

# Communities and Neighbourhood Committee

10.00am, Tuesday, 10 February 2015

## The Edinburgh Partnership Community Plan 2015/18 – Progress Report

<b>Item number</b>	7.3
<b>Report number</b>	
<b>Executive/routine</b>	
<b>Wards</b>	All

### Executive summary

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This report updates the Committee on the progress being made by the Edinburgh Partnership Board to prepare a new Edinburgh Partnership Community Plan 2015/18 (Single Outcome Agreement 5).

A draft plan was presented to the Edinburgh Partnership Board on the 4 December 2014. The Board welcomed the good progress being made, and agreed to the commencement of a final phase of drafting.

It is anticipated that the Board will consider a final draft of the Edinburgh Partnership Community Plan 2015/18 at its meeting on the 19 March 2015.

The Communities and Neighbourhoods Committee is invited to consider a number of key elements contained within the draft plan, and to provide feedback on these elements, which will assist the Edinburgh Partnership Board with its preparations of the new plan.

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### Links

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<b>Coalition pledges</b>	All
<b>Council outcomes</b>	All
<b>Single Outcome Agreement</b>	SO1, SO2, SO3 and SO4

## The Edinburgh Partnership Community Plan 2015/18 – Progress Report

### Recommendations

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- 1.1 The Communities and Neighbourhoods Committee is requested to:
  - 1.1.1 note the good progress being made by the Edinburgh Partnership Board to prepare a new Edinburgh Partnership Community Plan 2015/18;
  - 1.1.2 provide feedback on the key elements of the draft Community Plan 2015/18 indicated in this report; and
  - 1.1.3 receive a further report in May 2015 on the approved plan.

### Background

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- 2.1 The Edinburgh Partnership's current Community Plan 2013/16 describes a wide range of priorities agreed by all community planning partners in the city, aligned to four strategic outcomes and one city vision, namely, that 'Edinburgh is a thriving, successful and sustainable city in which all forms of deprivation and inequality are reduced'.
- 2.2 In light of new Scottish Government guidance, a recent Audit Scotland report into community planning in Scotland, new Neighbourhood Partnership Local Community Plans, and the Edinburgh Partnership Boards desire to see a reduced and more targeted set of strategic priorities, a review was undertaken of the current plan, and work commissioned to develop a new plan. The new plan will cover the period April 2015 to March 2018.
- 2.3 Following two Board away days, and discussion amongst the 'family' of partnerships that make up the Edinburgh Partnership, the Edinburgh Partnership Board approved a formal project plan for the preparation of a new Community Plan in September 2014, and tasked the Edinburgh Partnership Lead Officers Group (EPLOG) to prepare a first draft for the Board's meeting on 4 December 2014.
- 2.4 Following discussion on the draft plan, a final drafting phase was agreed at this meeting to last until 20 February 2015, after which a final draft will be presented to the Board for approval at its meeting on 19 March 2015.
- 2.5 Once agreed by the Edinburgh Partnership Board, the plan will be submitted to the National Community Planning Group, who will review the document on behalf of the Scottish Government and then seek Ministerial approval. It is also proposed that a copy of the approved plan be brought to this committee at its next meeting on 5 May 2015.

## Main report

3.1 In regards to the preparation of the draft plan, the following key elements were highlighted to the Edinburgh Partnership Board on 4 December 2014. Committee is requested to comment on these elements to assist the Board in the preparation of the new plan.

- a. No changes are proposed to the Edinburgh Partnership's existing city vision (referenced at paragraph 2.1) or the four strategic outcomes relating to, (i) securing economic growth and jobs, (ii) improving health and wellbeing and tackling health inequalities (iii) ensuring the best start in life for children and young people, and (iv) improving community safety, and physical and social fabric. However, the Board did agree that from 2018 onwards the strategic outcomes of the Community Plan would be based on the three pillars of sustainability (economic sustainability, social sustainability and environmental sustainability).
- b. The proposed new strategic priorities for the Edinburgh Partnership, aligned to the four strategic outcomes, are:

Securing economic growth and jobs	<ul style="list-style-type: none"> <li>• Reducing unemployment and tackling low pay</li> </ul>
Improving health and wellbeing and tackling health inequalities	<ul style="list-style-type: none"> <li>• Reducing health inequalities</li> <li>• Improving the balance of care</li> <li>• Reducing alcohol and drug use</li> <li>• Improving mental health</li> </ul>
Ensuring the best start in life for children and young people	<ul style="list-style-type: none"> <li>• Improving outcomes for looked after children</li> <li>• Improving positive destinations</li> <li>• Improving support at an early age and stage</li> </ul>
Improving community safety and physical and social fabric	<ul style="list-style-type: none"> <li>• Reducing violence</li> <li>• Reducing anti social behaviour</li> <li>• Reducing harm</li> <li>• Reducing reoffending</li> <li>• Improving community cohesion and participation</li> <li>• Increasing availability of affordable housing</li> <li>• Reducing greenhouse gas emissions</li> </ul>

- c. Further work is required in the next phase of drafting to ensure the strategic priorities reflect the need to address 'truly wicked issues' (defined as long standing social, economic and environmental problems which are difficult to address, and have a sustained negative impact on communities, families and individuals). Specifically, tackling poverty and inequality, and addressing the harm arising from drug and alcohol use, need to be central to the plan.

- d. When developing actions to deliver the strategic priorities, there must be an emphasis on clear and concise collaborative and preventative action that partners will commit to jointly resourcing. In addition, meaningful measures and targets aligned to the strategic priorities must be in place to ensure high quality performance monitoring.
  - e. The links to proposed new locality management arrangements (identified in previous Edinburgh Partnership Board papers, the Council's 'Organise to Deliver' reports presented to the City of Edinburgh Council, and the Better Outcomes through Leaner Delivery (BOLD) work streams) require strengthened in the plan. Opportunities to strengthen partnership working, and talking poverty and inequality, at a neighbourhood level must be clearly stated in the new plan.
  - f. The Board noted that the Edinburgh Partnership's Prevention Strategy Steering Group, Chaired by the City of Edinburgh Council's Chief Social Work Officer, is leading on the development of an Edinburgh Partnership Prevention Strategy. A draft strategy will be brought forward in early 2015, and will be aligned to the new Community Plan 2015/18. The Steering Group plans to highlight a number of prevention 'exemplars', as illustrations of projects or initiatives that aim to tackle different 'wicked' issues, propose new preventative actions, and map out a methodology to measure how resources will be redirected towards prevention activities, and what outcomes will be delivered as a result of preventative activities.
- 3.2 The Committee is asked to note that the draft status of the Edinburgh Partnership's Community Plan 2015/18 allows all partners in the City further opportunities to contribute to the document's preparation. A full version of the draft plan is available on the [website](#). The Committee should also note that all community planning partners have been invited to submit comments by Friday 20 February 2015.
- 3.3 As indicated above, the Edinburgh Partnership Board has agreed to give consideration to the final draft of the Edinburgh Partnership Community Plan 2015/18 at its meeting on the 19 March 2015.

## Measures of success

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- 4.1 The key measure of success is that the Edinburgh Partnership Board approves the final draft Edinburgh Partnership Community Plan 2015/18 SOA (5) at the Board meeting on the 19 March 2015.
- 4.2 Once the Plan is approved key success measures will be defined by the delivery of strategic priorities, aligned to the performance measurement framework and associated indicators.

## Financial impact

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- 5.1 Financial impacts are contained within the existing financial planning assumptions being prepared by community planning partners.

## Risk, policy, compliance and governance impact

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- 6.1 The Committee should note that the draft Edinburgh Partnership Community Plan 2015/18 sets out draft proposals for how the Edinburgh Partnership will:-
- (i) support continuous improvement in community planning;
  - (ii) ensure good governance and partnership working;
  - (iii) manage partnership delivery and risk; and
  - (iv) ensure partnership performance is monitored and reported regularly.

## Equalities impact

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- 7.1 The Edinburgh Partnership Board has paid due regard to the Equality Act 2010 public sector equality duties with respect to the development of the new community plan. It assesses that the set of draft strategic priorities will enable all community planning partners to better tackle unlawful discrimination harassment and victimisation, advance equality of opportunity and foster good relations.
- 7.2 Proposals to establish a new Equality and Rights Network in the city, indicated in another report presented to the Committee today, better aligned to the Edinburgh Partnership, could also enhance the prospects of improved engagement with groups and individuals interested in tackling poverty and inequality, promoting human rights and advancing equality of opportunity.

## Sustainability impact

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- 8.1 The Edinburgh Partnership Board has paid due regard to the Public Bodies duties under the Climate Change (Scotland) Act 2009 with respect to the development of the new community plan.
- 8.2 It assesses that the inclusion of a new strategic priority on reducing green house gas emissions will provide for renewed focus on climate change mitigation activity in the city, required as a result of this Act.

## Consultation and engagement

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- 9.1 The Edinburgh Partnership Board has undertaken widespread engagement and discussion with community planning partners across the City over the last 14

months during the preparation of the draft Edinburgh Partnership Community Plan 2015/18.

9.2 In 2014, the Edinburgh Partnership Board organised a number of events and activities which have provided opportunities for partners to assist the Board in informing the preparation of the new Strategic Priorities, including:

- Edinburgh Partnership Board ‘Away Days’ in December 2013 and March 2014;
- numerous discussions with lead officers and partnership members across the ‘family of partnerships’ and through the EPLOG;
- study visits to other community planning partnerships; and
- the Edinburgh Partnership Gathering event on 28 October 2015 at which over a 150 people attended.

## Background reading/external references

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[Edinburgh Partnership Board Papers – 4 December 2014](#)

[Organise to Deliver – Next steps – Report to Council, 11 December 2014](#)

[Organise to deliver: the principles for change – Report to Council, 23 October 2014](#)

If members require a briefing on the draft Community Plan, please contact [nick.croft@edinburgh.gov.uk](mailto:nick.croft@edinburgh.gov.uk) or [gary.todd@edinburgh.gov.uk](mailto:gary.todd@edinburgh.gov.uk)

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## Links

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<b>Coalition pledges</b>	All
<b>Council outcomes</b>	All
<b>Single Outcome Agreement</b>	<u>SO1</u> – Edinburgh’s economy delivers increased investment, jobs and opportunities for all <u>SO2</u> – Edinburgh’s citizens experience improved health and wellbeing, with reduced inequalities in health <u>SO3</u> – Edinburgh’s children and young people enjoy their

childhood and fulfil their potential

SO4 – Edinburgh’s communities are safer and have improved physical and social fabric

**Appendices**

None