

# Planning Committee

2.00pm, Wednesday, 30 May 2018

## Implementing the Programme for the Capital: Coalition Commitments

Item number	8.2
Report number	
Executive/routine	
Wards	
Council Commitments	

### Executive Summary

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On 23 November 2017, the Council considered a report that detailed the approach to implementing the Programme for the Capital, including detail of the performance measures proposed for assessing progress against the 52 Commitments.

The performance framework development work has continued and significant progress has been made. The aim has been to define, where possible, measurable actions and performance indicators with defined targets for each of the 52 Coalition Commitments. The refined set of indicators was submitted to Corporate, Policy and Strategy Committee on 27 February 2018 for further scrutiny. The set was agreed on the understanding that the final set of indicators would be submitted to the relevant Executive Committee.

The set of indicators for this committee can be found in appendix 1 and this sets the baseline for measuring progress.

## Implementing the Programme for the Capital: Coalition Commitments

### 1. Recommendations

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- 1.1 It is recommended that Committee note the set of indicators in appendix 1.

### 2. Background

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- 2.1 The Council considered a report on [23 November 2017](#) that detailed the approach to implementing the Programme for the Capital.
- 2.2 The report included detail of the performance measures proposed for assessing progress against the 52 Commitments and which Executive Committees would be responsible for measuring progress against which commitments.
- 2.3 The Council agreed:
- 2.3.1 To note that the commitments and their associated measurements as set out in the report were those of the SNP-Labour council coalition;
  - 2.3.2 To agree the principles and scheduling set out in paragraph 3.8 of the report by the Chief Executive;
  - 2.3.3 To note the proposed measures for the Coalition Commitments in appendix 1 to the report, within the context of the broader performance framework; and
  - 2.3.4 To refer the report to the Corporate Policy and Strategy Committee to agree specific and assessable performance measures, milestones and actions for all commitments by February 2018.
- 2.4 Corporate Policy and Strategy Committee agreed a refined set of indicators on 27 February 2018 on the understanding that development would continue and a set of indicators with targets would be submitted to the relevant Executive Committee.

### 3. Main report

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- 3.1 The revised performance framework was agreed at Council on 23 November in the report 'Implementing the Programme for the Capital: The City of Edinburgh Council Business Plan 2017-22'. Detail of the indicators which would be used to monitor

progress was referred to Corporate Policy and Strategy Committee for further scrutiny and on to the relevant Executive Committee for further scrutiny and ongoing monitoring.

- 3.2 Executive Committees will consider an overview of performance relevant to their area, scrutinising indicators, improvement actions, issues and opportunities on an annual basis. This report sets the baseline for monitoring the commitments relevant to this committee and the set of indicators and targets can be found at appendix 1 to this report.
- 3.3 The set of indicators will continue to be revised and updated as a result of ongoing monitoring.
- 3.4 The performance framework will be reviewed annually and will include refreshing the measures, actions, milestones and targets to ensure that the data collected is useful in terms of being able to measure performance and delivery against strategic aims, outcomes and commitments. This annual cycle will ensure that the framework provides timely information needed to lead and scrutinise performance but with enough flexibility to be able to change and adapt as necessary.

#### **4. Measures of success**

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- 4.1 Performance will be monitored as detailed in the main body of this report and as set out in the Council Business Plan 2017-22.

#### **5. Financial impact**

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- 5.1 The financial impact is set out within the Council Business Plan and is in line with actions agreed as part of the 2017-21 Revenue and Capital Budget Framework.

#### **6. Risk, policy, compliance and governance impact**

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- 6.1 Risk, policy, compliance and governance impact is integrated within the Council Performance Framework.

#### **7. Equalities impact**

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- 7.1 Equalities impact is integrated within the Council Performance Framework.

#### **8. Sustainability impact**

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- 8.1 Sustainability impact is integrated within the Council Performance Framework.

## 9. Consultation and engagement

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- 9.1 The Performance Framework has been, and will continue to be, developed in collaboration with Elected Members, Senior and Service Managers. This has included regular discussions at Corporate Leadership Team and Leaders meetings, discussions with cross-party leaders and Conveners of Executive Committees regarding commitments relevant to their Committee.

## 10. Background reading/external references

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- 10.1 [Programme for the Capital: City of Edinburgh Council's Business Plan 2017-22](#)
- 10.2 [Implementing the Programme for the Capital: Council Performance Framework 2017-22 – referral from City of Edinburgh Council](#)

### **Paul Lawrence**

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## 11. Appendices

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Appendix 1 - Coalition Commitments Measures

# Appendix 1 - Coalition Commitments Measures

Commitments Measures below include performance indicators, actions and milestones and are linked to the Council Business Plan strategic aims and outcomes. These measures will continue to be refreshed to ensure that the data collected is useful in terms of being able to measure performance and delivery against the strategic aims, outcomes and commitments.

\* Targets for IJB Measures will continue to be reviewed as part of the regular performance monitoring.

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target
A City of Opportunity	Everyone, regardless of wealth and background can fulfil their potential and benefit from the city's success	C10	<p>Prioritise the use of brownfield sites and work with public sector and private landowners to develop land for affordable housing.</p> <p>Progress monitored through the Annual Housing Land Audit and Local Development Plan</p> <p>Unlock access to key brownfield development sites</p>	Successfully adopt a new local development plan which implements commitment and minimises additional greenfield development	November 2021
	All children and young people have the best start in life and are able to reach their full potential			% of capacity of units in effective land supply which are on brownfield land	Baseline 2017 – 55%
	Citizens are socially connected and able to participate and develop throughout their lifetime				
	Everyone has access to suitable housing, facilities and amenities				

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target
A Resilient City	Communities are safe, strong and able to cope with change	C15	<p>Protect Edinburgh World Heritage Status and make sure developments maintain the vibrancy of our city in terms of placemaking, design and diversity of use.</p> <p>Actions are contained within the new World Heritage Site Management Plan 2017-2022 (the 6 Key Challenges with the site)</p>	<p>Monitor the progress of short term actions in the World Heritage Site Management Plan with the World Heritage Site Steering Group</p>	End of 2018/19
	Our built and natural environment is protected and enhanced				
	Edinburgh is a low carbon, connected city with transport and infrastructure that is fit for the future				
	Edinburgh is clean, attractive and well looked after				

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target
A Forward Looking Council	We deliver value for money services through optimising our use of resources and building on the capabilities of our talented workforce	C11	<p>Review relevant planning policies and guidance as part of the Local Development Plan project</p> <p>Establish Strategy Group to oversee the new Edinburgh2020 Tourism Strategy</p>	<p>Consultation and community engagement measures to be established</p> <p>Implementations Group established to oversee the strategy</p>	<p>August 2018</p> <p>2017/18</p>
	We provide services that are focused on prevention and early intervention		C12	<p>Establish short term multi-agency working group with cross party representation</p> <p>Review locations and numbers of HMO premises</p>	<p>Concentration, location and occupation rates of short term lets</p> <p>Numbers of student housing developments</p>
	We plan our services to ensure we can continue to			<p>Review relevant planning policies and guidance as part of the Local Development Plan project</p>	<p>Consultation and community engagement measures to be established</p>

Business Plan Aim	Business Plan Outcome	Commitment	Actions	Measures	Target
	meet the needs of citizens and communities into the future	C13 Improve planning enforcement to ensure that all developers, large or small, conform to Edinburgh's policies and developer's commitments.	Develop a model legal agreement to help reduce timescales for issuing decisions	Timescales for issuing decisions	End of 2018/19
	Undertake process review of developer contributions		Monitor contributions collected and spent	End of 2018/19	
	Our organisation is flexible and adaptable and embraces change	C14 Work with the Scottish Government to review planning policy and overhaul the planning appeal system to make it shorter, more independent and give communities the right to appeal.	Increase resources to undertake planning enforcement	Timescales for resolving enforcement cases	End of 2018/19
			Consultation submission for Planning Bill to Scottish Government Monitoring of appeal aspect in Planning Bill process Work with Scottish Government on Planning Bill proposals	Continued engagement with the Scottish Government on their proposed Planning Bill	Ongoing engagement with Scottish Government during 2018