

# Notice of meeting and agenda

## Additional Culture and Communities Committee

**3.00pm Thursday 11 October 2018**

Dean of Guild Court Room, City Chambers, High Street, Edinburgh

This is a public meeting and members of the public are welcome to attend

### Contacts

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## **1. Order of business**

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- 1.1 Including any notices of motion and any other items of business submitted as urgent for consideration at the meeting.

## **2. Declaration of interests**

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- 2.1 Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest.

## **3. Deputations**

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- 3.1 If any

## **4. Executive Decisions**

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- 4.1 Local Festivals and Events Fund Update – report by the Executive Director of Place (circulated)
- 4.2 Invitation to Attend the World Cities Culture Forum – report by the Executive Director of Place (circulated)

## **5. Routine Decisions**

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- 5.1 Edinburgh Partnership Review and Consultation of Governance Arrangements – report by the Chief Executive (circulated)

## **6. Motions**

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- 6.1 None.

## **Laurence Rockey**

Head of Strategy and Insight

## **Committee Members**

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Councillors Wilson (Convener), McNeese-Mechan (Vice-Convener), Brown, Ian Campbell, Doggart, Doran, Howie, Mitchell, Osler, Rae and Staniforth.

## **Information about the Culture and Communities Committee**

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The Culture and Communities Committee consists of 11 Councillors and is appointed by the City of Edinburgh Council. The Culture and Communities Committee usually meets every eight weeks.

The Culture and Communities Committee usually meets in the Dean of Guild Court Room in the City Chambers on the High Street in Edinburgh. There is a seated public gallery and the meeting is open to all members of the public.

## Further information

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If you have any questions about the agenda or meeting arrangements, please contact Allan McCartney, Committee Services, City of Edinburgh Council, Business Centre 2.1, Waverley Court, 4 East Market Street, Edinburgh EH8 8BG, Tel 0131 529 4246, email [allan.mccartney@edinburgh.gov.uk](mailto:allan.mccartney@edinburgh.gov.uk).

A copy of the agenda and papers for this meeting will be available for inspection prior to the meeting at the main reception office, City Chambers, High Street, Edinburgh.

The agenda, minutes and public reports for this meeting and all the main Council committees can be viewed online by going to [www.edinburgh.gov.uk/cpol](http://www.edinburgh.gov.uk/cpol).

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# Culture and Communities Committee

3.00pm, Thursday 11 October 2018

## Local Festivals and Events Fund Update

Item number	4.1
Report number	
Executive/routine	
Wards	All
Council Commitments	<a href="#">46</a>

### Executive Summary

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This report provides an update on the local festivals and events programme being delivered through the Council's Culture Service budget.

The programme is aligned with the Council's Events Strategy which was reported and approved at the [Culture and Sport Committee on 31 May 2016](#). The Strategy is designed to provide a positive mix of new and well established cultural and sporting events which promote Edinburgh as a vibrant, contemporary, international city.

## Local Festivals and Events Fund Update

### 1. Recommendations

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- 1.1 It is recommended that Committee:
  - 1.1.1 notes the update on the Local Festivals and Events Fund;
  - 1.1.2 approves £50,000 towards Scot:Lands; and
  - 1.1.3 approves £45,000 towards LeithLate Festival (£20,000 in 2018/19; £15,000 in 2019/20; £10,000 in 2020/21).

### 2. Background

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- 2.1 The Council's Events Strategy, as approved by the [Culture and Sport Committee on 31 May 2016](#), is designed to provide a positive mix of new and well established cultural and sporting events which promote Edinburgh as a vibrant, contemporary international city. The Strategy adopts a 3 tier approach to the development of the city's events programme. The programme of events and festivals for 2018/19 is aligned with the Strategy and has been devised in consultation with the Events Champions.
- 2.2 The main elements of the 2018/19 were approved at the [Culture and Communities Committee of 20 March 2018](#).
- 2.3 At the [20 March 2018](#) meeting of the Culture and Communities Committee, the Convener and Vice Convener agreed to establish the City-wide Festivals and Events Fund. £60,000 was identified to specifically fund local festivals and events.

### 3. Main report

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#### Local Festival and Events Fund Update

- 3.1 The Local Festivals and Events Fund is a new, £60,000 annual fund to be allocated to established and successful mid-scale Edinburgh festivals and events which are not currently funded by the Council.
- 3.2 This fund identifies and supports local events, responds to requests for funding from local festivals and events, and delivers against tier 3 of the [Events Strategy](#). Any events considered for support must fulfil the criteria listed within the Events Strategy. Under the strategy, in consultation with the Events Champions, officers will have delegated authority to allocate this budget to those projects meeting the criteria for funding.

- 3.3 The funding is intended for festivals and events which have the capacity to make demonstrable developmental use of the funds and have been taking place for a number of years without the resources to further develop to the level of their ambition.
- 3.4 These organisations are carefully chosen to ensure a broad cross section of interest. The recipients are identified and agreed on an annual basis by the Culture and Communities Committee membership. The delivery of fund is supported by Culture Service officers.
- 3.5 In June 2018, the Convener and Vice Convener, on behalf of the Committee, invited organisations to apply for a grant of up to £10,000 each to further develop and realise their programme ambitions. Six organisations successfully applied to the fund and were approved by the Convener and Vice Convener.
- 3.6 The following organisations have received funding of £10,000:
  - 3.6.1 Chinese New Year (9 February 2019);
  - 3.6.2 Edinburgh Pipe Band Championships (23 June 2019);
  - 3.6.3 Edinburgh Riding of the Marches (16 September 2018);
  - 3.6.4 Diwali (3 November 2018);
  - 3.6.5 History Festival (September 2018 - 2019); and
  - 3.6.6 Hidden Door (30 May – 2 June 2019).

#### **Scot:Lands**

- 3.7 Scot:Lands was a critically acclaimed element of Edinburgh's Hogmanay, inviting audiences to discover secret venues and curated performances across both the Old and New Town, leading visitors on a cultural journey through Edinburgh's historic city centre.
- 3.8 Delivered by Unique Events, Scot:Lands will return in January 2019 with a new festival and multi-venue culture trail, celebrating the life and legacy of Robert Burns, showcasing specially curated traditional and contemporary arts and culture from Scotland's leading artists and organisations.
- 3.9 A reimagined weekend programme will feature the best of contemporary Scottish culture from across the country, with audiences being invited on a journey of artistic discovery, reflecting on contemporary Scottish culture through the lens of Robert Burns, incorporating themes, ideas and topics that the Baird used in his famous work.

- 3.10 The Scot:Lands culture trail will return as a new stand-alone event on the evening of Saturday 26 January, embracing and collaborating with Edinburgh's landmark buildings and arts organisations into an exhilarating weekend programme of events and activities, showcasing the very best in music, art, theatre and dance, conceived, created and curated by some of Scotland's most innovative artists and musicians, all within alternative venues and spaces within Edinburgh's Old and New Towns.
- 3.11 The full weekend will be launched in November, with a full programme of ticketed, free events and activities taking place over Saturday 26 and Sunday 27 January 2019, including live performance, art, dance, light installations, hands-on activities, workshops and family friendly entertainment for all.
- 3.12 An allocation of £50,000 from the Events Budget is recommended for the delivery of Scot:Lands. Event Scotland is already a partner funder, and the full event delivery will be dependent on match-funding of £50,000 to be considered by Creative Scotland in mid-October 2018.

### **LeithLate Festival**

- 3.13 LeithLate Festival is a programme of visual art, theatre, poetry and live music, as well as mural tours and a public poetry trail. The most recent LeithLate Festival utilised unusual Leith spaces for art and theatre installations, such as a former Police Box, charity shop, Trinity House's underground vaults at the Kirkgate, social enterprise curry house Punjabi Junction, and the Leith Walk Launderette.
- 3.14 The Festival is an important element of the Leith community and has faced financial uncertainty due to its dependence on a freelance practitioner's individual commitment and a volunteering model for delivery.
- 3.15 Investment in Leith Late will acknowledge the impact and relevance of the event and will support their artistic development model for city-based artist participation. It will also provide capacity to deliver partnership funding development and sustainable business modelling including succession planning and event profile/evaluation programmes. While such investment will allow the event to move away from the uncertainty and pressures of a primarily volunteer-based model, volunteers would still be involved as an important element of community participation.
- 3.16 An allocation of £20,000 from the Events Budget in 2018/19, £15,000 in 2019/20 and £10,000 in 2019/20 is recommended for the delivery of LeithLate.

## **4. Measures of success**

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- 4.1 The success of these events and festivals will be assessed by the most appropriate measures for each individual project, including number of spectators, number of participants, sustained physical activity by residents, social media profile, economic impact and equivalent advertising values of any media coverage and partnership funding.

- 4.2 The programme contributes to the delivery of the Events Strategy and the following Culture Plan objectives:
- 4.2.1 Support greater partnership working in the cultural and creative sectors and maximise resources available to help them thrive all year round; and
  - 4.2.2 Ensure that everyone has access to world class cultural provision.

## **5. Financial impact**

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- 5.1 The contributions to events listed in this report can be contained in the Events budget for 2018/19, 2019/20 and 2020/21.

## **6. Risk, policy, compliance and governance impact**

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- 6.1 All the events described in this report meet the Council's Events Strategy criteria and fit with the aims of the National Events Strategy. There are no risk, policy, compliance or governance impacts arising from this report.

## **7. Equalities impact**

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- 7.1 The proposed events described in this report were selected using criteria which include quality of life for people across the city.

## **8. Sustainability impact**

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- 8.1 The impacts of this report have been considered in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties, and the outcomes are summarised as follows: the proposals in this report will have no significant impact on carbon emissions; be neutral in relation to climate change; and will help achieve a sustainable Edinburgh through the promotion of the city nationally and internationally, positive economic impact and contributions to the quality of life and well-being of residents.

## **9. Consultation and engagement**

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- 9.1 The Council has engaged with the relevant partners and event promoters to develop and deliver these proposals.

## 10. Background reading/external references

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- 10.1 [Festival and Events Core Programme 2016 and Some Events in 2017 and 2018 report](#) -Culture and Sport Committee, 30 November 2015
- 10.2 [Approved 2017-18 - 2020-21 Revenue Budget and 2017-18 - 2021-22 Capital Investment Programme - plans for supplementary investment report](#) – Finance and Resources Committee, 23 March 2017
- 10.3 [Festival and Events Core Programme 2017-18](#) –Culture and Communities Committee, 14 November 2017

### **Paul Lawrence**

Executive Director of Place

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## 11. Appendices

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None.

# Culture and Communities Committee

**3.00pm, Thursday, 11 October 2018**

## **Invitation to Attend the World Cities Culture Forum**

<b>Item number</b>	4.2
<b>Report number</b>	
<b>Executive/routine</b>	
<b>Wards</b>	All
<b>Council Commitments</b>	<a href="#">46</a>

### **Executive Summary**

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This report provides details of an invitation received by the Lord Provost to attend the World Cities Culture Forum in San Francisco in November 2018. The report asks the Committee for approval to accept the invitation.

## Invitation to Attend the World Cities Culture Forum

### 1. Recommendations

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- 1.1 The Committee is asked to approve the invitation to the Lord Provost to attend the World Cities Culture Forum in San Francisco in November 2018.

### 2. Background

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- 2.1 Edinburgh is a member of the World Cities Culture Forum (WCCF), an international network of cultural policy-makers that allows members to share research and intelligence. The forum provides a unique platform for Edinburgh to share practice with other major cultural cities while also learning from others what challenges and opportunities they face.
- 2.2 Edinburgh is an active participant within the network, having been invited to join in 2015. At previous meetings, the Director of Culture has presented on the City's Culture Plan, Music is Audible programme, 70<sup>th</sup> Anniversary of the Edinburgh Festivals and the City Region Deal.

### 3. Main report

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- 3.1 The Lord Provost has received an invitation from the Mayor of San Francisco to attend the WCCF meeting in San Francisco from 14-16 November 2018.
- 3.2 The theme of the meeting will be 'Culture and New Technologies Transforming World Cities'.
- 3.3 Thirty-five cities will be represented at the meeting, which will focus on ways of bringing culture and technology together in a people-centred approach to support sustainable urban development, and delivering equality of access in the cultural sector. The summit will also include a public session open to regional, cultural and creative industry leaders.
- 3.4 The Director of Culture and a representative from the University of Edinburgh have also been invited, and approval from the University and the Executive Director of Place has been granted for their attendance. The University's work on the creative digital economy is a key element of the City Region Deal partnership with the Council and addresses the culture and new technologies theme of this meeting.

#### **4. Measures of success**

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- 4.1 A feedback report on the visit will be provided to the January 2019 meeting of this Committee in accordance with Council procedures.

#### **5. Financial impact**

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- 5.1 Accommodation for the three-day duration of the forum will be provided by the City of San Francisco. Costs for travel will be met from within the existing budget for the Lord Provost's office.

#### **6. Risk, policy, compliance and governance impact**

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- 6.1 The actions and outputs described in this report adhere to the risk compliance policy and governance arrangements. In addition, the recommendations in the report do not impact on any existing policies of the Council.

#### **7. Equalities impact**

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- 7.1 There are no direct equalities impacts arising from this report.

#### **8. Sustainability impact**

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- 8.1 Travel arrangements will be made by the Council and will be in accordance with the Council's Sustainable Travel Plan. While there are adverse impacts on air quality and noise associated with air travel, overland travel is not considered to be practical given the time implications.

#### **9. Consultation and engagement**

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- 9.1 There is no consultation or engagement required for this report.

## 10. Background reading/external references

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### 10.1 [World Cities Culture Forum site](#)

#### **Paul Lawrence**

Executive Director of Place

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## 11. Appendices

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None.

# Culture and Communities Committee

3.00pm, Thursday, 11 October 2018

## Edinburgh Partnership Review and Consultation of Governance Arrangements

Item number	5.1
Report number	
Executive/routine	
Wards	All
Council Commitments	

### Executive Summary

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This report gives an update on the Edinburgh Partnership Review and Consultation of Governance arrangements.

The report summarises the consultation proposals, which were informed by the review process, together the feedback from elected members and officers to date. The Corporate Policy and Strategy Committee considered a previous version of this report at its meeting on 2 October 2018. Details of their decision, together with an update of the next steps is also provided.

## Edinburgh Partnership Review and Consultation of Governance Arrangements

### 1. Recommendations

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It is recommended that Culture and Communities Committee:

- 1.1 notes the decision of the Corporate Policy and Strategy Committee of 2 October 2018; and
- 1.2 notes the next steps, as set out in paragraphs 3.22 and 3.23, including the proposals for the Council's future consideration of this matter.

### 2. Background

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- 2.1 The Edinburgh Partnership Board, at its meeting on 7 December 2017, agreed to carry out a review and consultation of community planning governance arrangements. This decision was informed by a proposal from the City of Edinburgh Council which identified an opportunity to enhance governance arrangements in the city and to develop a locality focused approach following the establishment of Locality Committees in 2017.
- 2.2 A Project Board was established to set out the scope and timescale for this programme of work which was agreed by the Edinburgh Partnership at its meeting on 8 March 2018. The approach encompasses all community planning arrangements in the city and has been carried out in two phases, an initial review followed by a formal period of consultation with key stakeholders.
- 2.3 The Edinburgh Partnership considered the review and consultation findings at its meeting on 24 September 2018. Further work was requested on proposed new governance arrangements, with a report to be produced for consideration at its meeting on 30 October 2018.
- 2.4 Consideration needs to be given to the complex legislative framework within which any new governance arrangements would currently sit. The Local Government Act 1973 and the support for community planning within the Community Empowerment (Scotland) Act 2015 are equally relevant. However, the review may highlight tensions between what is desirable into the future and what can legally be put in place at present. While this review must operate within the reality of current legislation, an opportunity to raise any issues exists as part of the Local Governance Review which Scottish Government have embarked upon jointly with

COSLA. Scottish Government is seeking submissions by December 2018 and officers will be engaging with elected members to develop a Council response.

- 2.5 In addition, it is important to note that the Council intends to undertake a number of associated reviews that may influence any future approach to community planning, namely:
  - 2.5.1 Planned review of the Scheme for Community Councils and future provisions under the Local Democracy Bill; and
  - 2.5.2 Planned review of the Council governance framework which will include Locality Committees and Neighbourhood Partnerships.
- 2.6 Clearly, how the Council configures its locality structures and community working must relate effectively and efficiently to the partnership arrangements.
- 2.7 The Corporate Strategy and Policy Committee considered a report on the review and consultation at its meeting on 2 October 2018. The Committee agreed the following:
  - 2.7.1 Noted that locality communities, including Neighbourhood Partnerships, Community Councils and residents, have been waiting for well over a year to have certainty over the governance arrangements for their participation in community planning and that continued uncertainty is not acceptable.
  - 2.7.2 Noted that the Edinburgh Partnership decided on September 24th to put in place locality partnership arrangements and requested that detailed recommendations be brought to its October meeting.
  - 2.7.3 Agreed that Locality Partnerships are best placed to set up and develop any locality sub structures, and to engage and consult with their communities for agreement by the Edinburgh Partnership, and request that the convener convey this to the Edinburgh Partnership.
- 2.8 This decision will be conveyed to the Edinburgh Partnership to inform its further consideration of the matter when it meets on 30 October 2018.

### **3. Main report**

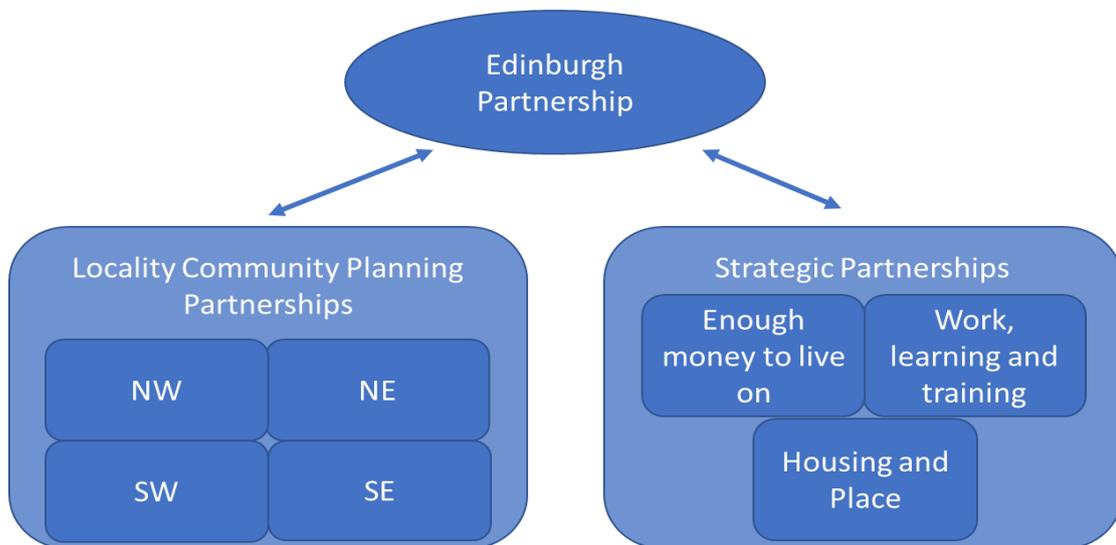
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- 3.1 The Edinburgh Partnership Board recognised that the existing community planning arrangements in the city, having evolved over time, are complex with the model comprising three levels: city, locality and neighbourhood. The Board identified that there was an opportunity to streamline and simplify these arrangements to:
  - 3.1.1 provide a new framework that is based on a shared understanding and clarity of purpose;
  - 3.1.2 strengthen the approach to partnership working;
  - 3.1.3 provide greater accountability and transparency; and
  - 3.1.4 strengthen community influence and participation.

- 3.2 The review phase assessed the effectiveness, strengths and challenges of the current arrangements and opportunities for change/improvement, together with different ideas for the future model. Stakeholders from across the community planning ‘family’ of partnerships were engaged, including elected members.
- 3.3 The findings from the review provided the basis of the formal consultation from 16 July to 9 September 2018.

**Consultation Proposal**

- 3.4 The consultation was framed around a proposed streamlined governance model based on
  - 3.4.1 retaining the Edinburgh Partnership but with a refreshed remit and membership;
  - 3.4.2 strategic/city partnership groups focused on the delivery of the priorities of the community plan; and
  - 3.4.3 four new Locality Community Planning Partnerships, replacing the existing arrangements at a locality/neighbourhood level.



- 3.5 This proposal acknowledged that there would need to be community and operational arrangements below the local community planning partnerships but did not determine what shape this should take as this may differ depending upon historic or previously successful ways of working which may exist in different localities.
- 3.6 The Locality Community Planning Partnerships would be responsible for the delivery of the Locality Improvement Plan priorities, as well as the ongoing identification of future priorities and working with communities to develop solutions.
- 3.7 Three elected member sessions and one officer session was held, in addition to the wider consultation and engagement which also involved elected members.

## **Relationship between Edinburgh Partnership decision and Council decisions**

- 3.8 The decision making powers the Edinburgh Partnership Board has and how this relates to Council's decision making powers is also an issue for consideration by elected members.
- 3.9 The Edinburgh Partnership Board has not been set up as a legally constituted body and so has no formal decision making powers. However, the Community Empowerment (Scotland) Act 2015 Act makes it a legal requirement that the Council and all other public bodies (as defined in the Act) participate in community planning partnerships.
- 3.10 The Edinburgh Partnership is the forum by which community planning is considered across the partners at a citywide focus to fulfil their legislative duties. This means that the Board discusses and agrees how it wants to work together to resolve long standing issues within communities that cannot be resolved by a single agency.
- 3.11 The agreements reached by the Edinburgh Partnership should not be taken without cognisance of the Council's (and other partner) strategic aims. The Council's representatives have a key role to play in ensure this. Individual partners need to go through their own internal governance to ensure that these collective agreements become formal decisions. The partners on the Edinburgh Partnership Board also have an important role in holding each other to account to ensure agreed joint activity is completed and that partnership working is adhered to.
- 3.12 It is this evidencing of action, delivering outcomes agreed in the Community Plan and mutual accountability which are likely to be the focus of the Edinburgh Partnership review considerations.

### **Strategic/Citywide level arrangements**

- 3.13 Legislation currently places responsibility for a range of strategic plans, specifically the Children's Services Plan, Criminal Justice Outcome Improvement Plan and Community Learning and Development Plan, onto the Edinburgh Partnership. This would continue to report to the Edinburgh Partnership. Any additional strategic partnerships would be based on the community plan themes. There would nothing preventing current partnerships from continuing where that was felt to be an effective way of working but these would not be a part of the Edinburgh Partnership governance and would report directly to members as appropriate.
- 3.14 Elected members raised the following points about the strategic/city wide level:
- 3.14.1 There are insufficient linkages between the current strategic groups and a concern about the duplication.
- 3.14.2 Going forward each group requires a clear remit and there should be a process when the same issue is considered by different groups.
- 3.14.3 The route by which community influence is involved at this level needs to be simplified.

3.14.4 Consideration was given to if it made sense to remit these roles into the locality structure at some point in the future.

### **Community Participation**

- 3.15 The need to ensure the community influences decision making was a key priority for elected members.
- 3.16 Initial feedback during the review phase showed that different stakeholders felt that community involvement at a local level was working well but how local discussions were being fed into strategic citywide decisions was not clear. There are community representatives on the Edinburgh Partnership Board, but it is difficult for a single person to be representative for all the communities in Edinburgh.
- 3.17 Currently communities are being asked to engage by different partners and for different purposes. This results in an increasing burden for community representatives, many of which are volunteers, and at worst, an unacceptable level of duplication and repetitive consultation by different statutory partners which is unconnected to outcomes and actions.

### **Locality level arrangements**

- 3.18 The complexity of the current arrangements and the need to simplify them has been clearly expressed at all discussions on the current arrangements and proposed model. However, there was not a consensus amongst elected members as to how this landscape might be reasonably simplified.
- 3.19 Core to the complexity at this level are the:
  - 3.19.1 Neighbourhood Partnerships, as both local community planning partnerships and Advisory Committees of the Council;
  - 3.19.2 involvement of community councils and the aspiration for wider community participation;
  - 3.19.3 relationship between community planning and Council governance arrangements, specifically Locality Committees; and
  - 3.19.4 resourcing of the existing arrangements currently met by the Council Locality Teams.
- 3.20 Feedback from the member discussion sessions highlighted a desire to continue to strengthen how community planning is done at local levels. There was also agreement that there needs to be a layer between the very local level (e.g. community councils) and the Edinburgh Partnership Board level. However, different views were expressed about what would be the most effective level to work at, ranging for community councils, to Neighbourhood Partnerships, to thematic groups, to locality levels.
  - 3.20.1 Localities

Feedback indicated a concern over the size of locality areas, suggesting that they were too large for local communities to feel that they could focus on

community interests and issues. However, the grouping does allow decision making to be informed by multiple viewpoints, takes less resource to support and the budget is of a size to have a greater impact.

### 3.20.2 Neighbourhood Partnerships (NP)

This divides the city by twelve resulting in areas of significant size but on a much smaller scale than localities. The current intertwining of these meetings being part of EP governance and the Council's governance leads to a confused sense of place and purpose.

Feedback during the review stage gave a mixed response to how successful the current NPs are felt to be and if retained, a feeling that they would need to be refreshed and reenergised to ensure engagement with all of the community. This level would allow decision making at a more local level, budgets would still be of a size that is impactful but would require an increase in resource to support.

### 3.20.3 Community Councils

Community Councils exist at a very local geography but engagement with community groups within their area is mixed. Empowering this level would ensure close links between local knowledge on the issues and proposals for solutions and decision making. This would also result in smaller budgets which due to their small size could lack a meaningful impact. This level requires the most resources to support.

## **Resources**

- 3.21 It is worth noting that the Community Empowerment (Scotland) Act 2015 places a duty on all public bodies to contribute resources (staff and funds) as required and agree these resources with the community planning partnership. Any proposals for a renewed approach to partnership governance will also need to address the issue of resourcing. Currently the Edinburgh Partnership is only supported through Council staff although other partners resource the meetings by prioritising attendees. Consideration will be given to an equitable solution to this as part of the review.

## **Next steps**

- 3.22 The Edinburgh Partnership will consider a further report at its meeting on 30 October 2018.
- 3.23 The Corporate Policy and Strategy Committee decision on 2 October 2018 will be conveyed to the Edinburgh Partnership at its meeting on 30 October 2018. A further report will be produced for consideration by Full Council following this meeting.

## **4. Measures of success**

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- 4.1 The establishment of new governance and partnership working arrangements.

## **5. Financial impact**

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- 5.1 Delivery costs will be met from within existing resources with partners being expected to contribute. The resource implications of implementing a new model of governance and partnership working will require to be identified and considered as part of the development processes.

## **6. Risk, policy, compliance and governance impact**

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- 6.1 The key risks associated with the programmes of work relate to stakeholder involvement and expectations. These will be managed through taking a collaborative approach.

## **7. Equalities impact**

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- 7.1 Community planning activity contributes to the delivery of the Equality Act 2010 general duties of advancing equality of opportunity and fostering good relations.
- 7.2 An Integrated Impact Assessment will be carried out as part of the development processes.

## **8. Sustainability impact**

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- 8.1 There are no adverse impacts arising from this report.

## **9. Consultation and engagement**

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- 9.1 The work has been a collaborative process involving community planning stakeholders in the city. The governance and partnership working consultation is being carried out in accordance with the Council's agreed consultation framework. The framework is based on established best practice from across the UK and was developed with specialist advice and support from the Consultation Institute. Activity will also be informed by the National Standards for Community Engagement.

## 10. Background reading/external references

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10.1 None

### **Andrew Kerr**

Chief Executive

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## 11. Appendices

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None