



Minutes

Edinburgh Integration Joint Board Strategic Planning Group

10.00am Friday 20 July 2018

City Chambers, High Street, Edinburgh

Present:

Members: Carolyn Hirst (Chair), Councillor Ricky Henderson (Vice Chair), Colin Briggs, Ian Brooke (substituting for Ella Simpson), Christine Farquhar, Stephanie-Anne Harris, Nigel Henderson, Fanchea Kelly, Peter McCormick, and Nickola Paul.

Apologies: Sandra Blake, Eleanor Cunningham, Katie McWilliam, Moira Pringle, Judith Proctor, Rene Rigby.

In Attendance: Mark Paul, Councillor Ian Campbell, Billie Flynn, Alison Robertson and David White.

1. Minute

Decision

- 1) To amend section 8 to read “Work in respect of physical disabilities was **less** advanced than that of learning disabilities.”
- 2) To otherwise approve the minute of the Edinburgh Integration Joint Board Strategic Planning Group of 22 June 2018 as a correct record.

2. Rolling Actions Log

Decision

- 1) To agree to close Action 5 – Strategic Plan 2016-2019 – Shaping the Vision.
- 2) To agree to close Action 6 – Agenda Forward Plan – Meeting Dates.
- 3) To update the rolling actions log and note the remaining outstanding actions.

(Reference – Rolling Actions Log, submitted.)

3. Recommendations from the Joint Inspection for Older People

Updates were provided on progress on the three recommendations from the Joint Inspection of Services for Older People for which this Group had oversight, and there was discussion about the session held with inspectors at the end of the last meeting.

Decision

- 1) To note the progress made in taking forward the Recommendations from the Joint Inspection of Services for Older People.
- 2) To agree that this item was no longer needed as a Standing Item at the Strategic Planning Group as it would be dealt with under other Agenda headings.

(References – Strategic Planning Group 11 May 2018 (item 5) and 22 June 2018 (item 3); verbal update by the Interim Chief Strategy and Performance Officer)

4. Grants Review

An update was provided on the review of grants. Work was continuing, now led by Moira Pringle. A report to the Joint Board was due on 10 August 2018. It was recognised as a good, collaborative piece of work but it was important to accept that there were risks (for example what happens when people did not receive a grant) as well as future opportunities. It was highlighted that there were still some areas where clarification was required:

- Whether the Healthcare Improvement Scotland funding would be run in parallel, or be part of, the review process.
- Whether any further input would be required by the City of Edinburgh Council and NHS Lothian, following approval by the Joint Board.

Concerns were raised about a lack of carer/service user involvement in the process and the fact that there was not an opportunity to discuss at the Strategic Carers Partnership.

Decision

To note the progress being made in undertaking the Health and Social Care Grants Review.

(References – Strategic Planning Group 11 May 2018 (item 3) and 22 June 2018 (item 4); verbal update by the Interim Chief Strategy and Performance Officer)

5. Directions

A brief update on Directions was provided. It was highlighted that NHS Lothian's Internal Audit had concluded that Directions could be made clearer, with SMART objectives (this applied to all IJBs).

Decision

To note the update.

(Reference – Strategic Planning Group 11 May 2018 (item 4) and 22 June 2018 (item 5); verbal update by the Strategic Planning Manager, Service Re-design and Innovation)

6. Outline Strategic Commissioning Plans Update

A brief update was provided on the work being undertaken to progress the Outline Strategic Commissioning Plans (OSCPs).

During the discussion, the group raised the following points:

- Engagement was being led by two officers, one from the Council and another from EVOC.
- The status of Gylemuir House was that, despite previous issues relating to Care Inspectorate standards, the quality of care had improved and feedback was much better. Lengths of stay had also reduced.
- Discussions were taking place with housing providers to better identify oncoming capacity.
- Assessment performance had improved since last October and the backlog was reducing. However, the number of delayed discharges had not changed.
- It was important not to lose sight of population based assessment work.
- An overnight strategy should be considered.

Decision

- 1) To note the developments within each of the strategic planning Reference Groups for Older People, Disabilities, Mental Health and Primary Care.
- 2) That details would be circulated on the Asset Based Approach model.

Declaration of Interests

Christine Farquhar declared a non-financial interest in the above item as Chair of Upward Mobility.

Peter McCormick declared a non-financial interest in the above item as Director of Randolph Hill.

(References – Strategic Planning Group 9 March 2018 (item 5) and 11 May 2018 (item 6); report by the Programme Business Manager, submitted.)

7. Strategic Plan – Vision, Values, Priorities

An update was provided on the work the Strategic Planning Group commenced in June 2018 to revisit the vision, values and key priorities for the new strategic plan from April 2019 to March 2022. The vision, values and priorities would not be significantly changed from the current strategic plan. Group members provided feedback on the vision and values.

Decision

- 1) To agree the vision and values and on the basis that feedback would be incorporated into the document.
- 2) That the key priorities would be considered at the next meeting of the Strategic Planning Group.

(References – Strategic Planning Group 22 June 2018 (item 10); report by the Programme Business Manager, submitted.)

8. St Stephen's Court Development Plan

At their meeting on 18 May 2018, the Integration Joint Board approved the commissioning of 16 places in the St Stephen's Court development on the condition that the Strategic Planning Group received a further business case about the further development of the services to be delivered at St Stephen's Court. A Development Plan was provided and approval was sought to proceed. The Chair emphasised the pressing need for projects of this nature, as remaining in hospital could impact negatively on those ready for discharge. It was acknowledged that the learning here was that a more detailed plan at an earlier stage, including a Standard Business Case, would have been helpful.

Decision

- 1) To agree the development of 16 additional places at St Stephen's Court for people with mental health problems as part of the "A place to live" workstream within the Outline Mental Health Commissioning Plan.
- 2) To agree the funding arrangements for the 16 places at St Stephen's Court.
- 3) To agree the role and function of the Implementation Group.
- 4) To note the risks and mitigating actions.
- 5) That a subsequent report would provide details of the background to the development and a detailed plan for the next stage.

Declaration of Interest

Nigel Henderson declared a non-financial interest in the above item as Chief Executive of Penumbra, which provided part of the service at St Stephen's Court.

(Reference – report by the Strategy and Quality Manager Mental Health, submitted.)

9. Cramond Surgery Upgrade

The Standard Business Case for the upgrade of Cramond Surgery was presented. This came on the back of a severe crisis at the surgery, which was not fit for purpose and had lost several of its partners through resignation.

Decision

- 1) To note that the Cramond Practice operated from a 30 year old surgery which suffered from cramped facilities, poor layout and unsatisfactory access arrangements.
- 2) To note that the Practice agreed to a lease extension of 21 years in April 2017 on the understanding that Edinburgh Health & Social Care Partnership (EHSCP) would support the Practice in its efforts to improve the property.
- 3) To note that the building owner, Assura PLC, had offered £150K to make good dilapidations and also to contribute to the improvement works.
- 4) To note that a preferred option that would create additional clinical capacity and reconfigure the internal layout of the building would incur total capital costs of £366K of which £100K would be funded by Assura.
- 5) To endorse the accompanying Business Case which sought capital funding of £266K from NHS Lothian for the improvements to the Practice surgery.

(Reference – report by the Strategic Lead Primary Care, submitted.)

10. Hospital at Home Service in North Edinburgh

Billie Flynn provided details of the Hospital at Home Service and presented the Standard Business Case for its continued funding and extension to North West Edinburgh. During discussion, the following issues were raised:

- The service was still developing, and had a close relationship with locality teams.
- Carers were involved in the preparation of anticipatory care plans – this was very important to ensure that consideration would be given to respite.
- The money included in the business case was bridging funding, with a view to reducing beds.

Decision

- 1) To recommend to the Edinburgh Integration Joint Board to release immediate funding of £530,091 to continue the provision of Hospital at Home to North East Edinburgh and extend the service subject to appointments to North West Edinburgh for the rest of the financial year 2018-19.
- 2) To recommend to the Edinburgh Integration Joint Board to consider annual recurrent funding of £868,803 for the provision of Hospital at Home to North Edinburgh based on review of the service in partnership with locality services. This would provide an equitable and sustainable service across Edinburgh.

(Reference – report by Billie Flynn/Andrew Coull, submitted.)

11. Agenda Forward Plan

The agenda forward plan was submitted, with proposals for agenda items for the remaining meetings in 2018.

Decision

To note the forward plan.

(Reference – Agenda Forward Plan – 20 July 2018, submitted.)

12. Date of Next Meeting

Friday 17 August 2018, 10am to 12pm, Dean of Guild Room, City Chambers

(Note – the Chair indicated that there was potential to move to bi-monthly meetings in 2019, in line with the Edinburgh Integration Joint Board.)