# Strengthening the community voice in licensing decisions in Glasgow

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# WHY have community input into licensing?

Define community?

Community empowerment

Evidence







# WHY so little community input?

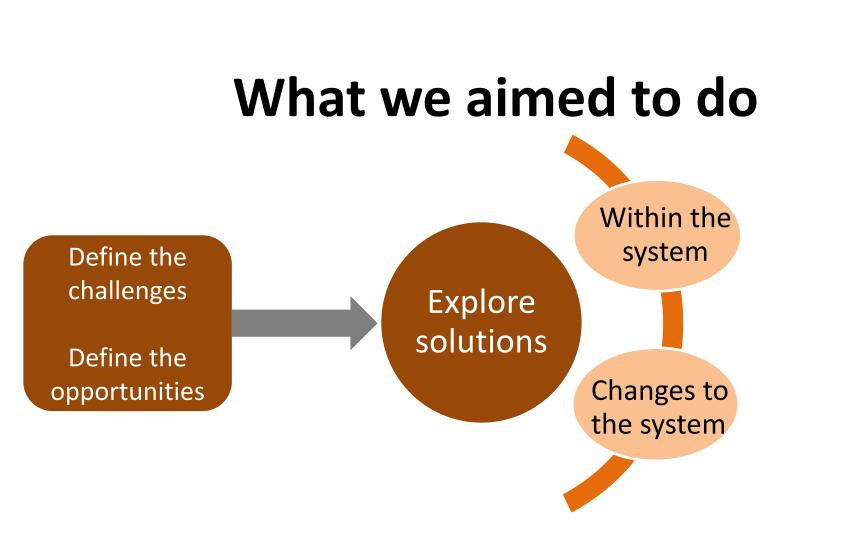
Processes for community input Community capacity

Power imbalance







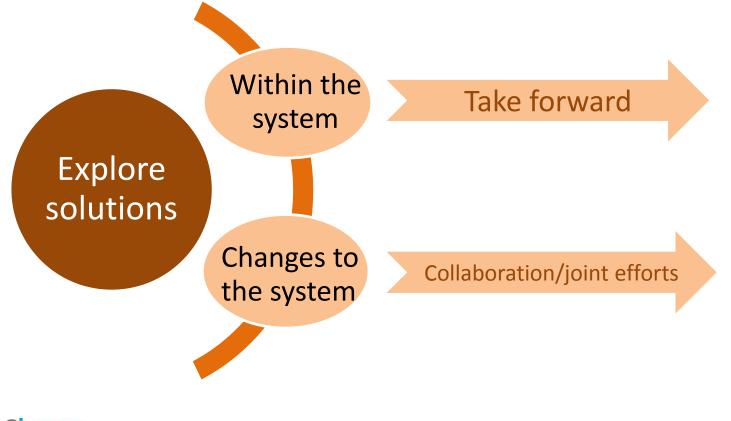








## Next steps...

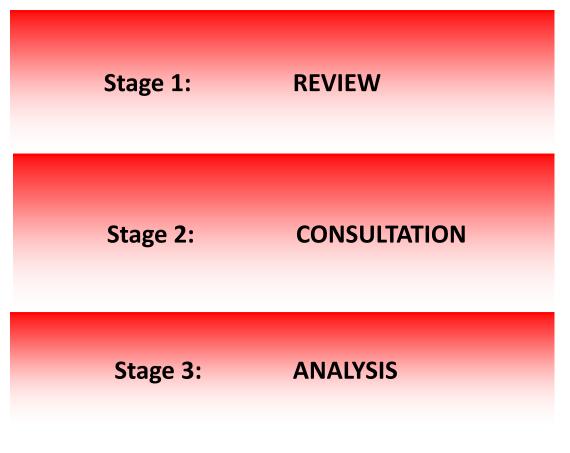








## Methods











## NATIONAL CONTEXT

• Review of national licensing policy & good practice

• e-survey of Licensing Standards Officers (LSO)

#### **GLASGOW LICENSING REVIEW**

- Policy Statement
- Board & Forum minutes
  - Board observation

## **GLASGOW COMMUNITY ENGAGEMENT REVIEW**

- City-wide structures
- Consultation with stakeholders







## Stage 2: CONSULTATION

#### **COMMUNITY CONSULTATION**

- Community survey
- Follow-up interviews
- Consultation with community reps inc Forum

### STAKEHOLDER CONSULTATION

- LSO & Licensing Clerk
- Licensing Board members
- Others inc health & Police Scotland

#### **CASE STUDIES**

- Four Glasgow communities with a recent licensing issue
  - Consultation with main stakeholders







## **Case studies**







## Stage 3:

#### SHARED SOLUTIONS WORKSHOP

## • Review findings and discuss future options

ANALYSIS



**ANALYSIS & REPORTING** 







# **Community experiences**

Positive and negative experiences

Related to all stages of the licensing process including:

**Policy Statement** 

Licensing applications

**Licensing Board** 

**Licensing Forum** 







# **Community experiences**

One community council chair commented:

*far more positive engagement is required with local communities.* 

At the moment the Licensing Court is not a welcoming environment, and the City Council's Committee documents website is not an easy place for the pubic to access info about licensing decisions.

The word obfuscation comes to mind....'.







# **Community experiences**

## obfuscate

verb [T] UK ()/bb.frs.keit/ US ()/a:b.fə.skeit/ FORMAL

to make something less clear and harder to understand, especially intentionally:

She was criticized for using arguments that obfuscated the main issue.

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## obfuscation

noun [U] UK ()/,pb.f/s'kei.j°n/ US ()/,a:b.fə'skei-/







# **Key Themes**

AWARENESS OF ALCOHOL ISSUES & THE LICENSING PROCESS

Licensing Board

**Community Councils** 

SKILLS & RESOURCES TO INPUT TO THE DECISION MAKING PROCESS KNOWLEDGE & UNDERSTANDING OF THE DECISION MAKING PROCESS







## Awareness

"The community haven't a clue what goes on regarding licensing" Interest in alcohol issues

Licensing process and the community's role

Notification of specific licensing applications

"The public are unaware of alcohol licensing until it affects them personally"







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# **Knowledge & Understanding**

Grounds for objecting

Ways to object and their effectiveness

Role and format of the Licensing Board















# **Knowledge & Understanding**

"I know no-one who thinks it does any good at all. There is widespread disillusionment with the effectiveness of participation. Rightly or wrongly, the community believes that what an applicant wants, the licensing board will grant, irrespective of local feeling, however valid and reasonable".





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# **Skills & Resources**

Preparing written submissions

Using existing data and information

Consulting the community

Attending Licensing Board meetings







# **Skills & Resources**

"We have tried to participate in the process. For a working person it's almost impossible. Any, no every, way to take part is time consuming and difficult.....it seems that the bureaucracy surrounding complaints deters most people".

"We have protested once against [supermarket] getting a license and it was a daunting process for our member to be questioned by lawyers. Maybe community councils should have the services of Glasgow City Council lawyers to make it an even playing field"







# **Emerging Solutions**

AWARENESS OF ALCOHOL ISSUES & THE LICENSING PROCESS

SKILLS & RESOURCES TO INPUT TO THE DECISION MAKING PROCESS

KNOWLEDGE & UNDERSTANDING OF THE DECISION MAKING PROCESS

SUPPORT FOR COMMUNITIES

**COMMUNITY FACING** 

LICENSING PROCESS







# **Emerging Solutions**

## COMMUNITY FACING LICENSING PROCESS

## For example:

- Widespread notifications
- Involvement of broader range of community groups/organisations
- Accessible website
- Accessible Board meetings







# **Emerging Solutions**

## SUPPORT FOR COMMUNITIES

## For example:

- Practical guidance
- Professional assistance
- Working with other stakeholders e.g. health and the police, expertise and signposting to accessible information





