

Finance and Resources Committee

10.00a.m., Thursday, 24 September 2015

Consultants Costs 2014/15

Item number	7.6
Report number	
Executive/routine	
Wards	All

Executive summary

At its meeting on 25 August 2009, the Finance and Resources Committee noted the intention to report expenditure on consultants on an annual basis. This report provides details of expenditure on consultants during 2014/15.

The Council contracts services from professional consultants, reducing the requirement to employ permanent staff for short-term specialised activities and to mitigate the Council's exposure to potential liabilities.

Revenue expenditure of £5.789 million and capital expenditure of £2.327 million was incurred on consultants for the year ended 31 March 2015. All services, with the exception of Health and Social Care, managed expenditure within the approved budget for 2014/15.

Links

Coalition pledges	P30
Council outcomes	CO25
Single Outcome Agreement	SO1, SO2, SO3, SO4

Consultants Costs 2014/15

Recommendations

- 1.1 Finance and Resources Committee is asked to note
 - 1.1.1 revenue and capital expenditure for consultants in financial year 2014/15; and
 - 1.1.2 the enhanced control framework implemented by Corporate Leadership Group (CLG), which now requires all proposed consultancy appointments where the cost exceeds £25,000 to be approved by CLG.

Background

- 2.1 At its meeting on 25 August 2009, the Finance and Resources Committee noted the intention to report expenditure on consultants on an annual basis.
- 2.2 This report provides details of expenditure on consultants during 2014/15.
- 2.3 During 2014/15, the purchase of consultancy services was governed by relevant procurement legislation and Council Contract Standing Orders, as approved by Council on 25 October 2012. On 5 February 2015, Council approved revisions to the existing Contract Standing Orders and Guidance on the Appointment of Consultants.

Main report

- 3.1 An exercise has been completed to analyse expenditure on consultants for the year ended 31 March 2015. The definition of consultancy services applied follows the definition of a consultant approved by Council at its meeting on 5 February 2015 – report by the Director of Corporate Governance “[Operational Governance: Review of Contract Standing Orders and Guidance on the Appointment of Consultants](#)” refers. The definition approved was “a consultant is a specialist who charges a fee for providing advice or services in a particular area of expertise such as business management, human resources, environment, communication, information technology, property and estates and financial services, but excluding agency and temporary workers and professional services provided by solicitors, counsel and actuaries”.
- 3.2 The decision to appoint a consultant is taken after full cognisance of the overall financial constraints within which the Council operates, increased scrutiny of expenditure on consultants by the Finance and Resources Committee and the

revised governance arrangements approved by Council on 25 October 2012 and subsequently 5 February 2015.

- 3.3 The Council contracts services from professional consultants for a range of specialised activities, reducing the requirement to employ permanent staff for short-term purposes and to mitigate the Council's exposure to potential liabilities.
- 3.4 To allow detailed analysis of the most material items, expenditure was reviewed where total payments to any single supplier in the financial year exceeded £2,500 across all service areas. This report includes costs for Edinburgh Trams operations. Consultant fees for Edinburgh Tram Project Management and the St James Quarter project are not included in this report. Separate governance arrangements existed to report the costs of the Edinburgh Tram construction project and costs incurred for the St James Quarter project are recoverable through developer contribution.
- 3.5 Revenue expenditure of £5.789 million and capital expenditure of £2.327 million was incurred on consultants for the year ended 31 March 2015. A summary of expenditure for service areas is shown in the table below. A detailed analysis of this expenditure is shown in Appendix 1 (revenue) and Appendix 2 (capital). All services, with the exception of Health and Social Care, managed expenditure within the approved budget for 2014/15.

Consultants Costs 2014/15

Service	Revenue	Capital	Total
	£	£	£
Children and Families	60,110	1,083,358	1,143,468
Corporate Governance	1,240,689	12,609	1,253,298
Economic Development	276,563	0	276,563
Health and Social Care	174,834	86,554	261,388
Services for Communities	1,200,479	1,144,325	2,344,804
Council-wide	2,836,189	0	2,836,189
Total	5,788,864	2,326,846	8,115,710

3.6 Expenditure for 2013/14 was reported to the Finance and Resources Committee on 30 September 2014. For comparative purposes, 2013/14 expenditure has been re-stated, following changes to the definition of consultants' costs approved by Council on 5 February 2015. Restated expenditure is shown in the following table. The level of consultants costs incurred in any one year is dependent on a range of factors and is not directly comparable between years.

Consultants Costs 2013/14 (re-stated)

Service	Revenue	Capital	Total
	£	£	£
Children and Families	34,871	1,489,241	1,524,112
Economic Development	236,384	36,700	273,084
Corporate Governance	969,614	0	969,614
Health and Social Care	27,601	119,341	146,942
Services for Communities	626,163	1,095,205	1,721,368
Council-wide	1,885,531	0	1,885,531
Total	3,780,164	2,740,487	6,520,651

3.7 Between 2013/14 and 2014/15, there was an increase in revenue expenditure of £2.009 million and a decrease of £0.414 million in capital expenditure.

3.8 During 2014/15, the Council progressed a number of major projects, with the support of consultant expertise. Revenue expenditure was incurred in support of major projects including Property Conservation (£1.621 million), the Council-wide Commercial Excellence Programme (£1.215million) and ICT re-procurement (£0.256 million).

3.9 Expenditure on the Council-wide Commercial Excellence Programme is determined by a procurement savings gain-share contractual agreement. Gain share payments are made based on procurement savings achieved across all Council services.

3.10 At its meeting on 3 August 2015, Finance and Resources Committee approved the recommended bidder to provide future ICT services for the Council. It was

noted that a minimum of £45 million of savings ought to be achieved over seven years.

- 3.11 The decrease in capital expenditure has mainly arisen in Children and Families reflecting progress towards completion of a number of major projects in the Children and Families school estate during 2014/15.
- 3.12 At its meeting on 12 August 2015, Corporate Leadership Group (CLG) agreed enhanced controls for appointment of consultants. All proposed consultancy appointments, where the cost exceeds £25,000, will require approval of CLG.
- 3.13 Expenditure on consultants will continue to be closely reviewed as part of the revenue and capital expenditure monitoring arrangements for each service area during 2015/16.

Measures of success

- 4.1 Revenue and capital expenditure on consultants is contained within approved budget resources.
- 4.2 Council and service outcomes can demonstrate added value and positive outcomes.

Financial impact

- 5.1 There are no financial implications as a result of this report. Corporate Leadership Group will exercise additional control over the appointment of consultants during 2015/16 and expenditure on consultants will continue to be closely monitored as part of the expenditure monitoring arrangements for each service area during 2015/16.

Risk, policy, compliance and governance impact

- 6.1 The delivery of a balanced budget outturn for each service is a key financial target. The risk of budget pressures arising from the appointment of consultants are regularly monitored and reviewed and management action is taken as appropriate.

Equalities impact

- 7.1 There is no direct impact of the report's contents and recommendations to the three Public Sector Equality Duty general duties, nor to the ten key areas of rights set out within the Council's Equality and Rights Framework.

Sustainability impact

8.1 There is no environmental impact as a result of this report.

Consultation and engagement

9.1 There is no consultation or engagement required, as a result of this report.

Background reading/external references

[Consultants Costs 2013/14 - Finance and Resources Committee - Tuesday, 30 September 2014](#)

[Operational Governance: Review of Contract Standing Orders and Guidance on the Appointment of Consultants](#) – City of Edinburgh Council - Thursday 5 February 2015

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Links

Coalition pledges	P30 – Continue to maintain a sound financial position including long term financial planning
Council outcomes	CO25 – The Council has efficient and effective services that deliver on objectives
Single Outcome Agreement	SO1 - Edinburgh's Economy Delivers increased investment, jobs and opportunities for all SO2 - Edinburgh's citizens experience improved health and wellbeing, with reduced inequalities in health SO3 - Edinburgh's children and young people enjoy their childhood and fulfil their potential SO4 - Edinburgh's communities are safer and have improved physical and social fabric
Appendices	Appendix 1: Consultancy – Revenue Expenditure 1 April 2014 – 31 March 2015 Appendix 2 : Consultancy – Capital Expenditure 1 April 2014 – 31 March 2015

Consultancy - Revenue Expenditure 1st April 2014 - 31st March 2015

Consultant	Children & Families	Corporate Governance	Economic Development	Health and Social Care	Services for Communities	Council-Wide	Total
442 Design Ltd			4,000				4,000
Aecom Limited					28,548		28,548
Aecom Infrastructure & Environment UK Limited					8,075		8,075
Allan Robertson Consulting Limited	2,250				7,633		9,883
Amec Foster Wheeler Environment & Infrastructure UK Limited					28,126		28,126
Anna Evans Housing Consultancy					13,544		13,544
APSE					22,425		22,425
Atkins Limited		28,776					28,776
Bacra Ltd					5,479		5,479
Britel Fund Trustees Limited (Trustee of the BT Pension Scheme)					50,370		50,370
British Association for Adoption	13,165						13,165
C2 Management Consulting Ltd			9,450				9,450
Carrick Associates					14,900		14,900
Carlyle Associates Ltd						168,979	168,979
CB Richard Ellis Ltd				3,500			3,500
Core Education and Consulting Solutions (UK) Ltd.	10,280						10,280
Crew 2000 (Scotland) Ltd				3,000	5,000		8,000
David Briggs Associates Ltd	17,800			1,938			19,738
David Mandel & Associates LLC				10,012			10,012
David Narro Associates Ltd					9,169		9,169
Del-Eng Consultancy Services Ltd					54,000		54,000
Deloitte LLP		12,325				1,412,803	1,425,128
DL Consulting and Support Services		4,200					4,200
Doree Bonner International					8,640		8,640
DS Consultants			41,447				41,447
Edinburgh Napier University					7,298		7,298
Ernst and Young LLP		20,324		142,884	154,341	1,215,000	1,532,548
Exception Limited		171,325					171,325
Faithful and Gould					4,385		4,385
Family Futures CIC	3,500						3,500
Farrpoint Ltd		7,650	900				8,550
Gandlake Ltd		33,750					33,750
Gartner UK Ltd		16,517					16,517
Graham Bell Associates Limited			5,000				5,000
Grant Consultancy & Training	2,960						2,960
GVA Grimley Ltd					3,250		3,250
Halcrow Group Ltd					6,223		6,223
HG Consulting (Scotland) Limited			4,875				4,875
Hub South East Scotland Limited					199,323		199,323
Hunter Adams Limited		8,000					8,000
Hypostyle Architects						5,411	5,411
Infracap LLP		35,000					35,000
Iom Consulting Ltd					6,202		6,202
Jacobs Engineering UK Ltd		1,668			184,860		186,528
James Scott & Sons					4,650		4,650
Jess n Jo Enterprises Limited					62,685		62,685

Consultant	Children & Families	Corporate Governance	Economic Development	Health and Social Care	Services for Communities	Council-Wide	Total
Jones Lang LaSalle Limited					4,905		4,905
Lean HR Solutions Limited					24,750		24,750
Leopold Marketing			44,706				44,706
Lockheed Martin Business Technology Solutions Ltd		46,400					46,400
Masterson Media			4,625				4,625
Max Solutions (Associates) Limited		73,437					73,437
Meriel Young Consulting					4,955		4,955
Mott MacDonald Limited					24,833		24,833
Ncc Services Ltd		7,735					7,735
Parasol Limited		10,050					10,050
People Development Consultancy	2,250				34,250		36,500
Pricewaterhousecoopers LLP		259,665	144,460				404,125
Progress Business Solutions Ltd		219,500					219,500
Reiach and Hall Ltd		272,250					272,250
Rettie & Company Limited					16,649		16,649
RSP Consulting Engineers LLP					61,988		61,988
Scottish Water					57,758		57,758
SHL UK Ltd		7,868					7,868
Specialist Computer Centres PLC		4,250					4,250
The Federation of Burial and Cremation Authorities					5,138		5,138
The Renewable Power Exchange Ltd					14,400		14,400
Theresa Casey Consultancy	7,905						7,905
Thomson Bethune					13,310		13,310
Transport & Travel Research Ltd					12,000		12,000
Turner and Townsend Management Solutions Ltd			17,100		17,380		34,480
Watson & Lyall Ltd						33,996	33,996
Watts Group PLC				13,500	1,640		15,140
Willis Ltd					17,400		17,400
Total	60,110	1,240,689	276,563	174,834	1,200,479	2,836,189	5,788,865

CHILDREN & FAMILIES - REVENUE CONSULTANCY SPEND 2014/15

Consultant	Net Amount	Tasks delivered	Impact
Allan Robertson Consulting Limited	2,250	Professional Services for 75 Harvester Way	Legal agreement reached on property transaction.
British Association for Adoption	13,165	Panel attendance & 'Securing children's futures' related work	The Care Inspectorate expect the Council to provide a range of internal and external chairs and members of panels. The provision of this via British Adoption Association is one way in which the Council fulfils this expectation.
Core Education and Consulting Solutions (UK) Ltd.	10,280	Onsite training and professional support	
David Briggs Associates Ltd	17,800	Forensic and Psychological Risk Assessments	Assist permanency planning for child.
Family Futures CIC	3,500	Legal Services - Family consultations	Maintenance of a placement.
Grant Consultancy & Training	2,960	Psychotherapy Social Worker Training	Knowledge and the development of skills in attachment - integral to residential care service delivery.
People Development Consultancy	2,250	Individual development coaching.	
Theresa Casey Consultancy	7,905	Schools Early Years 'HUBS' - Project & Nature Play costs	
Total	60,110		

Consultant	Net Amount	Tasks delivered	Impact
Atkins Limited	28,776	Technical advice and assistance to the Connected Capital Programme	Contribution towards delivery of Connected Capital Project.
Deloitte LLP	12,325	Options appraisal report for Meadowbank Sports Centre.	Meadowbank Sports Centre - report to Council 12th February 2015 Proposal for a New Meadowbank- presented the outcome of the options appraisal study.
DL Consulting and Support Services	4,200	Support for development of organisation structure, job descriptions and grading structure.	Contribution towards implementation of Modernising Pay project.
Ernst and Young LLP	20,324	Support for Edinburgh International Conference Centre project (Project Ballet). Commercial advice and support to Commercial Excellence Programme.	Delivery of Commercial Excellence programme and achievement of procurement savings. Payment based on gainshare mechanism.
Exception Limited	171,325	Review of ICT service specification.	Contribution towards successful re-procurement of the Council's ICT contract by August 2015.
Farrpoint Ltd	7,650	Technical advice for ICT re-procurement project.	Contribution towards successful re-procurement of the Council's ICT contract by August 2015.
Gandlake Ltd	33,750	technical advice to provide support for annual Council Tax billing.	Council Tax billing run undertaken within statutory deadline.
Gartner UK Ltd	16,517	ICT benchmarking and market information	Contribution towards ongoing ICT service delivery and re-procurement of the Council's ICT contract by August 2015.
Hunter Adams Limited	8,000	Organisational Development Programme delivery including coaching sessions	Development of Organisational Development and Human Resources service
Infracap LLP	35,000	Consultancy advice to City of Edinburgh Council's Transformation Programme	Contribution towards delivery of Council Transformation Programme
Jacobs Engineering UK Ltd	1,668	Service s provided in respect of Climate Change Act Compliance Tool.	Support for delivery of Sustainability 2020 project
Lockheed Martin Business Technology Solutions Ltd	46,400	Development of Cognos Business Intelligence management Information Suite.	Improved management information to senior service managers.
Max Solutions (Associates) Limited	73,437	Strategic Review of Council owned sports facilities and sport and leisure services and programmes delivered across Edinburgh.	Identification of options for future service provision in Council owned sport and leisure facilities.
Ncc Services Ltd	7,735	Consultancy support to the ICT re-procurement project	Contribution towards successful re-procurement of the Council's ICT contract by August 2015.
Parasol Limited	10,050	Consultancy support to Health and Safety service	Strengthened delivery of Council Health and Safety service
Pricewaterhousecoopers LLP	259,665	Internal audit co-source and provision of risk management services.	Over the three-year co-source period, PwC will provide services to ensure that the Council's internal audit and risk management function undergoes a transformation to become a leading edge service.
Progress Business Solutions Ltd	219,500	Senior management support for ICT Strategy, Transformation Programme, ICT re-procurement and Commercial Excellence Programme projects.	Contribution towards delivery of Council Transformation Programme. Contribution towards successful re-procurement of the Council's ICT contract by August 2015. Delivery of Commercial Excellence programme and achievement of procurement savings.
Reiach and Hall Ltd	272,250	Technical advice and support for the development of Meadowbank Sports Centre feasibility study.	Meadowbank Sports Centre - report to Council 12th February 2015 Proposal for a New Meadowbank- presented the outcome of the options appraisal study.
SHL UK Ltd	7,868	Human Resources recruitment consultancy - professional advice	Advice on recruitment and selection
Specialist Computer Centres PLC	4,250	Information Security Assessment and Review	Secure management of Council information and data
Total	1,240,689		

Consultant	Net Amount	Tasks delivered	Impact
442 Design Ltd	4,000	Review of the Council's Sustainable Energy Action Plan.	The Sustainable Energy Action Plan was presented to Corporate Policy and Strategy Committee on 24 February 2015 for approval.
C2 Management Consulting Ltd	9,450	General consultancy on the development of a Sustainable Energy Action Plan, Preparation of a Business Case for an Energy Services Company.	The Sustainable Energy Action Plan was presented to Corporate Policy and Strategy Committee on 24 February 2015 for approval. The outline proposal for Energy for Edinburgh (the Energy Services Company) was approved by Council on 25 September 2014 with an update report on 24 February 2015 approved by Corporate Policy and Strategy Committee.
Farrpoint Ltd	900	Independent evaluation of the wired and wireless connectivity at Creative Exchange with assessment of proposed system improvements.	This independent assessment was carried out due to reported performance issues with the wired and wireless network at Creative Exchange. The existing provider had proposed improvements to the system and this independent evaluation was undertaken to assess the existing issues, the impact of these issues and to evaluate the proposed solution. Due to the technical nature of the network provision, Farrpoint Limited was tasked with independently evaluating the existing and proposed future provision.
Graham Bell Associates Limited	5,000	Renewable Research Waiver Report.	
HG Consulting (Scotland) Limited	4,875		
Leopold Marketing	44,706	Scottish Cities Alliance at MIPIM Investment Fair- Project Manager role	Successful delivery of the Scottish Cities Alliance stand and profile at the MIPIM 2015 investment fair.
Masterson Media	4,625	Edinburgh Science Triangle - raise profile of science sector.	20% increase in website hits; investment secured by early stage company as direct result of publicity.
DS Consultants	41,447	German Market Investment Support.	The build of potential investor pipeline, support for investor events and marketing activities in German markets.
Pricewaterhousecoopers LLP	144,460	Scottish Cities Alliance City Investment Plans. Funded by the Cities Investment Fund (Scottish Government).	As a result of this work, in 2014 the Alliance agreed an ambitious set of City Investment Plans detailing £6bn worth of investment across the Aberdeen, Dundee, Edinburgh, Glasgow, Inverness, Perth and Stirling city regions.
Turner and Townsend Management Solutions Ltd	17,100	Professional fees for providing services for Refit Programme Phase 1.	
Total	276,563		

HEALTH and SOCIAL CARE - REVENUE CONSULTANCY SPEND 2014/15

APPENDIX 1 (v)

Consultant	Net Amount	Tasks delivered	Impact
CB Richard Ellis Ltd	3,500	Pentland Hill Care Home - Valuation	Property survey / valuation.
Crew 2000 (Scotland) Ltd	3,000	Training course / workshop delivery	
David Briggs Associates Ltd	1,938	Training and consultancy - Clinical Psychologist	Psychologist - Community Intervention Service for Sex Offenders.
David Mandel & Associates LLC	10,012	Training and consulting to improve the safety and well being of families	Training and consulting to improve the safety and well being of families.
Ernst and Young LLP	142,884	Unscheduled Care Discharge review	Review of Health and Social Care Unscheduled Care Discharge process.
Watts Group PLC	13,500	Asset Surveys at Council locations	Property survey / valuation.
Total	174,834		

Consultant	Net Amount	Tasks delivered	Impact
Aecom Infrastructure & Environment UK Limited	8,075	Technical services support contract - provision of consultancy services to the Council's Tram Operations Team.	Specialist technical advice and reports to the Tram Operations Team.
Aecom Limited	28,548	Newbridge Public Transport Study. City of Edinburgh Council met 25% of the cost. Transport Scotland met 50% and West Lothian Council 25%.	Study to identify public transport infrastructure improvements on A8/A89 Corridor.
Allan Robertson Consulting Limited	7,633	Dilapidations advice for Chesser House and Westwood House	Provided expert advice for the Council's defence against/mitigation of dilapidation claims from landlords.
Amec Foster Wheeler Environment & Infrastructure UK Limited	28,126	Zero Waste Project Technical Support	Continued support in delivering Residual Waste Treatment Contract.
Anna Evans Housing Consultancy	13,544	Housing advice.	Assessment of aspects of the Council's affordable housing supply programme.
APSE	22,425	Advice and support for Free School Meals programme.	Catering expert employed on a fixed term contract to assist with the roll out of the free school meal Scottish Government initiative, and a review of the primary and secondary school meals strategy.
Bacra Ltd	5,479	Production of Energy Performance Certificates and support in supplying energy data on Council house stock for Scottish Housing Quality Standards.	Production of Energy Performance Certificates. Energy data supplied on Council house stock.
Britel Fund Trustees Limited (Trustee of the BT Pension Scheme)	50,370	Council contribution to the cost incurred in securing planning consent on a Council asset.	Securing of planning consent on a Council asset.
Carrick Associates	14,900	Parks SROI Project	Insight on the economic and social value of Council parks with a view to fundraise for future investment.
Crew 2000 (Scotland) Ltd	5,000	Contribution to Crewe 2000 to provide welfare support on the Safezone bus.	Provision of welfare support on the Safezone bus.
David Narro Associates Ltd	9,169	Engineering services - Edinburgh Bus Station and West Crosscauseway.	Provision of a structural survey and recommendations for maintenance works required on bus stance/hard standing area at bus station.
Del-Eng Consultancy Services Ltd	54,000	Delivery of Tram operational contract management.	Delivery of Tram operational contract management.
Doree Bonner International	8,640	Provided resources to facilitate the management and delivery of moves around the estate.	Ongoing delivery of the Property Rationalisation programme.
Edinburgh Napier University	7,298	Delivery of a Knowledge Transfer Partnership (KTP) with the Scottish Energy Centre at Napier University to help develop a strategic and considered long term approach to energy management within its operational estate. A Knowledge Transfer Partnership is a relationship formed between a company and an academic institution ('Knowledge Base' partner), which enables the transfer of knowledge, technology and skills to the benefit of the company's objectives. The KTP is jointly funded by the Council and Innovate UK, a non-Governmental organisation.	Under the KTP the 'Knowledge Base' partner has employed a recent graduate to work full time as a KTP Associate within the Council.
Ernst and Young LLP	154,341	Fixed term contract for a specialist contract manager on the Outdoor Advertising contract. Continued support in delivering Residual Waste Treatment Contract.	Successful delivery of the Outdoor Advertising contract that will generate significant revenue streams for the Council. Continued support in delivering Residual Waste Treatment Contract.
Faithful and Gould	4,385	Framework contract utilised in delivering a range of professional services.	
GVA Grimley Ltd	3,250	Professional property advice - Castlebrae Business Centre and Chesser House.	Ongoing delivery of the Property Rationalisation programme.
Halcrow Group Ltd	6,223	Cumulative transport appraisal of new housing sites in the Local Development Plan.	Appraisal identified transport improvements for inclusion in the Local Development Plan Action Programme.
Hub South East Scotland Limited	199,323	Feasibility works for Depots Rationalisation and Hub Muirhouse project.	Hub Depots - early formulation of proposals that will become capital projects. Hub Muirhouse - direct draw down of enabling funding from HubCo to carry out place making study to compliment development of North West Edinburgh Partnership Centre.
Iom Consulting Ltd	6,202	Asbestos Review	Expert knowledge provided in ground contamination.
Jacobs Engineering UK Ltd	184,860	Mini Stern reports undertaken, as part of the Scottish Cities Alliance. This involves local authorities across Scotland undertaking Low Carbon and Climate Change Adaptation Opportunity Assessments (mini stern) identifying the need for policies and actions to reduce greenhouse gas emissions. These highlight the fact that, whilst action would involve additional costs, the alternative of doing nothing would result in higher costs to society in the longer term.	The "Mini Stern" reviews will use these principles to identify potential local economic risks and opportunities for businesses and the public sector arising from climate change and the low carbon agenda in the short and medium term.
James Scott & Sons	4,650	School Catering Equipment Survey	Contributes to delivery of the Free School Meals Programme by 5 January 2015 for all Primaries 1-3 school children.
Jess n Jo Enterprises Limited	62,685	Delivery of Transport Service review.	Transport Service review.
Jones Lang LaSalle Limited	4,905	Letting negotiations.	Project agents for Atria for four years.
Lean HR Solutions Limited	24,750	Organisational development consultancy for Waste and Fleet Services.	Provided support on the development and implementation of the Waste and Fleet structure that emerged as part of the Improvet programme. The impact of this consultancy support was critical in ensuring that a completed structure was delivered.
Meriel Young Consulting	4,955	Specialist consultant to work with partners as the Council lead on Festival of Cycling events.	Contribution to delivery Festival of Cycling events.
Mott MacDonald Limited	24,833	Planning Consultant - Flooding	Undertake statutory review of Planning Applications for Flood Risk.
People Development Consultancy	34,250	Organisational and management development training	
Rettie & Company Limited	16,649	Reviewed business case assumptions and model.	Evaluation of potential arms length housing company.
RSP Consulting Engineers LLP	61,988	Successful provision of utilities and services to Zero Waste Site.	Contribution to delivery of Zero Waste site.
Scottish Water	57,758	Agreement with Scottish Water, East Lothian Council and Midlothian Council to procure the services of a consultant to mathematically model the sewer network in an area of the city and the two neighbouring local authorities.	This work will ultimately inform the Surface Water Management Plan for Edinburgh.
The Federation of Burial and Cremation Authorities	5,138	Independent review of the City of Edinburgh Council's Cremation Service.	Review of the City of Edinburgh Council's Cremation Service.
The Renewable Power Exchange Ltd	14,400	Work on how a local authority could be a member of Our Power or any other energy services company. The Council was allocated a grant by Energy Saving Trust.	This work set out how Our Power would bill tenants / charge and meter for power. It also contributed to a Committee report re joining Our Power.
Thomson Bethune	13,310	Review of the Technical Support Team as part of the iPFM Organisational Review Project.	Contribution towards the delivery of the iPFM Organisational Review Project.
Transport & Travel Research Ltd	12,000	To support work on EU ECOSTARS project to reduce air polluting emissions from freight and bus vehicles, as approved by Transport and Environment Committee.	Contribution towards reduction in air polluting emissions from freight and bus vehicles.
Turner and Townsend Management Solutions Ltd	17,380	Independent review of Cameron House Community Centre.	Contribution towards review.
Watts Group PLC	1,640	Preparation and negotiation of dilapidations report on a property lease, which terminated in 2013.	Ongoing delivery of the Property Rationalisation programme.
Willis Ltd	17,400	Assistance to the Zero Waste Project in procuring a Residual Waste Treatment Contract.	The Residual Waste treatment contract will ensure delivery of a state of the art treatment facility for the Council's waste that was otherwise destined for landfill. The waste will be received at Millerhill in Midlothian where fuel will be produced and burned with products including heat and power. This will meet the Council's statutory requirement to avoid landfilling of biodegradable waste.
Total	1,200,479		

Consultant	Net Amount	Tasks delivered	Impact
Carlyle Associates Ltd	168,979	Senior management support to the Council's Property Conservation Service and Commercial Excellence Programme.	Report to Finance and Resources Committee Property Conservation – Programme Momentum Progress Report 4 June 2015 refers. Progress towards conclusion of Property Conservation case reviews for statutory notice projects, billing and collection of outstanding debt, resolution of Property Conservation complaints and launch of new replacement enforcement service.
Deloitte LLP	1,412,803	Support to the Property Conservation Programme - Project Joule Legacy Case Reviews and Project Momentum Programme.	Property Conservation Programme - report to Finance and Resources Committee Property Conservation – Programme Momentum Progress Report 4 June 2015 refers. Progress towards conclusion of Property Conservation case reviews for statutory notice projects, billing and collection of outstanding debt, resolution of Property Conservation complaints and launch of new replacement enforcement service.
Ernst and Young LLP	1,215,000	Commercial advice and support to Commercial Excellence Programme.	Delivery of Commercial Excellence programme and achievement of procurement savings. Payment based on gainshare mechanism.
Hypostyle Architects	5,411	Property Conservation casework	Progress towards resolution of property conservation case.
Watson & Lyall Ltd	33,996	Property Conservation casework	Progress towards resolution of property conservation case.
Total	2,836,189		

Consultancy - Capital Expenditure 1st April 2014 - 31st March 2015

Consultant	Children & Families	Corporate Governance	Health and Social Care	Services for Communities	Total
Aecom Infrastructure & Environment UK Limited				15,397	15,397
Aecom Limited	20,210				20,210
Allan Murray Architects Ltd	351,384				351,384
Amec Foster Wheeler Environment & Infrastructure UK Limited				1,664	1,664
Anderson Bell and Christie				11,920	11,920
AOC Holdings Ltd	2,965			1,035	4,000
Atkins Limited				34,845	34,845
Cityheart Limited	7,955				7,955
Cundall Johnston & Partners LLP				21,407	21,407
David Adamson and Partners Ltd	2,788			40,745	43,533
David Narro Associates Ltd	1,268			952	2,220
E S A McIntosh Ltd	20,675				20,675
F3 Building Surveyors Ltd				38,436	38,436
Faithful and Gould	14,721			52,906	67,627
Gardiner and Theobald LLP	142,680				142,680
Haa Design Limited	3,770				3,770
Halcrow Group Ltd				123,502	123,502
HG Consulting (Scotland) Limited				16,700	16,700
Ironside Farrar Ltd			2,568	28,523	31,091
Jmarchitects limited	43,505				43,505
Kevin Shaw Lighting Design	7,846				7,846
Lagan Construction Ltd				4,996	4,996
LDN Architects LLP				2,700	2,700
Malcolm Fraser Architects				106,310	106,310
Malcolm Hughes Land Surveyors Ltd				6,910	6,910
Nes UK Ltd (Recruitment)				59,368	59,368
Ove Arup and Partners Scotland Ltd				85,494	85,494
Parsons Brinckerhoff Ltd	15,000			6,723	21,723
Pitney Bowes Software Ltd				48,750	48,750
RSP Consulting Engineers LLP				22,429	22,429
Rybka Limited	45,632			3,980	49,612
Sandy Brown Associates LLP	6,400			1,513	7,913
ScoMac Catering Equipment Ltd	9,700				9,700
Sinclair Knight Merz Europe Ltd				37,560	37,560
Smith Scott Mullan & Associates	98,068			27,159	125,227
Sports Labs Ltd		4,167		1,667	5,833
Steer Davies & Gleave Ltd				7,688	7,688
Structural Soils Ltd	30,981				30,981
T and A Kernoghan Holdings Limited				9,660	9,660
Thomas & Adamson	223,006	8,443	58,366	-6	289,808
Thomson Bethune			10,219	3,920	14,139
Turner & Townsend Infrastructure	4,500			129,785	134,285
Waterman Aspen Ltd				20,930	20,930
White Young Green Consulting Ltd				7,300	7,300
Will Rudd Davidson Edinburgh Ltd	25,005		15,401	67,485	107,892
WSP UK Limited	5,300			88,574	93,874
WYG Environment Planning Transport Ltd				5,398	5,398
Total	1,083,358	12,609	86,554	1,144,325	2,326,846

CHILDREN & FAMILIES - CAPITAL CONSULTANCY SPEND 2014/15

Consultant	Net Amount	Tasks delivered	Impact
Aecom Limited	20,210	Professional Services - Portobello High School	Prepared design and liaised with CEC Roads to provide a road and footpath compatible design for the new Portobello HS
Allan Murray Architects Ltd	351,384	Architect Fees - Boroughmuir High School	Provided full architectural service to ensure a quality design to the latest concepts for the new Boroughmuir HS
AOC Holdings Ltd	2,965	Archaeological Evaluation	Ensuring archaeological studies are on undertaken prior to work commencing on site and having a watching brief during the works on the site of the new Boroughmuir HS
Cityheart Limited	7,955	Professional Services	Assessed legal and design implications of changing the shared ownership park element of the school site from permanent to temporary spec
David Adamson and Partners Ltd	2,788	QS Services at Duddingston Nursery	Cost advice and benchmarking for Duddingston Nursery
David Narro Associates Ltd	1,268	Greendykes YPC fees	tender cost checked, undertakes valuation and provides cost advice during the construction phase for the new Heathervale Young Persons Centre
E S A McIntosh Ltd	20,675	FF&E consultant Boroughmuir HS	Liaised with the school to achieve an agreed design for the FF&E room layouts to include within the tender for cost certainty at the new Boroughmuir HS
Faithful and Gould	14,721	Professional Fees - Trinity Primary School	Providing effective project management to ensure that the respective projects are built timeously, to the required standard and within budget
Gardiner and Theobald LLP	142,680	Quantity Surveying Services - various High Schools	Provided cost advice to ensure design came within budget, assisted in preparation of contract conditions, tender cost checked, undertakes valuation and provides cost advice during the construction phase for the various new build Schools
Haa Design Limited	3,770	Fees Boroughmuir High School	Provided specialist interior design advice to the main areas to ensure a "flow" between each area of new Boroughmuir HS
Jmarchitects limited	43,505	Architect Fees - Portobello High School	Provided full architectural services to ensure a quality design including providing advice on the Private Bill for the new Portobello HS
Kevin Shaw Lighting Design	7,846	Lighting Design - Boroughmuir High School	Provided specialist lighting designs to provide a visual impact for the new Boroughmuir HS
Parsons Brinckerhoff Ltd	15,000	Professional Services Portobello High School	Provided structural engineer expertise for the design of the new structure of Portobello HS
Rybka Limited	45,632	Mechanical engineering services Portobello High School and James Gillespie's High School	Provide expert advice on the mechanical elements of Portobello HS
Sandy Brown Associates LLP	6,400	Consultancy fees - Boroughmuir High School	Provided specialist guidance on the design of the building to ensure the acoustics, noise and vibration are within the comfort of the users for the new Boroughmuir HS
ScoMac Catering Equipment Ltd	9,700	Catering Design Consultancy	Provided specialist kitchen advice to design the kitchen and servery layout to ensure the most efficient way of serving pupils with the aim of increasing school meal take-up for the new Boroughmuir HS
Smith Scott Mullan & Associates	98,068	Fees re Kirkliston Primary School	Provision of full architectural design services for the extension works at the new Kirkliston PS
Structural Soils Ltd	30,981	Ground investigation Boroughmuir High School	Undertaken soil investigation to allow the most economical foundation design to be determined and to check ground conditions for contaminates for the new Boroughmuir HS
Thomas & Adamson	223,006	Project management and quantity surveyor fees re James Gillespie's HS, Portobello HS, Towerbank PS	Providing effective project management to ensure that the respective projects are built timeously, to the required standard and within budget
Turner & Townsend Infrastructure	4,500	Boroughmuir High School gateway review	Providing an independent assessment of, and assurance regarding, the progress on the project
Will Rudd Davidson Edinburgh Ltd	25,005	Structural engineering services for Kirkliston PS, Liberton HS, Boroughmuir HS	Provide structural engineering expertise for the design of new structure of Kirkliston PS, Liberton PS and Boroughmuir PS Projects
WSP UK Limited	5,300	Fees - Boroughmuir High School	Prepared design and liaised with CEC Roads to provide a road, footpath and bridge compatible design for the new Boroughmuir HS
Total	1,083,358		

CORPORATE GOVERNANCE - CAPITAL CONSULTANCY SPEND 2014/15

Consultant	Net Amount	Tasks delivered	Impact
Sports Labs Ltd	4,167	Consultancy Services Fees for Maleny Park, Balerno	Expert advice on the installation of new 3G pitch at Maleny Park
Thomas & Adamson	8,443	Project Management Services - Assembly Rooms	Project Managers for the recent major capital refurbishment. Required to conclude project.
Total	12,609		

HEALTH & SOCIAL CARE - CAPITAL CONSULTANCY SPEND 2014/15

Consultant	Net Amount	Tasks delivered	Impact
Ironside Farrar Ltd	2,568	Consultancy services re autism and day care centre	Professional Landscape design
Thomas & Adamson	58,366	Project Management Services re new autism centre/ James Gillespie High School	Providing effective project management to ensure that New Autism Centre was built timeously, to the required standard and within budget
Thomson Bethune	10,219	Fees re autism daycare/ respite centre	Costing advice for new Autism centre
Will Rudd Davidson Edinburgh Ltd	15,401	Structural Engineering services re autism daycare/ respite centre	Provide expertise in relation to new structure of Autism Centre
Total	86,554		

SERVICES FOR COMMUNITIES - CAPITAL CONSULTANCY SPEND 2014/15

Consultant	Net Amount	Tasks delivered	Impact
Aecom Infrastructure & Environment UK Limited	15,397	M9/A8000 Consultant fees	Transport Capital Investment Programme: Fees associated with technical input into completing infrastructure works at M9 spur (and A800) road works in conjunction with FETA
Amec Foster Wheeler Environment & Infrastructure UK Limited	1,664	Professional Fees for Planning Support for Millerhill Site	Waste Services Capital Investment Programme: Technical support for building utility infrastructure and bridge works at Zero Waste Site - Millerhill
Anderson Bell and Christie	11,920	21st Century Homes: Energy and initial feasibility study for road access to Napier University, Sighthill	HRA Capital Investment Programme: Contributing to the delivery of 21st Century Homes Project for new build Council housing
AOC Holdings Ltd	1,035	Data structure report	Transport Capital Investment Programme: Archaeology services for ground investigation works prior to Carriageway and Footway works being undertaken.
Atkins Limited	34,845	Roseburn to Leith Walk Cycle Link Study	Transport Revenue Cycling Investment: Feasibility studies in respect cycle link works - Roseburn to Leith Walk - Externally funded
Cundall Johnston & Partners LLP	21,407	Fees Stockbridge Primary School	Asset Management Capital Programme : Engineering services in respect of Children and Families asset programme.
David Adamson and Partners Ltd	40,745	21st Century Homes: Professional Fees - Leith Fort, Pennywell, Greendykes	HRA Capital Investment Programme: Contributing to the delivery of 21st Century Homes Project for new build Council housing
David Narro Associates Ltd	952	Fees FFSCR Project	Corporate Property Asset Investment Programme: Contributing to refurbishment of 249 High Street
F3 Building Surveyors Ltd	38,436	Building Surveying Services - various sites	Asset Management (Health and Social Care) Capital Programme: Surveying services in respect of upgrading works on various care homes
Faithful and Gould	52,906	CDM & project management services	Asset Management Capital Programme: Project management services in respect of projects linked to investing in Council owned buildings
Halcrow Group Ltd	123,502	Route design review, consultancy support for Pollock Halls, Meadows projects	Transport Capital Investment Programme: Professional services in respect of delivering elements of the Cycling programme, Water of Leith Phase 2. HRA Capital Investment Programme: Delivery of 21st Century Homes Project for new build council housing
HG Consulting (Scotland) Limited	16,700	Project Enable - Charge for Waterman Transport	Transport Capital Investment Programme: Professional services in respect of delivering the Leith Improvement Programme and Water of Leith Phase 1
Ironside Farrar Ltd	28,523	Causey Project - Consultancy support	Corporate Property Capital Investment Programme: Preparatory consultancy on delivery of the Causey Project - public real investment.
Lagan Construction Ltd	4,996	Consultants fee for Water of Leith flood modelling.	Transport Capital Investment Programme: Water of Leith Phase 1 - share of modelling costs
LDN Architects LLP	2,700	Architectural Services	Corporate Property Capital Investment Programme: Architects fees relating to Public Realm works at the Usher Hall.
Malcolm Fraser Architects	106,310	Leith Fort Design Team	HRA Capital Investment Programme: Contributing to the delivery of 21st Century Homes Project (Leith Fort) for new build Council housing
Malcolm Hughes Land Surveyors Ltd	6,910	Topographical surveys for various sites	Transport Capital Investment Programme: Professional service in respect of topographical surveys at various cycle links across the city
Nes UK Ltd (Recruitment)	59,368	Human resource to provide project support	Transport Capital Investment Programme: Human resource to provide support in delivering programmes for both Carriageway and Footways and the Leith Improvement Programme
Ove Arup and Partners Scotland Ltd	85,494	Technical Support for Water of Leith Flood Prevention Scheme Phase 2	Transport Capital Investment Programme: Professional services in respect of delivering technical input to both phase 1 and 2 of the Water of Leith project
Parsons Brinckerhoff Ltd	6,723	Provide CDM consultancy services for the Greendykes & West Pilton Crescent Projects	HRA Capital Investment Programme: Contributing to the delivery of 21st Century Homes Project for new build Council housing
Pitney Bowes Software Ltd	48,750	Additional 120 days consultancy for development	Transport Capital Investment Programme: Additional technical required in respect of go live date for the new Confirm Asset Management System
RSP Consulting Engineers LLP	22,429	Consultancy Fees for Zero Waste Project	Waste Services Capital Investment Programme: Technical support for building utility infrastructure and bridge works at Zero Waste Site - Millerhill
Rybka Limited	3,980	Engineering Services re Hearts Supporters Club	Corporate Property Capital Investment Programme: Engineering services used in line with fire reinstatement works of Craigmillar Hearts Social Club
Sandy Brown Associates LLP	1,513	East Neighbourhood	Asset Management (Children and Families) Capital Programme: Surveying services in respect of upgrading works on Sighthill Primary School
Sinclair Knight Merz Europe Ltd	37,560	Traffic Modelling - Picardy Place and Leith	Transport Capital Investment Programme: Professional services in respect of delivering technical input to Phase 4 of Leith Improvement Programme
Smith Scott Mullan & Associates	27,159	Housing Capacity Study	HRA Capital Investment Programme: Contributing to the delivery of regenerating council estates. Corporate Property Capital Investment Programme: Services used in line with reinstatement of Craigmillar Hearts Supporters Club
Sports Labs Ltd	1,667	Defect assessment on Meadowbank 3G/throws area	Culture and Sport Capital Investment Programme: Services used in respect of building new 3G pitch at Malleny Park (Balerno)
Steer Davies & Gleave Ltd	7,688	Consultancy Fees - Charlotte Square	Transport Capital Investment Programme: Additional technical support required in respect of scope for public realm works at Charlotte Square
T and A Kernaghan Holdings Limited	9,660	Technical support	Community Safety Capital Investment Programme: Technical support in respect of work on Morningside Library
Thomas & Adamson	-6	Quantity surveying fees	Asset Mgmt (C&F) Capital Programme: Surveying services in respect of upgrading works on children's centre
Thomson Bethune	3,920	Professional Fees	Corporate Property Capital Investment Programme: Quantity surveying services used in line with fire reinstatement works of Craigmillar Hearts Social Club
Turner & Townsend Infrastructure	129,785	Commercial Support for WOLFPS Phase 2	Transport Capital Investment Programme: Commercial services in respect of delivering Water of Leith Phase 2 project
Waterman Aspen Ltd	20,930	Human resource to provide project support	Transport Capital Investment Programme: Human resource to provide support in delivering the Water of Leith project
White Young Green Consulting Ltd	7,300	Edinburgh bus tracker (RTPI)	Transport Capital Investment Programme: Consultancy service for city wide bus tracker roll out project
Will Rudd Davidson Edinburgh Ltd	67,485	Structural and civil engineering consultancy services relating to various sites	HRA Capital Investment Programme: Engineering services in respect of citywide structural surveys for multiple elements of the programme.
WSP UK Limited	88,574	Roseburn to Union Canal Cyclelink - Phase 1 Design Works	Transport Capital Investment Programme: Design work carried out in respect of the Leith Improvement Programme and citywide cycling related projects
WYG Environment Planning Transport Ltd	5,398	Edinburgh bus tracker (RTPI)	Transport Capital Investment Programme: Consultancy service for city wide bus tracker roll out project
Total	1,144,325		