

# Housing and Economy Committee

10.00am, Thursday, 7 June 2018

## Implementing the Programme for the Capital: Coalition Commitments

Item number	8.1
Report number	
Executive/routine	
Wards	
Council Commitments	

### Executive Summary

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On 23 November 2017, the Council considered a report that detailed the approach to implementing the Programme for the Capital, including detail of the performance measures proposed for assessing progress against the 52 Commitments.

The performance framework development work has continued and significant progress has been made. The aim has been to define, where possible, measurable actions and performance indicators with defined targets for each of the 52 Coalition Commitments. The refined set of indicators was submitted to Corporate, Policy and Strategy Committee on [27 February 2018](#) for further scrutiny. The set was agreed on the understanding that the final set of indicators would be submitted to the relevant Executive Committee.

The set of indicators for this committee can be found in appendix 1 and this sets the baseline for measuring progress.

## Implementing the Programme for the Capital: Coalition Commitments

### 1. Recommendations

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- 1.1 It is recommended that Committee note the set of indicators in appendix 1.

### 2. Background

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- 2.1 The Council considered a report on [23 November 2017](#) that detailed the approach to implementing the Programme for the Capital.
- 2.2 The report included detail of the performance measures proposed for assessing progress against the 52 Commitments and which Executive Committees would be responsible for measuring progress against which commitments.
- 2.3 The Council agreed:
- 2.3.1 To note that the commitments and their associated measurements as set out in the report were those of the SNP-Labour council coalition;
  - 2.3.2 To agree the principles and scheduling set out in paragraph 3.8 of the report by the Chief Executive;
  - 2.3.3 To note the proposed measures for the Coalition Commitments in appendix 1 to the report, within the context of the broader performance framework; and
  - 2.3.4 To refer the report to the Corporate Policy and Strategy Committee to agree specific and assessable performance measures, milestones and actions for all commitments by February 2018.
- 2.4 Corporate Policy and Strategy Committee agreed a refined set of indicators on 27 February 2018 on the understanding that development would continue and a set of indicators with targets would be submitted to the relevant Executive Committee.

### **3. Main report**

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- 3.1 The revised performance framework was agreed at Council on [23 November 2017](#) in the report 'Implementing the Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22'. Detail of the indicators which would be used to monitor progress was referred to Corporate Policy and Strategy Committee for further scrutiny and on to the relevant Executive Committee for further scrutiny and ongoing monitoring.
- 3.2 Executive Committees will consider an overview of performance relevant to their area, scrutinising indicators, improvement actions, issues and opportunities on an annual basis. This report sets the baseline for monitoring the commitments relevant to this committee and the set of indicators and targets can be found at appendix 1 to this report.
- 3.3 The set of indicators will continue to be revised and updated as a result of ongoing monitoring.
- 3.4 The performance framework will be reviewed annually and will include refreshing the measures, actions, milestones and targets to ensure that the data collected is useful in terms of being able to measure performance and delivery against strategic aims, outcomes and commitments. This annual cycle will ensure that the framework provides timely information needed to lead and scrutinise performance but with enough flexibility to be able to change and adapt as necessary.

### **4. Measures of success**

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- 4.1 Performance will be monitored as detailed in the main body of this report and as set out in the Council Business Plan 2017-22.

### **5. Financial impact**

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- 5.1 The financial impact is set out within the Council Business Plan and is in line with actions agreed as part of the 2017-21 Revenue and Capital Budget Framework.

### **6. Risk, policy, compliance and governance impact**

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- 6.1 Risk, policy, compliance and governance impact is integrated within the Council Performance Framework.

### **7. Equalities impact**

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- 7.1 Equalities impact is integrated within the Council Performance Framework.

## 8. Sustainability impact

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- 8.1 Sustainability impact is integrated within the Council Performance Framework.

## 9. Consultation and engagement

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- 9.1 The Performance Framework has been, and will continue to be, developed in collaboration with Elected Members, Senior and Service Managers. This has included regular discussions at Corporate Leadership Team and Leaders meetings, discussions with cross-party leaders and Conveners of Executive Committees regarding commitments relevant to their Committee.

## 10. Background reading/external references

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- 10.1 [Programme for the Capital: City of Edinburgh Council's Business Plan 2017-22](#)
- 10.2 [Implementing the Programme for the Capital: Council Performance Framework 2017-22 – referral from City of Edinburgh Council](#)

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## 11. Appendices

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Appendix 1 - Coalition Commitments Measures

# Coalition Commitments Measures – Housing and Economy Committee

Commitments Measures below include performance indicators, actions and milestones and are linked to the Council Business Plan strategic aims and outcomes. These measures will continue to be refreshed to ensure that the data collected is useful in terms of being able to measure performance and delivery against the strategic aims, outcomes and commitments.

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target
A Vibrant City	Citizens lead healthy and active lives with improved wellbeing	C2 Create the conditions for businesses to thrive. Invest in supporting businesses, social enterprise, training in hi tech, creative and other key sectors including co-operatives. Help link business with young people to ensure the workforce of the future is guaranteed work, training or education on leaving school.	Monitoring contained within the Economy Strategies Good Growth Monitoring Framework	Positive destinations of school leavers	Annual target 94% for 16/17
	Every citizen and community can participate in the cultural life of our city			Jobs growth and security New business birth rates Average wage earnings Poverty rates Job market polarisation Labour market participation Productivity and skills	Target for each of the measures to be set by June 2018 (Economy Strategy Indicators)
	Our places and localities make Edinburgh a great and unique place to visit and study	C3 Work with the business community to grow the number of Living Wage employers year on year.	Encourage contractors, suppliers and ALEOs to pay the real living wage	Number of Real Living Wage employers contracted to CEC	Target to be set by end of 2018
	Our economy thrives with excellent and equal opportunities for business, employment and innovation	C7 Improve access to employment and training opportunities for people with disabilities.	Actions contained within specific CEC projects (e.g. project search)	Number of people with disabilities who have access to employment and training opportunities	Target to be set by end of 2018
		C41 Review the application process and increase the budget for housing adaptations with a view to supporting more disabled tenants and owners to remain in their own homes. Help older and disabled homeowners to move to more suitable housing should they wish to do so.	Establish joint working arrangements between Health & Social Care and Housing to review application process and budget in 2018/19 Increase support to help older and disabled homeowners move to more suitable housing	Review levels of demand and budget for adaptations Number of older and disabled homeowners supported to move to more suitable housing	Targets to be set by end of 2018/19, following the review

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target
A City of Opportunity	Everyone, regardless of wealth and background can fulfil their potential and benefit from the city's success	C1 Deliver a programme to build least 10,000 social and affordable homes over the next 5 years, with a plan to build 20,000 by 2027.	Progress monitored through the Strategic Housing Investment Programme Annual Progress Report	Approvals of new affordable homes for the year	10,000 over 5 years 20,000 by 2027/28
		C4 Direct development to growth corridors as the best way to accommodate the extra housing needed for Edinburgh's growth and allowing the city to manage and protect green belt.	Progress monitored through Local Development Plan	Successfully adopt a new local development plan which implements commitment and minimises additional greenfield development	November 2021
	All children and young people have the best start in life and are able to reach their full potential	C8 Explore the introduction of fair rent zones.	Commission analysis to provide the Council with a better understanding of the variation in rents and incomes across the city.  A multi-disciplinary officer working group has been established to progress the joint work with the other local authorities to develop a shared methodology to inform evidence gathering.	Completion of further analysis. Development of evidence gathering methodology.	Commissioned research to be complete by summer 2018.
	Citizens are socially connected and able to participate and develop throughout their lifetime	C9 Create a Homeless Task Force to investigate the growing homelessness problem in the city. The team will review the use of b&b premises and explore alternatives that better meet the needs of individuals and families with an aim to end the use of bed and breakfast facilities. Appoint a Homelessness Champion who will chair the Task Force.	Homeless Task Force created with clear remit Role of Homelessness Champion clearly defined Homelessness Champion appointed Implement the "Housing First" approach	Number of families accommodated in B&B Number of 16/17 year olds or care leavers accommodated in B&B	0
Everyone has access to suitable housing, facilities and amenities	Number of people in B&B Length of stay in B&B Number of people sleeping rough Number of accommodation units Number of homelessness presentation			Targets to be set as part of Homelessness Task Force reporting	

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target	
An Empowering Council	A leading Council in community engagement and empowerment, giving citizens confidence to make decisions and act on issues	C5	Sign Edinburgh to the Pay Fair Tax Initiative.	Identify business requirements for signing up to the initiative	Strategy and engagement in place by the end of 2018	End of 2018
	We place our customers at the heart of all that we do, we are responsive, accessible and fair to all					
	We work with our partners and communities to deliver services locally					
	We are an open, honest, inclusive and transparent organisation					