

Item 4.2.2



Minutes

Edinburgh Integration Joint Board Strategic Planning Group

10.00am Friday 15 March 2019

City Chambers, High Street, Edinburgh

Present: Carolyn Hirst (Chair), Ricky Henderson (Vice-Chair), Ian Brooke, Christine Farquhar, Cllr George Gordon, Dermot Gorman, Belinda Hacking, Stephanie-Anne Harris, Nigel Henderson, Fanchea Kelly, Peter McCormick and Rene Rigby.

In attendance: Kirsten Adamson, Colin Beck, Tony Duncan, Mark Grierson, Madeline Martin, Michele Mulvaney, Moira Pringle, Judith Proctor, Ken Shaw and Jay Sturgeon.

Apologies: Carole Macartney

1. Minute

Decision

To approve the minute of the Edinburgh Integration Joint Board Strategic Planning Group of 30 November 2018 as a correct record subject to including an additional point regarding the role of carers.

2. Matters Arising

Grants Review

The issue of the importance of putting in place a monitoring and evaluation framework for the grants programme over the next three years was raised. This could be co-produced with the third sector and the Council.

It was acknowledged there were limited resources and that these were currently being focussed on the grant decisions the IJB had made in December 2018 and specifically on those organisations whose funding had not been continued. The offer from the third sector to be involved in taking forward the monitoring and evaluation work was welcomed.

Discussion also took place around establishing a Grants Forum and that it would be useful to link this with work on the community investment strategy.

Questions were also raised about plans for the £100,000 Innovation Fund and the £200,000 allocation by the Council. A report was scheduled to be submitted to the Edinburgh Integration Joint Board on 29 March 2019 on the Innovation Fund. The process of how the £200,000 was to be distributed was currently sitting with the Council. There was general acknowledgement that it would be beneficial for third sector forums to be involved in decisions taken to allocate this funding.

Decision

To note the issues raised and that conversations would take place with the third sector around the development of a monitoring and evaluation framework for the grants programme.

3. Rolling Actions Log

Decision

- 1) To agree to close Action 1 – Economy as there was a report on the agenda for this meeting.
- 2) To ask for an update to the next meeting of this Group on the Ministerial Strategic Group's review of progress on health and social care.
- 3) To amend the expected completion date for Action 3 – Enhancing Carer Representation on IJBs to June 2019.
- 4) To otherwise note the remaining outstanding actions.

(Reference – Rolling Actions Log, submitted.)

4. Short Break Services Statement (Unpaid Carers)

A short-life Working Group had been established to develop the Short Break Services Statement for Unpaid Carers in compliance with the requirements of the Carers (Scotland) Act 2016. The Group comprised a carer, two third sector representatives and an officer from the Edinburgh Health and Social Care Partnership Integrated Carers Team. The Statement had then been reviewed and approved by the Strategic Carers Partnership in December 2018.

The Short Break Services Statement for Unpaid Carers (SBSS) was presented. The Statement provided information about short breaks available both locally and across Scotland for unpaid carers and the person or persons they cared for.

The following points were raised and discussed:

- new duties under the Act set out how the IJB and EHSCP had changed their ways of working – Strategic Carers Group had provided lots of information and feedback and contributed to co-production of the statement which had subsequently been approved by the Strategic Carers Planning Group
- important to get information out to carers – there was a plain English one minute guide to support this
- noted there was £198,000 additional money for short breaks to support more carers to get the breaks they needed
- noted that Council carers were already funded which included a residential short break service
- there was a national group looking at waiving charges for carers

Decision

- 1) To approve the Short Break Services Statement subject to minor adjustments to wording at the section on charging policy to reflect that charging would be based on individual assessments and the inclusion of a link to the Partnership's carer wellbeing criteria.
- 2) To approve the publication of the Short Break Services Statement.

(Reference – report by the Chief Officer, submitted)

Declaration of Interests

Christine Farquhar declared a non-financial interest in the above item as the former Chair of Upward Mobility, a Trustee of VOCAL, a carer and guardian of a person with learning disabilities in receipt of direct payments.

5. Carers' Strategy

The previous Edinburgh Joint Carer Strategy 2014-2017 had been reviewed independently by Edinburgh Voluntary Organisations Council (EVOC) in 2017 to measure its impact. The review had made six recommendations for the new Strategy as follows:

- Focus on Implementation
- Broaden ownership of the strategy
- Maintain the same priorities in the new strategy

- Recognise the fundamental differences of young carers
- Futureproof the strategy
- Measure Impact

The 2019-2022 Strategy had been developed in partnership with Edinburgh Health and Social Care Partnership, key stakeholder partners from the third sector, unpaid young and adult carers and incorporated the six recommendations and the new duties from the Carer (Scotland) Act 2016.

The Strategy supported a shift towards supporting and enabling carers and aimed to have a positive impact on the sustainability of their caring role. Outcomes from the current pilots would also form the detail of an implementation plan.

The following points were raised and discussed:

- Lack of clarity around data collection and management of data for carers who cared for people outwith their own health and social care partnership and across different sectors
- Unclear how the financial implications relate to the grants programme
- all services were being reviewed across EHSCP and children and families with two co-production events being arranged for contracted organisations and grant funded organisations the aims of which were to identify any gaps where there was no equity of access across the localities in the city
- noted there was agreed one year funding from carer strategy funding for organisations who were had been unsuccessful in the grants awards
- there was live work with the third sector ongoing in mental health and substance misuse carers
- noted it was the role of the IJB to determine how the £198,000 funding was allocated going forward – concerns were expressed that a disproportionate amount of current spend was allocated to assessment instead of delivering the service

Decision

- 1) To note progress being made on the development of the Strategy and implementation plan, which was being produced with third sector stakeholders, internal partners and led by the lead officers for carers
- 2) To agree that the six priorities identified would meet the outcomes of the Carer Strategy.
- 3) That further reports be submitted to this Group as work progressed.

(Reference – report by the Chief Officer, submitted)

Declaration of Interests

Christine Farquhar declared a non-financial interest in the above item as the former Chair of Upward Mobility, a Trustee of VOCAL, a carer and guardian of a person with learning disabilities in receipt of direct payments.

6. City Region Deal – Integrated Regional Employability and Skills Programme

An update was provided on the Edinburgh and South-East Scotland City Region Deal (ESES CRD) Integrated Regional Employability and Skills (IRES) programme which aimed to support the development of an inclusive labour market.

Edinburgh and South-East Scotland's regional labour market was a low unemployment, high inequality environment, with significant issues of entrenched and persistent poverty and disadvantage, while the mechanisms available at regional level to tackle these inequalities and fully exploit the potential of the economy were weak.

The Edinburgh and South-East Scotland City Region Deal (ESES CRD) provided an opportunity to develop a collaborative approach that enhanced capacity and capability to tackle these inequalities and support the partners ambition of inclusive economic growth.

The following points were raised and discussed:

- how do we create networks and partnerships to wrap services around people narrowing the gap around inequalities
- there were some real opportunities to make these connections and how we work in the future – it would be beneficial to have someone from employability at the table at the Planning Groups to have the conversation around people who are not work ready but could be with support
- City Deal Joint Committee workforce plan would feed in to the City Deal employability strategy
- In terms of workforce skills gap, how can we link in with universities and generate jobs in the digital sector – there was an opportunity to use data in social innovation sectors with value of having a demonstration at programme and project level

Decision

- 1) To note the ambition and scope of the IRES programme.
- 2) To work with ESES CRD partners at programme and project level to deliver the goals of the programme.

(Reference – report by the Interim Head of Strategic Planning, submitted)

7. EIJB Draft Strategic Plan 2019-2022 Update

The revised draft of the Joint Board's Strategic Plan 2019-2022 was presented. The earlier work conducted by Reference Groups considering Older People (Ageing Well), Mental Health (Thrive), Learning Disabilities, Physical Disabilities, and Primary Care had informed the process with outputs being mapped carefully to the planned Change Programme. Other aspects of these plans would be taken forward as part of normal business within relevant service areas.

The final draft of the Strategic Plan 2019-2022 would be presented to the EIJB on 29 March 2019 prior to the start of a consultation period of three months. Thereafter the final iteration of the Plan would be considered by this Group prior to its final submission to the IJB in June 2019. Partners for Change had been contracted to start work in April 2019 on the three conversations approach to help deliver a better outcome for people and families needing support

The following points were raised and discussed:

- the draft Housing contribution statement had not been joined up with the strategic plan around the three conversations and appropriate actions
- it would be helpful to have a deep induction into housing models and procurement of housing and care, housing and support and housing and technology and how the Plan related to neighbourhood and localities
- to note that Partners for Change were a not for profit organisation working with local authorities across the UK supporting working towards independence and people being supported in a community setting and making connections with other local authorities, third and independent sectors
- the revised draft Plan provided a different feel and fresh perspective and was specific about the financial landscape and budget constraints and was set within that context
- Plan needed to be more explicit about what we are actually going to do not what we intend to do and needed to align with the transformation change plan agreed by the IJB and set out milestones
- the Professional Advisory Group should be working closely with the other groups to contribute expertise – helpful to add that Chief Medical Officer at the Scottish Government has committed to fund a national communication training programme on acute services very complementary to this strategic plan
- we need to look at the synergies and opportunities in the community planning space at the moment and working with neighbourhood networks
- workforce needs to reflect work with partners in the third independent sector and not just work within the EHSCP – end to end processes and systems need to start with how we support people, the processes etc are enablers
- missing what is the strategy for integration through the system – a lot of this is in the implementation of the strategy, pathways of care through the system and about shifting the balance of care – fleshing out the guiding principles
- areas of overlap with the other five outline strategic commissioning plans – need to be aligned better and some of the aspirations are unaffordable – try and fold top priorities into the new iteration of the strategic plan
- point of connection is the citizen – every service should be person centred

Decision

- 1) To acknowledge that the re-draft of the Strategic Plan 2019-2022 remained a work in progress with further work to be conducted prior to the EIJB on 29 March 2019.
- 2) To agree the new approach to the draft Strategic Plan 2019-2022.
- 3) To ensure members of this Group were sighted on the consultation plan.
- 4) To provide direction and guidance as follows with any additional comments to be provided directly to the Interim Head of Strategic Planning:
 - i) Para 4.2 makes reference to Edinburgh and social deprivation – should reference increased population projections and increased challenges across all service areas
 - ii) Para 4.7 – Edinburgh Offer - add specific timeline when the Partnership would commit to this
 - iii) 3 conversation model – ensure graphic corresponds to text
 - iv) implementation – include work planning, governance arrangements and timescales for expectations
 - v) strengthen references to neighbourhoods and localities
 - vi) annual plan should sit alongside the strategic plan
 - vii) six strategic priorities to be numbered
 - viii) Guiding Principles - add “do not harm” as part of being safer and partnership with citizens
 - viii) Page 11 of first draft – vision statement should be before the intent statement – change “reliance” to “resilience”
 - ix) page 23 of second draft – review of grants programme – this has just been done so needs reworded
 - x) general rewording – Plan should reference connecting and not signposting – use hearing instead of listening – use short breaks instead of respite care
 - xi) communication - what does this mean to the citizens, need to make the shift on community care, resilience, not mentioned in the plan
- 5) To agree it would be helpful if the Chief Officer would write to the Chairs of the Reference Groups and Working Groups inviting them to actively participate in the consultation on the strategic plan with an assurance that they would be kept updated as the consultation progressed.

(References – Edinburgh Integration Joint Board 8 February 2019 (item 10); report by the Chief Officer, submitted)

Declaration of Interests

Christine Farquhar declared a non-financial interest in the above item as the former Chair of Upward Mobility, a Trustee of VOCAL, a carer and guardian of a person with learning disabilities in receipt of direct payments.

Fanchea Kelly declared a non-financial interest in the above item as the Chief Executive of Blackwood Homes and Care.

Nigel Henderson declared a non-financial interest in the above item as the Chief Executive of Penumbra.

Peter McCormick declared a non-financial interest in the above item as Chief Executive of an independent care provider.

Ian Brooke as a member of EVOC, third sector provider.

8. Dates of Next Meeting

Friday 26 April 2019 10am to 12pm, City Chambers

Friday 17 May 2019 10am to 12pm, City Chambers