

Item 4.1 Minutes

Edinburgh Integration Joint Board

9.30 am, Friday 15 July 2016

Waverley Gate, Edinburgh

Present:

Board Members: George Walker (Chair), Councillor Elaine Aitken, Shulah Allan, Carl Bickler, Sandra Blake, Wanda Fairgrieve, Christine Farquhar, Councillor Nick Gardner (substituting), Councillor Sandy Howat, Kirsten Hey, Angus McCann, Rob McCulloch-Graham, Michelle Miller, Moira Pringle, Ella Simpson, Richard Williams, and Maria Wilson.

Officers: Lynne Barclay, Philip Brown, Wendy Dale, Ann Duff, Marna Green, Linda Irvine, Katie McWilliam, Sheena Muir and Julie Tickle.

Also Present: Carolyn Hirst, NHS Lothian.

Apologies: Kay Blair, Andrew Coull; Councillor Griffiths; Ian McKay and Councillor Work.

1. Minute's Silence

The Joint Board observed a minute's silence for those affected by the terrorist attack in Nice, France, the previous evening.

2. Minutes

Decision

To approve the minute of the meeting of the Edinburgh Integration Joint Board of 15 May 2016.

3. Rolling Actions Log

The Rolling Actions Log for 15 July 2016 was presented.

Decision

- 1) To approve the closure of actions 2, 4, 5; 6, 7(1), (3) & (4); 10 and 11.
- 2) To note that a programme for GP visits (action 9) would be circulated.
- 3) To note that feedback from visits was being collated, and would be presented to a future development session.

- 4) To invite the ICT Steering Group to consider and recommend business-critical ICT issues where the Joint Board might require to issue directions.
- 5) To otherwise note the outstanding actions.

(Reference – Rolling Actions Log – 15 July 2016, submitted.)

4. Non-Voting Membership

Applications for membership of the Joint Board continued to be received on an ad hoc basis, most recently from Unite. The decision whether to appoint additional non-voting members rested with the Joint Board. To rationalise this process, and allow the Joint Board an overview of any significant membership gaps, it was proposed that all outstanding requests be considered together annually.

Decision

To agree to consider all requests for non-voting membership of the Joint Board annually, at the final meeting in each financial year.

(Reference – report by the IJB Chief Officer, submitted.)

5. Capacity and Demand

Work was underway to determine the future capacity and demand for services from older people. With project support from EY, a Project Board would review the level and type of care and support services needed; how best to ensure service sustainability; the right mix of services, and cost effectiveness. Delivery models across the whole system would be assessed, including the front door; short term intervention and complex care.

Decision

- 1) To accept the report as assurance that the Edinburgh Health and Social Care Partnership was taking a whole system approach to improving the effective use of resources to improve pathways for people.
- 2) To accept that the Phase 3 business case proposals for change would go to the Strategic Planning Group and/or the Professional Advisory Group in the first instance, and to the Joint Board by exception.
- 3) To request regular progress updates.

(Reference – report by the IJB Chief Officer, submitted.)

6. Hospital Based Complex Clinical Care

Ahead of completion of the capacity and demand review (item 5 above), a decision was required about the accommodation at the Balfour Pavilion, Astley Ainslie Hospital, where there were outstanding building safety concerns, particularly regarding fire precaution.

The report proposed closure of Balfour Pavilion, and gave a range of alternative options for the HBCCC and respite services currently provided there.

Decision

- 1) To note the provision of HBCCC and NHS respite care services in Balfour Pavilion, AAH (as described in section 3 of the report) and agree that the in-patient services in Balfour Pavilion close by December 2016 due to concerns regarding the accommodation in relation to incomplete fire precaution compliance.
- 2) To note the potential options for the ongoing care provision for current users of the HBCCC and respite care services in Balfour Pavilion (section 4).
- 3) To note that beds would not be closed until arrangements were in place for current users' ongoing care needs including the preservation of the respite care service.
- 4) To agree that Option 1 - to close beds in Balfour Pavilion as they became vacant until both wards were empty - was partially implemented as soon as possible as an interim arrangement until the other options were explored further to determine whether they were achievable both financially and operationally.
- 5) To note that closing beds as they became vacant would allow one of two wards to close as soon as possible while the other options were explored.
- 6) To note that by partially implementing Option 1 (as per paragraph 2.4 of the report) there would be a reduction in the number respite care beds from 10 beds to 6 beds, and that the current programme of respite care could still be maintained within this bed reduction.

(Reference – report by the IJB Chief Officer, submitted.)

7. Delayed Discharge – Recent Trends

An overview was given of performance in managing hospital discharge against Scottish Government targets. Key reasons for delay were explained, and a number of work streams aimed at reducing delays were outlined. The report also noted that changes to the national reporting and recording systems would be introduced from July 2016.

Decision

- 1) To note the progress in reducing the number of people waiting to be discharged and that a comprehensive range of actions was in place to secure further improvement.
- 2) To note that changes to the delayed discharge recording and reporting from July 2016 would provide more complete and consistent counts of the number of people delayed.
- 3) To request an update at the August development session.

(References – minute of the Edinburgh Integration Joint Board, 13 May 2016 (item 7); report by the IJB Chief Officer, submitted.)

8. Hub Update

An update was given on the roll out of the localities Hub model, including a description of the key services to be included in the Hub. The Hub model was most effective for urgent and new referrals; immediate assessment and short term interventions. Multi Agency Triage Teams (MATT) would work within the Hubs to determine immediate responses to maintain people safely at home, or enable hospital discharge. The first Hub and Cluster Managers would be in post in early September, with all staff likely to be recruited by February 2017.

Decision

To accept the report as assurance that the Edinburgh Health & Social Care Partnership was taking a whole system approach to improve the effective use of resources to improve pathways for the city's adult population.

(References – minute of the Edinburgh Integration Joint Board 13 May 2016 (item 6); report by the IJB Chief Officer, submitted.)

9. Accounts 2015/16

The Joint Board's draft annual accounts for 2015/16 were presented. If agreed, they would now be submitted to external auditors, before returning to the Joint Board in September for sign-off.

Decision

- 1) To note the draft financial statements submitted.
- 2) To note the proposed timescale for completion.

(Reference – report by the IJB Chief Officer, submitted.)

10. Financial Update

An updated financial settlement had been formally proposed by NHS Lothian. While the offer included additional funding for prescribing and mental health pressures, there remained a funding gap of £5.8m for IJB services. An additional £6m Scottish Government funding had subsequently become available to NHS Lothian, and discussions were ongoing regarding the Joint Board's share, and the overall funding deficit.

Decision

- 1) To note the updated financial settlement from NHS Lothian.
- 2) To agree that, given the underlying deficit, the Integration Joint Board could not accept the offer at this point.
- 3) To agree that that Chair, the Chief Officer and Interim Chief Finance Officer continue to work with NHS Lothian with the aim of reaching a mutually acceptable offer.
- 4) To note the headline financial position to 31st May 2016.

- 5) To agree to allocate £0.5m from the social care fund to offset demographic pressures in learning disability services.
- 6) To agree to receive future finance reports based on the forecast year end position.

(Reference – report by the IJB Chief Officer, submitted.)

11. GameChanger - Progress

GameChanger was an innovative Public Social Partnership involving NHS Lothian, Hibernian Football Club and the Hibernian Community Foundation. It aimed to use Hibernian's physical, cultural and professional assets to deliver a better, healthier, future for vulnerable, disenfranchised or disadvantaged people. The flagship proposal sought to develop a health and social club within Easter Road Stadium, delivering a range of primary care, mental health and substance misuse services, delivered by statutory and 3rd sector agencies.

Decision

- 1) To acknowledge the key role of GameChanger Public Social Partnership in the delivery of strategic priorities.
- 2) To recognise the potential contribution of GameChanger to assist with delivering on a number of strategic objectives with a particular focus on preventative approaches and communities and individuals who experienced significant health inequalities.
- 3) To support the "Healthier" workstrand which had a particular, although not exclusive, focus on Leith and the North East locality.
- 4) To support the development of flagship and road map proposals which would include the preparation of funding applications.
- 5) To note that early discussions had commenced with Heart of Midlothian Football Club in relation to mutual interests in community-based developments in health, wellbeing, fitness and social support.

(Reference – report by the IJB Chief Officer, submitted.)

12. Carers' Champion - Progress

An update on the progress made by the Carers' Champion, Councillor Norman Work, was submitted. This outlined the strategic and operational activities undertaken by Councillor Work over the last twelve months.

Decision

- 1) To note the progress made by the Carers' Champion in this role.
- 2) To note the progress with the implementation of the adult carers' action plan and the young carers' action plan.

- 3) To invite Councillor Norman Work to consider acting as the Carers Champion for the Integration Joint Board until 30 April 2017.

(Reference – report by the IJB Chief Officer.)

13. Health Inequalities Grant Investment Programme

Responsibility for planning the health and social care response to tackling inequalities and the related budgets had been delegated to the Joint Board. In recognition of this transfer Health Inequality Grants had been awarded only for 2016/17, rather than the planned three years. Some of the funded organisations employed staff, and an early decision was needed on 2017/18 allocations, in view of employment obligations. Subject to conditions, it was now proposed to award grants for a further year.

Decision

- 1) To agree to award Health Inequality Grants for a further year until March 2018 based on the 2016/17 funding criteria, with continued funding being subject to satisfactory performance of projects against agreed targets.
- 2) To agree that the amount available for Health Inequalities Grants in 2016/17 should be reduced by 3.4% to take account of the outstanding 10% reduction applied by the Council over 3 years.
- 3) To agree the process for awarding grants for 2017/18 to be a closed process involving projects already in receipt of a Health Inequality Grant.
- 4) To note that a further report would be presented to the Joint Board towards the end of the first quarter of 2017 setting out proposals for investment in tackling inequalities beyond March 2018.
- 5) To note the intention to report to a future meeting on the remit, membership etc of the inequality steering group.

(Reference – report by the IJB Chief Officer, submitted)

14. Sub-Group Updates

The Joint Board noted minutes and updates from its various Sub-Groups.

(References – Sub-Group minutes and Updates, submitted)

15. NHS Lothian Annual Review

It was noted that NHS Lothian's Annual Review would take place on 31 August 2016. Details of the programme would be provided to members.

16. Agenda Planning

Angus McCann suggested that further discussion would be needed at Joint Board meetings on its developing relationships with external organisations, including the Scottish Fire and Rescue Service, Housing providers etc.

Decision

- 1) To ask the Chair/Vice-Chair and Lead Officer to review how this could best be introduced at Joint Board meetings, as part of their regular agenda planning discussions.
- 2) To invite all members to consider any other issues they would wish added to a future Joint Board agenda.

17. Lynne Barclay

The Chair noted this would be Lynne Barclay's last meeting before leaving the Council. He paid tribute to her contribution to the work of the Joint Board, and in particular her support to him as the incoming Chair. On behalf of the Joint Board, he wished her all the very best for the future.