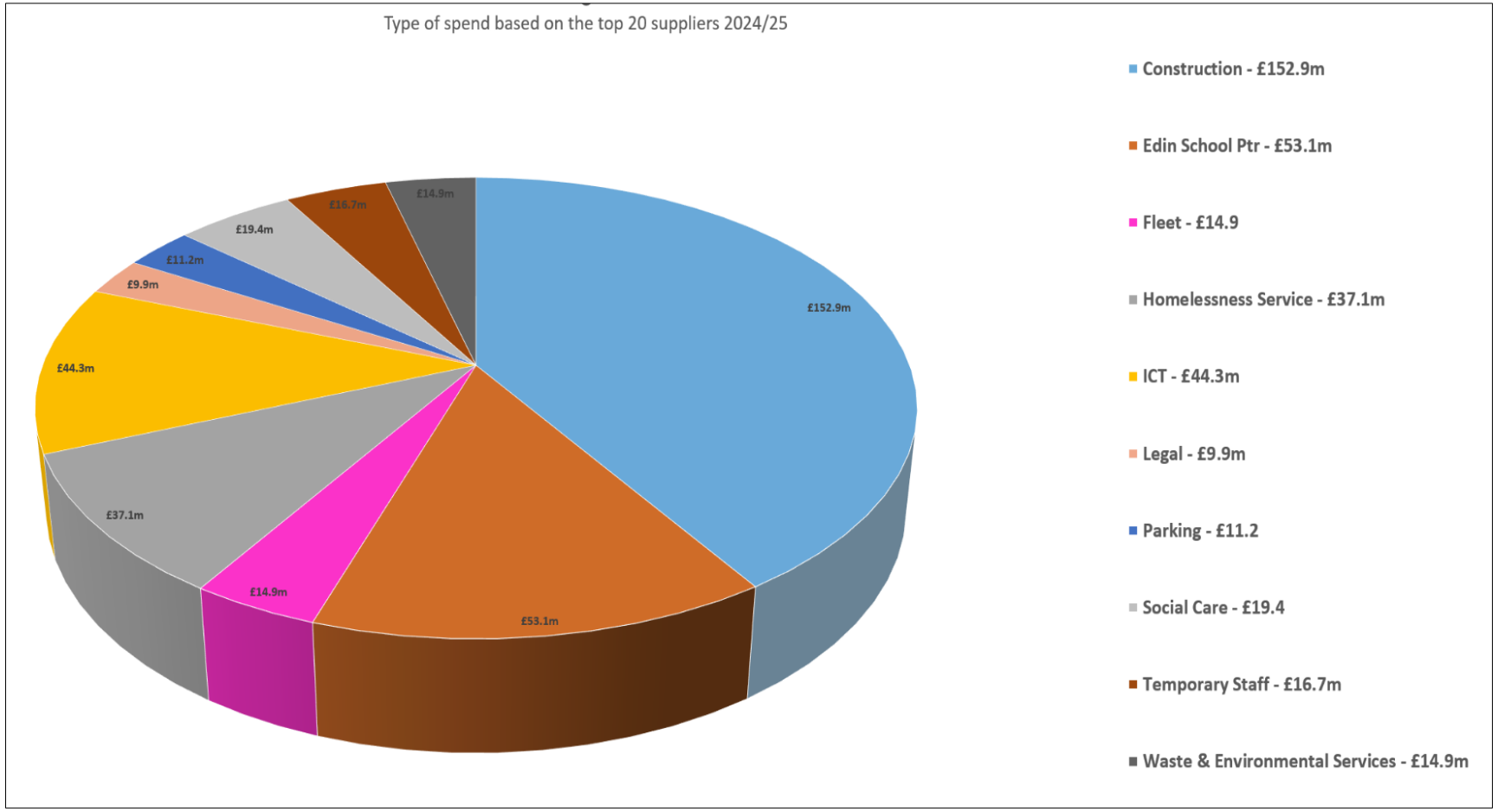
In terms of Small to Medium Enterprises (SME), the data shows 2169 SME suppliers, an increase of 11.74% since 2024/2025accounting for 49.92% of total core spend of £1,031,106,913 These percentages are influenced by fluctuations on high spend sectors such as construction work, ICT, care and waste and energy services where national suppliers can deliver at the scale the Council is seeking. Despite this, the Council continues to seek to ensure suitable opportunities for local SMEs elsewhere in the supply chain. In addition, of the 218 suppliers awarded a new regulated contract or a place on a Council framework agreement in the 2025/2026, 147 (or 67%) were SME.

The supplier spend categories cover around 30 different description types (e.g. construction, professional services and so on) below is a summary of the Council's top 20 Supplier by category of expenditure Figures 1(2025/26) & 2 (2024/25 comparison). The categories with the Top 20 have remained largely unchanged year on year.

The snapshot represents 35% of total council expenditure – the categories, within the top 20, show higher spend by supplier in Construction, Edinburgh Schools Partnerships, Homelessness, Social Care and Temporary Staff Categories however legal Services and Parking are no longer within the top 20 and there have been reductions in spend in Waste & Environment Services and ICT.

[1] Data from Scottish Procurement Information Hub

Figure 1: Type of spend based on the top 20 suppliers 2024/25



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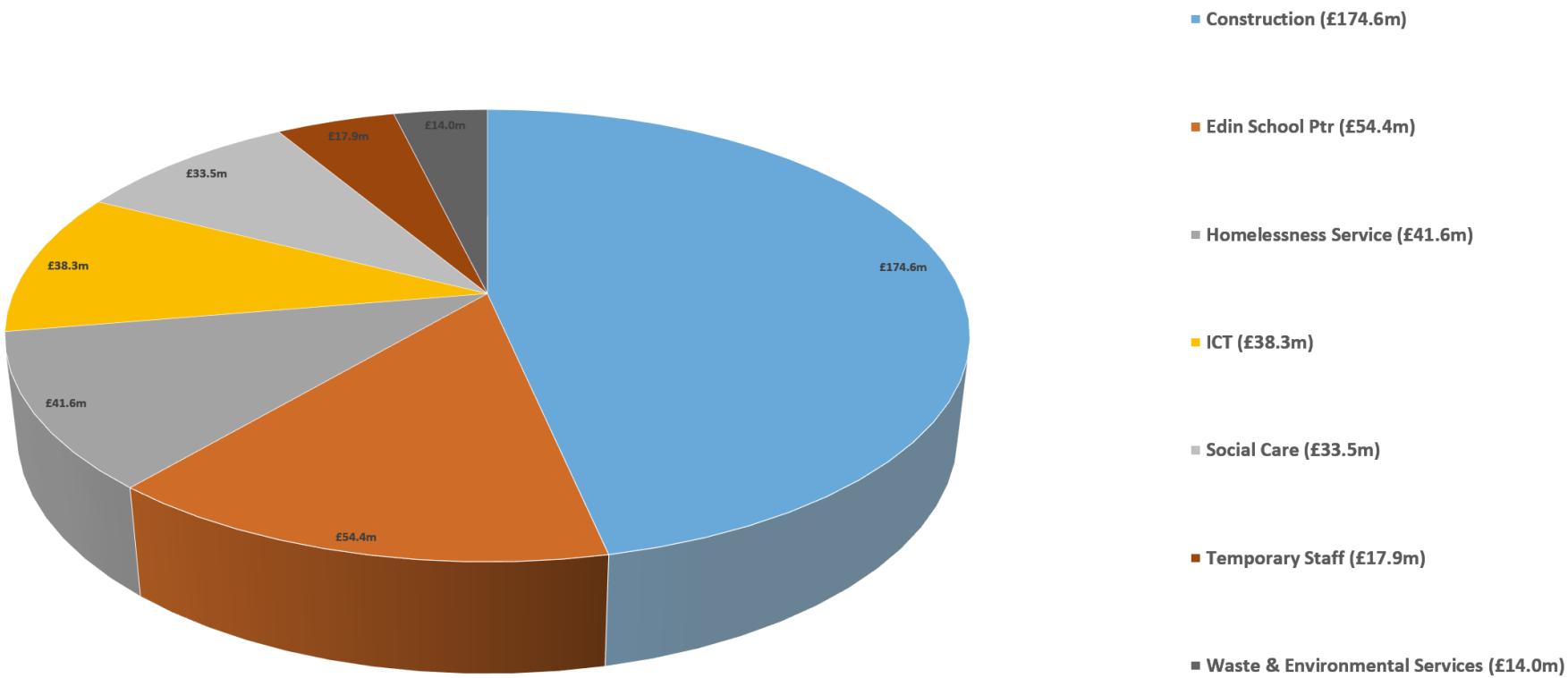
Type of spend based on the top 20 suppliers 2025/26



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Annex 1 – Regulated Procurements

Goods Contracts - 26

Contract Award Date	Contract Reference	Contract Name	Contract Start Date	Contract End Date (not including extensions)	Contract Value, £	Supplier Name
04/12/2025	CT1255 Direct Award (CO83)	Supply of Compact Sweeper	04/12/2025	04/06/2026	93,106	Aebi Schmidt Uk LTD
03/04/2025	CT1441	Supply of Metal Presentation Seats & Plaques	05/05/2025	04/05/2028	247,500	Allgo Mechanical Engineering Ltd
07/01/2026	CT1624	Supply of Natural Stone for Roads & Footways (Framework Agreement)	19/01/2026	18/01/2028	4,000,000	BBS Brick and Stone, Hardscape Products Ltd, Tradstocks Ltd
12/11/2025	CT1596	Supply of Concrete (Legio) Blocks, Waste Transfer Stations	10/11/2025	09/11/2029	100,000	Robinsons Group (GB) (Concrete Wall Panels)
16/07/2025	CT1678 Call Off	iPhone XR Replacement Programme	16/07/2025	15/10/2025	73,268	Digital Devices Ltd (GB)
07/10/2025	CT1255 Direct Award CO 81	Refuse Collection Vehicle with Crane	07/10/2025	07/04/2026	454,021	Faun Zoeller (UK) Limited

24/06/2025	CT1255 Direct Award (CO 79)	Supply of People Carriers (Wheelchair Access)	24/06/2025	24/12/2025	189,735	Gowrings Mobility Group Limited
06/02/2026	CT1379	Memorialisation for Bereavement Services	01/03/2026	29/02/2028	150,000	Granart Limited
08/07/2025	CT1255 Direct Award (CO 56)	Supply of Winter Weather Tractors	28/07/2025	28/01/2026	694,320	H.R.N Tractors Limited
05/11/2025	SXL Framework 1223 Direct Award CT1550	Supply and Delivery of Catering Sundries	05/11/2025	30/11/2028	771,780	Instock Limited
01/10/2025	CT1495	Supply and Delivery of Janitorial Products	01/10/2025	30/09/2029	5,400,000	Instock Ltd
05/12/2025	CT1759	Hire Services - Non-Operated Plant	02/12/2025	02/06/2026	259,016	Jarvie Plant Ltd
28/01/2026	CT1758	Supply of Pest Control Products & Chemicals	01/02/2026	31/01/2029	130,000	Killgerm Chemicals Ltd
17/12/2025	NEPO214 Mini Comp CT1487	Supply of Electric Leaf Blowers	20/03/2026	30/10/2025	225,062	Lloyd Limited
17/06/2025	CT1255 Direct Award (CO 76)	Supply of Roads Drainage Vehicle	17/06/2025	17/12/2025	102,159	Lookers Motor Group Limited

14/10/2025	CT1255 Direct Award (CO82)	Caged Bin Tail Lifts	14/10/2025	14/04/2026	419,305	Lothian Vehicle Bodybuilders Limited
27/08/2025	CT1392	Supply Of Aids for Daily Living	27/08/2025	31/12/2025	50,000	Mobilitas Group Limited
07/11/2025	CT1392	Supply Of Aids for Daily Living	01/06/2025	31/05/2027	18,826,984	Nottingham Rehab Ltd (Trading as NRS Healthcare)
06/01/2026	CM0924	Digital Services, Scheduling Software	01/01/2026	31/12/2027	70,000	October Resolutions Ltd
29/09/2025	CT1454	Supply and Maintenance of Vehicle Washing Equipment	01/10/2025	29/09/2028	156,463	Rhinowash Ltd
31/07/2025	SXL1423 Direct Award CT1620	Supply & Distribution of Groceries & Provisions	18/08/2025	30/04/2029	10,510,000	Sysco GB Limited
13/10/2025	SXL 0623 Direct Award CT1728	Supply and Delivery of Civic Supplies	13/10/2025	31/03/2027	1,120,000	Tennent Caledonian Breweries Wholesale Limited
02/03/2026	CM0930	Duke of Edinburgh Award Registration and Welcome Packs	02/03/2026	28/02/2028	100,000	The Award Scheme Ltd

04/04/2025	CT1255 (CO 34)	Lighting Towers	04/04/2025	04/10/2025	295,128	Versalift (GB)
27/11/2025	CT1756	Total Mobile Replacement Programme	27/11/2025	31/03/2026	271,332	Vohkus Limited (GB)
04/04/2025	CT1255 (CO35)	Medium Van 6 Seat Conversion	04/04/2025	04/10/2025	623,684	Western Nissan (GB)

Services Contracts - 147

Contract Award Date	Contract Reference	Contract Name	Contract Start Date	Contract End Date (not including extensions)	Contract Value, £	Supplier Name
16/05/2025	CT0883	Home Based Care Services (Re-Design) Framework - One Edinburgh	01/06/2025	31/05/2035	550,000,000	1st Focus Homecare Ltd / All Care Services Ltd / Almond Blossom Care Ltd / Amaris Care / Baal-Perazim Care Services Ltd / Bliss Care Solutions / Blackwood Care / Caley Home Care Ltd / 'Call In' Homecare Ltd. / Blessing Grace Limited t/a Cura) / DB Effusive Care Ltd / Eben Care and Support / Eidyn Care (Fife) Ltd / Family Circle Care Ltd / JB Homecare & Staff Agency / Lothian Trading Services / Monteith Personal Care Management Ltd / M & G Healthcare Services Ltd / Primecare Health Ltd / Professional Carers / Purple Social Care Ltd / The Richmond Fellowship (Scotland) Ltd / Seasoned Hands Care / Social Care Alba Ltd / Tanshe Ltd / Time

						For You Care / McSence Communication Ltd.
29/04/2025	CT1432	Children and Young People's Fostering and Continuing Care Framework	01/08/2025	01/08/2030	64,000,000	Aberlour Child Care Trust / Action For Children / Barnardos Scotland / Carevisions Fostering Ltd / Dean & Cauvin Trust / Foster Care Associates Scotland Ltd / Fostering People Scotland Ltd / Fosterplus Fostercare Ltd / Fostering Relations Ltd / National Fostering Agency / Swiis Foster Care Scotland Ltd / Scottish Adoption Association / The Adolescent and Children's Trust
15/10/2025	CT1509	Design and Project Management Services, NEAT Connections Active Travel Infrastructure Project.	30/10/2025	30/10/2026	485,000	Aecom Limited
05/02/2026	RM6165 Direct Award CT1524	Transport Engineering Services, Carriageway & Footway Works Programme Citywide	09/02/2026	05/02/2027	800,000	Aecom Limited
02/05/2025	PL1415	British Standards' Information Services	17/04/2025	17/04/2026	54,435	Allium UK Holding Limited

03/04/2025	RM6237 Direct Award CT1770	Maintenance Services, Electric Vehicle Charging Points, Citywide	02/02/2026	31/01/2027	205,920	Amplify EV Limited
31/05/2025	CS0116	Insurance Services, Edinburgh Trams - Property Damage	31/05/2025	30/05/2028	1,320,000	Aon UK Limited
31/05/2025	CS0116/Public	Insurance Services, Edinburgh Trams - Public. Products Liability	31/05/2025	30/05/2028	2,490,465	Aon UK Limited
01/05/2025	CT1061_1a	Temporary Accommodation Services	01/05/2025	30/04/2026	7,194,150	Apart Hotels Worldwide Ltd
01/04/2025	CT0627 Direct Award CT0627-271	Temporary Accommodation Services, Home Share	27/05/2025	31/03/2027	2,037,420	Apeiron Stays Limited
01/04/2025	CT0627 Direct Award CT0627-285	Temporary Accommodation Services, Home Share	27/05/2025	31/03/2027	1,677,261	Apeiron Stays Limited
18/06/2025	CT2675 Direct Award SOC828	Multi-Discipline Design Services, Granton Primary School	01/05/2025	31/12/2029	2,263,592	AtkinsRealis UK Limited
25/06/2025	CT2675 Direct Award SOC847	Multi-Discipline Design Services, St Catherine's Primary School	01/06/2025	31/07/2030	2,125,750	AtkinsRealis UK Limited
28/04/2025	CT2675 SOC796	Climate Ready Craigleith Phase 2	28/04/2025	31/03/2027	225,207	AtkinsRealis UK Limited

12/08/2025	CT2675 Direct Award SOC814	Multi-Disciplinary Professional Services, Portobello Swim Centre Upgrade	12/08/2025	31/12/2028	644,450	AtkinsRealis UK Limited
17/09/2025	CT2675 Direct Award SOC859	Multi-disciplinary design services for Fox Covert and St Andrews Primary NEW schools	17/09/2025	21/05/2030	2,375,550	AtkinsRealis UK Limited
01/10/2025	CT2675 Direct Award SOC872	Landscape Design Services for Dalry Town Centre project - Stage 3 and 4	01/10/2025	31/03/2027	409,980	AtkinsRealis UK Limited
24/06/2025	CT2675 Direct Award SO429	Community Consultation and Design Services, South House Square Redevelopment	24/06/2025	31/10/2025	60,550	AtkinsRealis UK Limited
24/06/2025	CT2675 Direct Award SOC501	Landscape Design Services, Granton Medway Orachard . Park	24/06/2025	01/08/2025	77,290	AtkinsRealis UK Limited
24/11/2025	CT2675 Direct Award SOC778	Multi-disciplined design services for full design of Kirkgate House RIBA 0-2	24/11/2025	30/09/2026	396,635	AtkinsRealis UK Limited
29/05/2025	CT2675 Direct Award SOC835	Landscaping Design Services, Drylaw Shopping Centre Public Realm Improvements	29/05/2025	30/09/2026	120,293	AtkinsRealis UK Limited

31/03/2026	CT1652	Post Diagnostic Support for Neurodivergent individuals	01/04/2026	31/03/2027	131,060	Autism Initiatives
15/04/2025	RM6168 Direct Award CT1556	Building Surveying Services, New Build Purchased Homes.	21/04/2025	21/04/2027	229,601	Avison Young (UK) Limited
26/03/2026	CT1720	Provision of Merchant Service Payment Gateway and Payment Devices	05/03/2026	31/01/2028	700,000	Barclaycard payments (GB)
01/08/2025	CT1270	Waste Collection Routing & Management System	07/07/2025	07/07/2030	1,380,000	Bartec Municipal Technologies Limited
31/01/2026	CT1574	Receipt and Processing of Dry Mixed Recyclates (DMR)	29/03/2026	28/03/2028	7,607,566	Biffa Waste Services Limited
09/02/2026	CT2675 Direct Award SOC916	Mechanical and Electrical Services, Echline Primary School Retrofit Heating and Lighting Upgrade	09/02/2026	12/04/2028	63,817	Blackwood Partnership Limited
30/03/2026	CT2675 Direct Award SOC1005	Mechanical/Electrical/ Principal Designer Services, Royston Court Care Home	30/03/2026	30/06/2029	52,750	Blackwood Partnership Limited
03/09/2025	CT1688	Financial Information Services	03/09/2025	31/08/2027	1,251,520	Bloomberg LLP
25/09/2025	CT1534	Professional Qualifications Framework Agreement	29/09/2025	28/09/2029	780,224	Borders College, City of Glasgow College, Dumfries and Galloway College, Edinburgh College, Fife

						College, Rewards Training Recruitment Consultancy (Scotland), West Lothian College, Genius Software Solutions t/a Genius People
20/06/2025	SXL2717 Mini Comp CT1626	Treatment and Disposal of Mechanical Street Sweepings and Gully Waste	05/07/2025	04/07/2027	720,640	Brewster Brothers Limited
04/04/2025	SXL2717 Mini Comp CT1478	Treatment and Disposal of Inert Waste and Rubble	14/04/2025	13/04/2028	210,330	Brewster Brothers Ltd
03/01/2026	CT2930	Telephone Lines	03/01/2026	31/12/2026	2,100,000	British Telecommunications PLC
01/04/2025	CT0627 Direct Award CT0627-275	Temporary Accommodation Services, Private Rented Accommodation	01/04/2025	31/03/2027	370,536	Budge Property Accommodation Limited
27/11/2025	CT1591	Wellbeing & Positive Relationship Support Including Stress and Distress Management (Calm Training)	01/12/2025	30/11/2029	400,000	CALM Training Limited
12/02/2026	RM1557 .14 Direct Award CT1725	Revenues & Benefits Processing Services	12/02/2026	11/02/2028	375,000	Capita Business Services Ltd
17/03/2026	CT1615	Community Link Worker Services	01/04/2026	31/03/2027	1,791,750	Carr Gomm Scotland Ltd / Caring in Craigmillar / Community Renewal Trust / Cyrenians / Edinburgh and Lothians Greenspace Trust /

						Health All Round / Pilton Community Health Project / Space @ Broomhouse Hub
12/12/2025	CT1592	Domestic Furnishing and White Goods	14/01/2026	13/01/2028	28,535,628	CF Services Ltd / The Furnishing Service Ltd
10/12/2025	SPA - N9 – Retrofit and Decarbonisation Direct Award PL1486	Monitoring & Evaluation Services, Mixed Tenure Improvement Service, Aireys 26-27	05/01/2026	01/09/2028	64,040	Changeworks Resources for Life
19/02/2026	SPA - N9 – Retrofit and Decarbonisation Direct Award MBC-M&E 7-16A	Monitoring & Evaluation Services - Retrofit Improvements - Magdalene, Bingham & Christians	30/03/2026	01/04/2028	84,588	Changeworks Resources for Life
22/09/2025	CT1689	Parent Support: Children Affected by Parental Substance Use	01/07/2025	30/06/2026	176,835	Circle
22/09/2025	CT1690	Support Services - Children, Young People & Parents Affected By Parental Substance Use	01/07/2025	30/06/2026	52,500	Circle
24/12/2025	RM1557 .14 Direct Award CT1725	Revenues, Benefits and Housing Processing Services	09/01/2026	08/01/2028	1,860,000	Civica UK Limited

10/11/2025	CT1589	Stakeholder Mapping for Council Community Centre Strategy	13/11/2025	31/03/2026	50,000	Community Renewal Training and Consultancy
01/10/2025	CT1570	Loss Adjusting Services	07/10/2025	06/10/2029	210,000	Crawford & Company Adjusters (UK) Limited
13/10/2025	CT2675 Direct Award SOC896	Quantity Surveying Services for Pentland Community Centre	13/10/2025	31/03/2028	59,027	Currie & Brown UK Limited
10/04/2025	CT0627-283	Visiting Housing Support -	01/04/2025	31/03/2026	92,889	Cyrenians
29/08/2025	SBS10015 Direct Award CT1692	Aids for Daily Living Equipment Servicing & Maintenance	01/09/2025	31/08/2027	2,216,229	Drive DeVilbiss Sidhil Ltd
30/12/2025	SP-23-03/CT1641 Direct Award CT1809	Meter Reading Services	21/01/2026	20/12/2031	103,500	EDF Energy Customers Limited
16/09/2025	CS0119	Supply of Foods & Education Programme	16/09/2025	01/06/2026	110,000	Edinburgh Community Food
26/02/2026	PL1509	Venue Hire Services - Tour De France 2027	25/06/2026	01/07/2027	264,970	Edinburgh International Conference Centre Ltd
28/08/2025	CT1670	Physical Activity Programme(s) to Support Community Falls Prevention and Management	04/08/2025	03/07/2026	500,000	Edinburgh Leisure

23/04/2025	CT1424	Women's Peer Support Programme	23/04/2025	31/03/2026	85,046	Edinburgh Women's Aid
09/06/2025	CT1457	Structural And Electrical Testing Services - Street Lighting	16/06/2025	15/06/2029	343,120	Electrical Testing Ltd
15/08/2025	CT1581 Mini Comp CS0120	Laundry Services, Benmore Outdoor Residential Centre	01/09/2025	31/08/2027	53,560	Elis UK Limited
24/09/2025	CT2982 Direct Award PL1479	Vehicle Hire Services, Car Club Council Employees	01/10/2025	30/09/2029	1,250,000	Enterprise Rent-A-Car UK Ltd.
24/09/2025	CT2982 Direct Award PL1480	Vehicle Hire Services, Car Club Public Use	01/10/2025	30/09/2029	7,500,000	Enterprise Rent-A-Car UK Ltd.
06/08/2025	CT1218	Cyber Security Assurance Services Framework	01/08/2025	31/07/2027	750,000	EntServ UK Ltd, NCC Group Security Services Ltd Trading as NCC Group, Redcentric Solutions Limited, Trustmarque Solutions Limited
21/08/2025	CT1581 Mini Comp CS0121	Laundry Services, Lagganlia Outdoor Residential Centre	01/09/2025	31/08/2027	124,796	Fishers Services Limited
28/07/2025	PS CT1613	Tree Ecological Surveying Services, Edinburgh Million Trees City Project.	01/08/2025	31/05/2026	68,420	Forest Research
27/06/2025	SXL0220 Direct Award CT1573	Receipt and Composting of Garden Waste	01/07/2025	30/06/2030	6,049,915	Forth Resource Management

24/01/2026	RM6237 Direct Award CT1708	Electric Vehicle Chargepoint Management System (Public & Car Club)	02/02/2026	31/01/2027	136,850	Fuuse Limited
10/07/2025	CT1673	Customer Service Review System Generation 2	01/07/2025	30/06/2027	145,800	Gartner UK Ltd
23/02/2026	CT1465	Business Intelligence Services, Finance & Procurement System Review	01/03/2026	31/03/2028	345,209	Gartner UK Ltd
27/03/2026	CT1818	ICT Target Operating Model	26/06/2026	26/06/2026	420,000	Gartner UK Ltd
11/02/2026	PL1502	Bulky Waste Disposal Services	18/05/2026	31/12/2026	248,000	Hamilton Waste and Recycling Ltd
11/12/2025	CT1799	Banking Verification Services	01/01/2026	24/11/2028	65,625	Heywood Limited
10/11/2025	CE0121	Venue Hire, Scottish Parliamentary Election Count	01/04/2026	01/08/2026	205,000	Highland Centre Ltd
01/05/2025	CT1625	Castlebrae Community Campus Extension	01/03/2025	30/06/2025	70,000	Hub South East Scotland Limited
08/08/2025	NCCT41941 Mini Comp CT1566	Actuarial Services	01/01/2026	31/12/2030	115,000	Hymans Robertson LLP
12/03/2026	CT1520	Laboratory Supplies and Services	19/01/2026	19/01/2027	82,443	IDEXX Laboratories Ltd (GB)

13/02/2026	RM6259 Direct Award CT1724	Electoral Management Services, Print & Postal Vote Management System, Scottish Elections 2026	13/02/2026	31/01/2027	250,559	Idox Plc
13/02/2026	RM6259 Direct Award CT1724	Electoral Management Services, Postal Vote Management System, Scottish Election May 2027	13/02/2026	13/08/2027	124,000	Idox Plc
01/04/2025	CT0627 Direct Award CT0627-279	Temporary Accommodation Services, Shared Homes	01/04/2025	31/03/2027	558,450	IUAS Company Limited (Formerly Edinburgh Lodge)
31/03/2026	ESPO 3S-22 Strategic HR Services Direct Award CT1816	Interim Professional Staff for Financial Systems Support	07/04/2026	31/12/2026	740,000	Ivy Rock Partners Ltd
04/06/2025	CT2912	Taxi Demand Surveys	16/06/2025	15/06/2028	56,277	Jacobs UK Limited
05/12/2025	CT1385	Operational & Maintenance Services, Public and Civic Clocks	13/11/2025	12/11/2027	1,200,000	James Ritchie & Son (Clockmakers) Limited / Cumbria Clock Company Ltd
01/04/2025	CT0627 Direct Award CT0627-282	Temporary Accommodation Services, Shared Homes	01/04/2025	31/03/2027	1,381,525	KC Properties
12/03/2026	CT1481	Proficiency Testing Materials	19/01/2026	18/01/2032	143,870	LGC (GB)
15/06/2025	CM0908	Training Services - Assessment Business Skills SVQ	15/06/2025	15/06/2026	100,000	Limelight Careers

02/02/2026	PL1501	Transport Services	02/02/2026	02/02/2029	830,000	Lothian Buses PLC
21/10/2025	CT2811 Direct Award 59-12	A8/A89 Surveying Works	17/11/2025	30/01/2026	79,500	Malcolm Hughes Land Surveyors Ltd (GB)
09/06/2025	CT2893	Decriminalised Parking and Traffic Enforcement Services	01/07/2025	30/06/2030	150,000,000	Marston Holdings Limited
18/12/2025	CCS Framework RM6088 Mini Comp CT1597	Pre-Construction Services, New Builyeon Road Primary School and Early Learning Centre	19/12/2025	17/08/2026	157,420	Galliford Try Construction Limited t/a Morrison Construction
01/12/2025	RM6168 Direct Award CT1755	Business Ratings Services, Non-Domestic Rates	01/12/2025	30/11/2029	150,000	Newmark Gerald Eve LLP
25/03/2026	CT1747	Provision of Kennelling Services	31/03/2026	30/03/2029	332,245	Nivensknowe Kennels
29/01/2026	SXL072 Direct Award CT1781	Asbestos Removal & Disposal Services, Housing Citywide	01/02/2026	31/01/2027	100,000	Northern Asbestos Services Ltd
15/01/2026	CT1544	Global Custody Services	01/03/2026	28/02/2031	4,000,000	Northern Trust Company
05/12/2025	CM0915	School Staff Development & Training Programme Services	05/01/2026	04/01/2030	50,000	Nurture International

10/11/2025	CT0819 Direct Award PL1474	Waste Transfer Services, Uplifts From Seafield & Bankhead	01/12/2025	01/12/2025	910,000	NWH Group Limited
29/01/2026	SXL072 Direct Award CT1782	Asbestos Surveying Services, Housing Citywide	01/02/2026	31/01/2027	50,000	OHS Limited
31/03/2026	RM6285 Direct Award CT1780 A & B	ERP System software licences	01/04/2026	31/03/2027	438,371	Oracle Corporation UK Ltd
22/08/2025	CT1530	Professional Cleaning Services for The City of Edinburgh Council's Cultural Venues.	01/10/2025	30/09/2028	1,326,854	Perfect Clean Edinburgh Ltd
26/02/2026	CM0932	Travel Services	12/02/2026	21/05/2027	82,871	PGL Travel Ltd
14/03/2025	CT0627 Direct Award CT0627-273	Temporary Accommodation Services - Private Rented	01/04/2025	31/03/2027	3,160,170	Phoenix Properties Edinburgh Ltd (GB)
14/03/2025	CT0627 Direct Award CT0627-273_U	Temporary Accommodation Services - Private Rented	01/04/2025	31/03/2027	4,836,615	Phoenix Properties Edinburgh Ltd (GB)
03/06/2025	SBS10091 Direct Award CT1506	Modular Building, South Gyle	01/07/2025	01/07/2030	335,330	Portakabin (Scotland) Limited
03/06/2025	CT1529	Modular Building, Seafield	22/08/2025	22/08/2030	207,527	Portakabin (Scotland) Limited

02/10/2025	CM0918	Supply of Temporary Accommodation Units, Echline Primary School	02/10/2025	01/10/2028	188,392	Portakabin (Scotland) Limited
26/05/2025	CM0910	Contextual Safeguarding Training Services	01/06/2025	31/05/2026	70,000	Power the Fight
01/03/2026	CT1744	Digital Archive Repository	01/03/2026	28/02/2029	196,360	Preservica Ltd
23/10/2025	CPT5620	Assembly Rooms - Hoist upgrade	05/01/2026	26/01/2026	168,677	PSI Absolute Ltd
25/06/2025	CT1010	Annual Maintenance & Repair Services, Ross Fountain	07/07/2025	06/07/2029	57,115	Pump Action
10/11/2025	PL1465	Vehicle Location Data Services	03/11/2025	02/11/2026	79,950	Qi Managed Services Limited
18/08/2025	CT1546	Forever Edinburgh - Creative and Brand Marketing Framework Agreement	01/09/2025	31/08/2027	320,000	Richy Lamb Graphic Design (GB) / The Lost Line Ltd (GB) / Union Direct (GB)
13/08/2025	CT1187 Direct Award PL1442	Factoring Services - 10 Sites	14/08/2025	14/08/2026	207,161	RMG Scotland
11/03/2026	CT1187 Direct Award PL1511	Edinburgh Factoring Framework Agreement – Dumbryden Phase 2	11/03/2026	11/03/2027	81,532	RMG Scotland
11/03/2026	CT1187 Direct Award PL1512	Edinburgh Factoring Framework Agreement –	11/03/2026	09/03/2028	91,809	RMG Scotland

		Western Harbour Glenarm Place				
25/02/2026	CT2792 Direct Award RQ035	Clerk Of Work Services, New Build Homes Burdiehouse Crescent	02/03/2026	31/07/2029	149,947	Ross Quality Ltd
25/08/2025	CT1527	Whistleblowing Hotline Service	12/09/2025	11/09/2028	535,000	Safecall Limited
26/09/2025	CT1416	Library Management System	20/10/2025	19/10/2030	50,000	School Library Systems Ltd
07/05/2025	CT1547	Supply and Spread of Woodchip	02/06/2025	02/06/2029	350,000	Scotbark LLP
19/12/2025	CT1542	Sheriff Officer & Debt Collection Services	01/02/2026	31/01/2030	2,100,000	Scott & Co (Scotland) LLP / George Walker T/A Walker Love
15/04/2025	CT2792 Direct Award ST037	Clerk of Works Services, Cowan's Close	01/04/2025	27/04/2027	51,800	Sentinel
25/02/2026	CT2792 Direct Award ST042	Clerk of Work Services, Powderhall Bowling Greens Site - Early Years Centre and Affordable Housing	25/02/2026	30/05/2028	61,000	Sentinel
27/03/2026	CT1590	Sight Loss & Vision Impairment Rehabilitation Support Service	01/04/2026	31/03/2029	2,223,584	Sight Scotland

27/03/2026	CT1569	Residential Intermediate Care Services, Complex Needs	16/02/2026	17/02/2029	6,745,744	Simon Community Scotland
18/09/2025	CT1503 Direct Award CT1583	Committee Management System	01/05/2025	30/04/2027	70,529	Softcat PLC
30/05/2025	CT1503 Mini Comp CT1479	Governance, Risk & Compliance ICT Services, Lothian Pension Fund	31/05/2025	30/05/2028	291,535	Softcat PLC
08/08/2025	CT1503 Mini Comp CT1631	Cloud based Tree Asset Management and Maintenance System	08/08/2025	07/08/2031	111,419	Softcat PLC
08/09/2025	CT1712 Mini Comp CT1675	Educational Videos for Teaching & Learning System	01/07/2026	30/06/2028	482,826	Softcat PLC
23/02/2026	NHS SBS DWS Direct Award CT1748	Software Services, Application Programming Interface, Standard Education Management Information System	09/01/2026	08/01/2027	91,169	Softcat PLC
28/04/2025	SP-23-05 Mini Comp CT1263	Media Planning, Buying and Associated Services	01/05/2025	30/04/2028	1,400,000	Spirit Media Scotland Limited
03/12/2025	CT1759	Plant Hire Services, Small Excavators & Telehandlers	02/12/2025	02/06/2026	80,000	St Boswells Mowers
27/02/2026	CT2675 Direct Award SOC952	Transportation Design Services for Roseburn to	27/02/2025	28/02/2028	221,652	Stantec UK Limited

		Union Canal Active Travel Link Phase 2				
08/08/2025	CT1503 Mini Comp CT1638	Mathematics And Literacy Software	31/07/2025	30/07/2027	588,000	Sumdog care of Softcat
11/03/2026	PL1515	Energy Services to Void Homes	09/03/2026	30/09/2026	65,000	Tenants Save Money Limited
30/09/2025	CT1608	Copyright Licensing Services	01/01/2026	31/12/2029	106,618	The Copyright Licensing Agency Ltd
27/02/2026	PL1510	Temporary Agency Staff Services, Environmental Health	01/03/2026	31/08/2026	60,000	The Oyster Partnership Limited
27/01/2026	SP-21-037 Direct Award CT1718	Transactional Banking Services	27/01/2026	31/07/2026	80,000	The Royal Bank of Scotland PLC
07/02/2025	PL1379	Research & Review of the Emergency Action Plan and Homelessness Services	07/04/2025	01/07/2025	181,523	The University of Glasgow
01/04/2025	CT0627 Direct Award CT0627-276	Temporary Accommodation	01/04/2025	31/03/2027	747,849	Thistle Rooms (Edinburgh) Limited
01/04/2025	CT0627 Direct Award CT0627-277	Temporary Accommodation Services, Shared Homes	01/04/2025	31/03/2027	695,062	Thistle Rooms (Edinburgh) Limited
15/09/2025	CT2675 Direct Award SOC884	Project Management for MTIS 15 Yr Plan & Programme Development	24/09/2025	31/12/2027	64,350	Thomas & Adamson

05/01/2026	CT2675 Mini Comp SOC913	Multi-Discipline Design Services, Cladding Remediation, Dumbiedykes	14/02/2026	14/02/2028	407,450	Thomas & Adamson
20/08/2025	CT2675 Direct Award SOC866	Fire Safety Surveying Services, 17 High Risk Blocks	15/09/2025	31/12/2027	331,185	Thomson Gray limited
14/01/2026	CT2675 Direct Award SOC944	Building Surveying Services, Area Based Regeneration - Magdalene, Bingham and Christians - Phases 10-16A	20/03/2026	01/08/2026	197,640	Thomson Gray Limited
23/12/2025	CT1580	Operational Property Insurance	01/02/2026	30/09/2028	6,020,000	Travelers Insurance Company
03/04/2025	PL1404	Lift Condition Survey Services	07/04/2025	31/12/2025	54,970	TUV SUD Limited
27/02/2026	PL1510	Temporary Agency Staff Services, Environmental Health	01/03/2026	31/08/2026	105,000	Vivid Resourcing
01/04/2025	CT0627 Direct Award CT0627-272	Temporary Accommodation Services, Private Rented Accommodation	01/04/2025	31/03/2027	3,591,600	Vivre Stays
01/04/2025	CT0627 Direct Award CT0627-272_U	Temporary Accommodation Services, Private Rented Accommodation	01/04/2025	31/03/2027	3,651,285	Vivre Stays
01/04/2025	CT0627 Direct Award CT0627-265	Temporary Accommodation - Home Share	01/04/2025	31/03/2027	2,480,047	VivreStays (GB)

27/02/2026	CT0876.19 Block	Place to Live Mental Health - (Block Contact)	01/07/2025	31/03/2028	852,014	Wheatley Care
01/04/2025	CT1639	Willow Playground Repairs, Maintenance, and Installation	01/10/2025	01/10/2027	64,200	Willow Works Scotland
01/04/2025	CT1367a	Edinburgh Northeast Heat Feasibility Study	24/10/2025	24/07/2026	154,718	WSP UK Limited
13/05/25	CT1367	Heat Network Feasibility Studies Framework Agreement	21/05/2025	21/05/2027	600,000	WSP UK Ltd, Aecom Ltd / Ove Arup & Partners Limited
27/01/26	CT1621	Traffic Equipment Maintenance and Ancillary Support Services	02/02/2026	01/02/2030	6,750,000	Yunex Limited

Works Contracts - 16

Contract Award Date	Contract Reference	Contract Name	Contract Start Date	Contract End Date (not including extensions)	Contract Value	Supplier Name
24/03/2025	PL1424	Holyrood and Lochview Courts - Roof replacement	01/06/2025	02/02/2026	2,230,143	A.C. Whyte & Co. Ltd.
30/01/2026	CT1340	New Build Housing Framework Agreement - Lot 1 - Residential Construction	16/02/2026	15/02/2030	350,000,000	A.S. Homes (Scotland) Limited, Campion Homes Limited, Fleming Buildings Limited, CCG (Scotland) Limited, Cruden Investments Limited, McTaggart Construction Limited, Robertson Group (Holdings) Limited, Ogilvie Construction Limited
08/10/2025	CT1535 Direct Award PL1474	West Edinburgh Link Phase 1 Direct Award	17/11/2025	03/06/2025	3,375,049	Balfour Beatty Civil Engineering Ltd
12/11/2025	CT0848B	Powderhall Nursery & Homes (Bowling Green) Main Works	10/11/2025	10/04/2027	18,208,940	CCG (Scotland) Ltd
24/02/2026	CT2340 Direct Award CT1463	Construction Works, New-Build Homes, Burdiehouse Crescent	02/03/2026	30/06/2028	10,468,778	CCG (Scotland) Ltd
10/02/2026	CT2340 Direct Award CT1436B	Construction Works, New-Build Homes, Pennywell Town Centre (Phase 3)	23/02/2026	23/05/2028	23,011,999	CCG Scotland Ltd

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14/04/2025	CT1576 Direct Award HP0945-25.26	Window Replacement Works, Low Rise Phase 3	14/04/2025	31/12/2026	3,500,000	CR Smith Manufacturing Ltd
29/04/2025	RM6088 Mini Comp CT1282	Building Construction Works, Frogston Primary School Extension	14/05/2025	14/05/2026	4,181,521	Henry Brothers Limited
31/10/2025	CPT5604	Heating & Lighting Upgrading Works, Royal High Primary School	13/02/2026	14/08/2027	2,132,440	John G Mackintosh LTD
12/05/2025	HP0954 Quick Quote PL1412	Electrical Rewiring & Fittings Works, Domestic Properties, Citywide.	01/07/2025	30/06/2026	2,071,368	Maclin Electric Ltd
06/11/2025	CT2492 Mini Comp HP/0965/25-26	Electrical Works, High- Rise Upgrades	24/11/2025	06/11/2026	2,000,000	Maclin Electric Ltd / Building Finishing Services UK Ltd
12/02/2026	CT1721	Construction Works, Oaklands School	27/02/2026	26/04/2028	2,427,837	Morris & Spottiswood Ltd
24/03/2025	MTIS/23(R&L)/24-25	Essential repairs and maintenance Ph23 - 112-191 RR & 1A RC - HP Capi…	01/06/2025	31/03/2026	2,719,800	MP Group UK Limited
08/04/2025	MTIS/007(MBC)/24-25	Essential repairs and maintenance Ph7 - 1 - 3 Bailie Gr & 9 - 38 Mag...	01/06/2025	31/03/2026	2,000,873	SERS Energy Solutions (Scotland) Limited (GB)
08/04/2025	MTIS/008(MBC)/24-25	Essential repairs and maintenance Ph8 - 1 - 5 MM, 4 - 8 MA, 4 - 11 M...	01/06/2025	31/03/2026	2,233,893	SERS Energy Solutions (Scotland) Limited (GB)
04/12/2025	CT1551 Mini Comp HP0932-25/26	Window Replacement Works, High-Rise Blocks	06/01/2026	30/06/2027	3,500,000	Sovereign Group Limited

Annex 2– Strategic Delivery – Action Plan 2025-2027

1. Community Wealth Building Approach

Objective: Maximise the Community Wealth Building outcomes from our procurements for the benefit of our communities and the city

	Title	Delivery Actions	Proposed Milestones/reporting	Owner	**Status** **R= not started** **A = in progress** **G = complete/BAU**
1.	Buy Social Pledge	Buy Social Pledge – five key actions Report annually the number of contractors paying the Real Living Wage and the number of Accredited Living Wage contractors Prompt payment - Report annual percentage of contractors paid within 30 days Report on annual spend with social enterprises Host or participate in an annual event such as Meet the Buyer to aid delivery of the social pledge Communicate suitable contract opportunities by highlighting these in the Quarterly supplier newsletter and communication channels through Edinburgh Social Enterprise Network, our	Report the actions to Social Enterprise Scotland as per pledge. Include outcomes achieved in the Annual Procurement Report	CPS and Council Service Areas	G

		Third Sector Interface, Federation of Small Businesses, Chamber of Commerce etc			
2.	Ethical Procurement	Raise awareness and action principles of ethical procurement through engagement around ethical procurement principles and help contractors and colleagues to understand national and international rules and standards, wider social obligations, expectations and social responsibility Amend standard contract conditions to take account of emerging legislation and best practice Equalities –support the Council's commitments and obligations mainstream equalities through community benefits and tender processes	Training and/or engagements held included in the Annual Report. Standard conditions changes reported to Head of Legal and Risk Community benefit and tender criteria included Tender Recommendation Reports	CPS Council Service Areas	A
3.	Real Living Wage	Continue to support Real Living Wage to employers within the city and Council supply chain Encourage Living Wage accreditation with Council contractors within the City and surrounding regions Contact those suppliers with EH postcodes and promote advantages of accreditation with aim of increasing numbers by 20 each year	Report annually the number of contractors paying the Real Living Wage Record the increase in accredited contractors on the Council's contract register	CPS Service Areas	G

4.	Fair Work First	Revise Fair Work First (FWF) tender criteria evaluated in Council tenders to clarify Council commitments and expectations with a focus on ethical practices including security of pay and contracts, flexible working and targeted recruitment and training requirements Create guidance for contract evaluators as to what good looks like for FWF principles	Procedural guidance updated and communicated Tender responses address expectations and give assurance on FWF practices aligned to Council commitments	CPS	A
5.	Local spend	Engagement with local stakeholders and communicate the positive impacts made by Council contracts Use available data to target engagement which increases spend with SMEs Work with community planning partners and other anchor institutions in the development of CWB approaches in public procurement	Issue quarterly supplier newsletter including contract opportunities Report engagements and SME data in the Annual Report	CPS Business Growth	A
6.	Community Benefits	Improve delivery of community benefits to meet key Council objectives, creating new procedures and action plan Work with key stakeholders to develop training and employment pathways in construction and care	Report on local jobs, apprenticeships, work placements, sponsorship and funding	CPS Business Growth/Contract Managers / Education	A
7.	Co-production	Expand the embedded principles of co-production in Council contracts by:	Guidance update communicated & awareness sessions held	CPS	R

		▪ reviewing current guidance on co-production and best practice for service areas and raise awareness ▪ creating formal feedback loop through contract management into next generation contracts include citizen/service user satisfaction surveys	Co-production outcomes reported in delegate and committee reports Consolidated outcomes in annual report	Contract Managers Service Areas	

2. Ethical Procurement

Objective: Deliver contracts that help meet the Council's commitments to climate and nature emergencies and deliver a just transition

	Title	Delivery Actions	Proposed Milestones/reporting	Owner	**Status** **R= not started** **A = in progress** **G = complete/BAU**
1.	Reducing Carbon Footprint	Create easy pathways for environmental considerations or mitigating actions to be included in contract specifications Analyse carbon reduction plans, identify areas of improvement and develop plans Engage with supply chain and key stakeholders to drive improvements and progress on carbon accounting and impact through procurements Promotion of carbon reduction plans in all key priority Council contracts	Report engagements and outcomes in Annual report and climate report	CPS Service Areas Specialist Advisors	A

2.	'A Nature Positive City'	Support decision making and scrutiny to reduce environmental footprint of procured goods and services Include nature positive options, environmental improvements and green skills in the new community benefits menus	Include outcomes within Community Benefits section of the Annual Report	CPS Service Areas	A
3.	Futureproofing contracts and service delivery	Build adaptive capacity into contracts by reviewing and updating procurement templates regularly Embed business continuity approach routinely requiring contractors to consider and provide adaptation/ resilience plans and/ or signpost to appropriate resources.	Report improvements annually	CPS	A
4.	Circular Economy	Prioritise the reduction, reuse, recycling and management of waste within tenders and support delivery of a circular economy in line with the Circular Economy (Scotland) Act 2024 Engagement with Suppliers to support specification scope and community benefit menus Using and develop an approach based on Circular economy and waste route map to 2030	Collate outcomes centrally and report annually Report Warp-It carbon reductions, financial savings etc.	CPS	A
5.	Training	Deliver adaptation and climate-related risk training sessions, add to the development of an Introduction to procurement eLearning module Support sustainable purchasing resources and guidance for schools and include environmental/climate considerations as	Training plan updated and outcomes reported annually	CPS Council Service Areas	G

		standing agenda item for Schools Procurement Forum Gain best practice insights from stakeholders and share with schools and others to support improved outcomes			

3. Delivering Best Value

Objective: Delivering Savings and Best Value outcomes

	Title	Delivery Actions	Proposed Milestones/reporting	Owner	**Status** **R= not started** **A = in progress** **G = complete/BAU**
1.	Collaboration & Innovation	Lead on collaborative working through procurement forums of city region partners and wider local authorities to share best practice and explore future options for further collaboration which support scalability and cost savings Continue to utilise Scotland Excel, Scottish Procurement and other public sector Frameworks where best value is demonstrated	Collaborative tendering outcomes reported annually Adopted Frameworks reported bi-annually	CPS Council Service Areas	A
2 .	Pipeline of Savings Plan	Work with Service Areas develop a targeted savings delivery plan; reviewing future pipeline and opportunities to improve	Monitor pipeline savings plan fortnightly	CPS	A

		commercial impact, include concessionary opportunities. Move away from branded goods where possible. Analyse spend and identify suitable generic options, reduce duplication of products to deliver savings. Agree savings approach per project e.g. reduce spending/demand and monitor progress and delivery	Report forecast and delivered procurement savings annually		
3.	Best Value	Statutory requirement to deliver Best Value Review Council Contract Standing Orders and Financial Rules with view to delivering best value Analyse waivers and improve compliance issues Review the usage and cost of National Frameworks utilised by the Council and incorporate in tendering strategies	Use of negotiations where permissible and appropriate to drive best value Benchmark frameworks before adoption or call-off contracts		A
4.	Contract & Supplier Management	Commitment to improving Contract and Supplier Management practices across the Council by monitoring and embedding the improvements made to the Contract management manual and toolkit Launch and monitor completion of revised e-learning module	E-learning data monitored and reported with compliance outcomes in Dashboard reports to Executive Directors Summary of outcomes included in Annual Report	Service Areas CPS	A

		Undertake compliance reviews to ensure improvements are understood and implemented			
5.	Whole life costing or Life Cyle Costing	Support Council Service Areas to apply whole-life costing or life cycle costing approaches through development of case studies Develop cost estimation techniques for use in strategic projects initially, including capital costs, operating costs and exit and transition costs within business case where proportionate and relevant	Case studies published and communicated Procedures updated to incorporate examples of best practice	CPS Service Area	A
6.	Continuous Improvement	Establish continuous improvement group, baseline and set improvement action plan	Review monthly, report improvements annually	CPS	A

Annex 3– Future Procurement Activity

NEW PROCUREMENTS

Brief Contract Description	Contract Estimated Value £	Expected Contract Notice Date	Expected Award Date	Expected Start Date
Supply of School Uniforms	500,000	Jan-27	Oct-27	Nov-27

RE-PROCUREMENTS

Brief Contract Description	Contract Estimated Value, £	Expected Contract Notice Date	Expected Award Date	Expected Start Date
Roads and Infrastructure Construction Framework	80,000,000	Dec-26	Sep-27	Oct-27
St Andrews Square North & West Construction	1,800,000	Dec-26	Sep-27	Oct-27
Permanent Welcome Centre – Year Round Provision	9,000,000	Dec-26	Sep-27	Oct-27
Transfer of Waste to Disposal Outlets	3,600,000	Jan-27	Oct-27	Nov-27
Appointment of an IT Managed Service Provider for Lothian Pension Fund	3,500,000	Jan-27	Oct-27	Nov-27
Supply of Taxi and Private Hire Car Plates and Ancillaries	276,000	Jan-27	Oct-27	Nov-27
Edinburgh Shared Repairs Service Framework Agreement for construction and refurbishment works to tenement buildings	45,000,000	Feb-27	Nov-27	Dec-27

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Contract for Manufacturing, Installation and Maintenance of Street Signage	127,000	Feb-27	Nov-27	Dec-27
Edinburgh Heritage Lanterns Framework	70,000	Feb-27	Nov-27	Dec-27
Asbestos Air Testing, Sampling, Surveying and Removal Framework	4,250,000	Feb-27	Nov-27	Dec-27
Driver Medical Services, Taxi & Private Hire	800,000	Mar-27	Dec-27	Jan-28
Edinburgh Factoring Framework	4,000,000	Apr-27	Jan-28	Feb-28
Garden Maintenance, Groundworks, and Estate Clearance Framework Agreement	3,000,000	Apr-27	Jan-28	Feb-28
Supply of Aluminium Street Lighting Columns	850,000	Apr-27	Jan-28	Feb-28
Hostile Vehicle Mitigation Framework Agreement	600,000	Apr-27	Jan-28	Feb-28
Targeted Employability Service	2,100,000	May-27	Feb-28	Mar-28
Complex Needs Employability Service	1,500,000	May-27	Feb-28	Mar-28
In-Work Employment Support Service	1,100,000	May-27	Feb-28	Mar-28
Court Representation Services	375,000	May-27	Feb-28	Mar-28
Business Gateway Specialist Support Training Services	1,100,000	May-27	Feb-28	Mar-28
Contractor Works - Accessibility Works and Ramps	2,000,000	Jun-27	Mar-28	Apr-28
Passenger Transport Framework Agreement	60,000,000	Sep-27	Jun-28	Jul-28

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Adult Counselling and Psychological Therapy Services	4,700,000	Nov-27	Aug-28	Sep-28
Secure Transport for Children & Young People	320,000	Dec-27	Sep-28	Oct-28
Working Age Adults Commissioning Framework	404,000,000	Dec-27	Sep-28	Oct-28
Edinburgh Carer Supports	1,300,000	Dec-27	Sep-28	Oct-28
Funeral Director Services	250,000	Dec-27	Sep-28	Oct-28
Mental Health . Social Support Services	460,000	Jan-28	Oct-28	Nov-28
Legal Services Framework	25,000,000	Jan-28	Oct-28	Nov-28
Forestry and Arboricultural Works	1,000,000	Feb-28	Nov-28	Dec-28
Communal Stair Cleaning Framework Agreement	4,400,000	Feb-28	Nov-28	Dec-28
Millerhill Phase 2– Clean and Dirty Material Recovery Facilities (MRFs)	80,000,000	Apr-28	Jan-29	Feb-29

Glossary

Term	Description
Best Value	The legal duty to secure continuous improvement in the performance of the Council's functions as set out in section 1 of the Local Government in Scotland Act 2003.
CIPS	The Chartered Institute of Procurement and Supply (CIPS) is the leading body representing the field of procurement and supply chain management.
Collaboration	When two or more groups of people or organisations engage in procurement work together for mutual benefit.
Commercial Awareness	Evidence of commercial acumen.Awareness of the need for efficiency, cost-effectiveness, customer/stakeholder support, a knowledge of the sector and the services the organisation provides and will provide in the future, considering the strategic objectives, current economic climate, etc. A track record of appropriate procurement skill and experience, evidence of on-going/continual training and development.(desirable and post/org specific) professional qualification/undertaking or willingness to undertake as appropriate.
Contract Management	The process of monitoring the performance of a supplier to contract.
Co-production	The real and meaningful involvement of the citizens of Edinburgh including future recipients of the service and key stakeholders and suppliers (both current and potential) in how and what community services and related goods and works are delivered with regard to the National Standards for Community Engagement.
Demand Management	To take costs out of an organisation by addressing the drivers for spend, aligning spend to business need and eliminating unnecessary consumption. Demand management examples: Challenging requirements that specify brand or other over specification.

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Framework Agreement	An agreement or other arrangement between one or more contracting authorities and one or more economic operators which establishes the terms (in particular the terms as to price and, where appropriate, quantity) under which the economic operator will enter into one or more contracts with a contracting authority in the period during which the framework agreement applies.
Procurement strategy	Strategy for procurement within an organisation (can be called policy).
Small Medium Enterprise (SME)	The category of micro, small and medium-sized enterprises (SMEs) is made up of enterprises which employ fewer than 250 persons and which have an annual turnover not exceeding 50 million euro and/or an annual balance sheet total not exceeding 43 million euro.
Stakeholder	Any person or group who has a vested interest in the success of the procurement activity, i.e. either provides services to it, or receives services from it.
Supplier; Provider; Contractor	An entity who supplies goods or provides services or execution of works.
Supply Chain	All activities, resources, products etc. involved in creating and moving a product or service from the supplier to the procurer.
Supported Business	Either the organisation's main aim should be the social and professional integration of disabled or disadvantaged persons, or the contract should be performed within a sheltered employment programme.