

Finance and Resources Committee

10.00am, Thursday, 15 January 2015

Capital Investment Programme 2015/16 to 2019/20

Item number	7.9
Report number	
Executive/routine	
Wards	

Executive summary

The roll forward capital investment programme sets out planned investment for the period 2015/16 to 2019/20. Projects have been realigned, reflecting slippage and acceleration in the current financial year. Spending in the latter years should be viewed as indicative, as details of the likely level of capital grant can only be estimated at this time

The Finance Settlement for 2015/16 includes an additional £7.5m of General Capital Grant relative to the previous estimate factored in to the 2014-2019 approved Capital Investment Programme (CIP), of which £5.819m remains to be allocated. Members will therefore require to consider the allocation of this balance in the context of the up-to-date analysis of priorities and pressures collated from each service Director outlined within this report.

The CIP is based upon the capital plan which has previously been rolled forward to the period 2019/20 to 2023/24. From 2019/20 onwards, with the exception of £9m of funding that remains as unallocated pending a decision by Members as to where best to redistribute this, the capital plan was rolled forward on the basis of directing approximately £41m of capital expenditure per annum to the same priority areas as before.

Links

Coalition pledges	P3; P8; P30; P31; P33; P42
Council outcomes	CO1; CO16; CO20; CO23; CO25
Single Outcome Agreement	SO3; SO4

Capital Investment Programme 2015/16 to 2019/20

Recommendations

- 1.1 Finance and Resources Committee is requested to:
 - 1.1.1 Note the contents of this report and remit to Council for decision on 12 February 2015, the 2015 – 2020 Capital Investment Programme;
 - 1.1.2 Note the remaining net balance of £5.819m of additional General Capital Grant available in 2015/16 and remit to Council for decision on 12 February 2015 how this be allocated in the context of the up-to-date analysis of service priorities and pressures set out within this report; and
 - 1.1.3 Note the £9m of funding per annum that is currently unallocated from 2019/20 onwards and remit to Council for decision on 12 February 2015 how this be allocated in the context of infrastructure needs / priorities and existing Council commitments.

Background

- 2.1 This report provides members with an update on the roll forward of the capital investment programme to 2019/20.
- 2.2 Council approved the five year capital programme for the period 2014-2019 in February 2014. A revised programme, incorporating both net slippage/acceleration from 2013/14 and the outcome of a re-phasing exercise, was reported to the Finance and Resources Committee in August 2014. The capital programme is based on the ten year capital plan originally set out in 2009, which has subsequently been rolled forward on an indicative basis to 2024 on broadly similar terms as before.
- 2.3 Details of capital funding for 2015/16 were provided in the Financial Settlement announcement in December 2014. Beyond this, however, no firm allocations have been advised, with the level of available funding being linked to subsequent Spending Reviews and, potentially, revised constitutional arrangements. The situation will be subject to on-going review as additional details become available.

- 3.1 The table below summarises the capital grant allocation the Council has received in 2015/16 from the Scottish Government, as announced in the one year Finance Settlement. This includes additional capital monies to be paid through the general capital grant mechanism in 2015/16 to fund agreed additional costs arising from the Children and Young People Bill.

	2015/16
Edinburgh's Allocation	£m
General Capital Grant	57.461
Specific Capital Grant	32.392
<i>Of which:</i>	
<i>Management Development Funding</i>	<i>31.663</i>
<i>Cycling, Walking and Safer Streets</i>	<i>0.729</i>

- 3.2 As no firm allocations have been advised beyond this period, updated grant funding estimates have been factored into the 2015 – 2020 CIP. An estimate of each year's General Capital Grant Settlement has been factored in for the period 2016/17 to 2019/20 based on a prudent estimate of the possible Scotland-Wide funding.
- 3.3 The programme has also been adjusted for current projected capital receipts forecasts and other known sources of income expected from developers and other third party contributions.
- 3.4 Directors, working in conjunction with the Capital Monitoring Team, have been asked to re-profile the existing capital programme, including slippage and acceleration identified at period eight, based on up-to-date cash flow information. The roll forward capital programme, incorporating this review can be seen at Appendix 1.
- 3.5 As part of this roll forward, the total Asset Management budget of £14m per annum from 2016/17 has been updated to show the allocation provided for asset management works on Children and Families properties to 2019/20. This is based on the programme of highest priority works identified as required following condition surveys carried out on the Children and Families estate.
- 3.6 The remainder of the total Asset Management budget allocation from 2016/17 onwards currently shows as unallocated. Condition surveys for the rest of the Council estate will commence imminently to inform how the remainder of budget will be distributed, based on prioritisation of asset condition. Following this exercise, Corporate Property will then plan the asset management works to be carried out on the basis of need and the corresponding budget allocations to be provided, with updates being provided through future roll forward programmes.

- 3.7 The Finance Settlement for 2015/16 includes an additional £7.5m of General Capital Grant (net of the allocation provided for the Children and Young People Bill) relative to the previous estimate factored in to the 2014-2019 CIP. Following approval by Council to allocate some of this to the balance of funding required for both the replacement physical education facilities at Liberton High School and the proposed replacement of Queensferry High School projects, the balance on this additional General Capital Grant for 2015/16 stands at £5.819m
- 3.8 This currently shows as unallocated in the roll forward 2015-2020 CIP and as part of the budget framework process, members are asked to consider how this balance should be allocated.
- 3.9 In making this decision, members are asked to consider the current unfunded capital priorities over the period 2015-2020, including an element of works across the Council estate collated from each service Director totalling approximately £188m, as summarised in Appendix 2. This is an up to date list of priorities superseding those presented in the report to Finance and Resources Committee on 7 May 2014, recognising the fact that priorities can change even in the short term. Following a request from Members, each service area has ranked its priorities in order of importance taking cognisance of council commitments and pledges.
- 3.10 Members are also reminded of the likely future infrastructure requirements as a consequence of housing growth in the city initiated through the Local Development Plan which were described on a high level basis in a report to Finance and Resources Committee on 7 May 2014. Although the assumption is that capital costs associated with providing this (currently estimated at approximately £200m) will be fully funded by developers through Section 75 contributions, there remains a risk both on the timing and achievement of these contributions which could create a short-term or overall funding pressure. No allowance has been provided for this potential future pressure (which is currently estimated at £0.755m in 2015/16 and a further £0.150m in 2016/17 for early design works on likely transport and education infrastructure) in the current capital programme or within the indicative five year capital plan 2019-2024; members will therefore require to consider the allocation of net additional General Capital Grant in the context of these priorities and pressures.
- 3.11 A report elsewhere on the agenda recommends that an additional £7.5m of funding, subject to Council decision, is made available from the Capital Fund to support the unfunded priorities outlined. Subject to approval, allocation of these sums would form part of the budget proposals presented to Members on 12 February 2015. As this recommendation is still to be approved, the potential £7.5m of additional funding has not been factored into the draft roll forward programme presented.

- 3.12 The indicative Capital Plan was rolled forward to the period 2019/20 to 2023/24 and approved by Council on 13 February 2014. In rolling forward the capital plan, £9m per annum from 2019/20 onwards, previously provided for Wave three schools and flood prevention projects currently remains shown as unallocated funding. Members are asked to identify where this £9m (from 2019/20 onwards) should be redirected within the programme in the context of infrastructure needs / priorities and existing Council commitments. In addition to those priorities and pressures already set out within this report, Members are also reminded of the update provided on the proposed Wave 4 school investment programme as set out in the report to Council on 25 September 2014.
- 3.13 The roll forward capital programme is for General Fund projects only. The Housing Revenue Account capital budget will be the subject of a separate report.
- 3.14 A separate report setting out the risks relating to infrastructure can be seen elsewhere on the agenda.

Measures of success

- 4.1 The City of Edinburgh Council sets a capital budget which adheres to the key objectives of the Prudential Code. These are to ensure, within a clear framework, that the capital plans of the Council are affordable, prudent and sustainable

Financial impact

- 5.1 The revenue funding required to support the borrowing costs associated with the five-year capital programme (2015-2020) is provided for in the long term financial plan.
- 5.2 Council can only commit to further capital expenditure if revenue expenditure plans are affordable and sustainable. As the budget framework identifies only broad themes in later years, no such additional investment is included within the framework at this stage. In addition, the emphasis within a number of revenue investments is on using this short-term investment to develop sustainable recurring savings going forward.

Risk, policy, compliance and governance impact

- 6.1 Capital monitoring and budget setting processes adopted ensure effective stewardship of resources. The processes applied aim to ensure projects are delivered on time and budget whilst fulfilling the financial criteria of value for money.
- 6.2 Monitoring of major capital projects including risk assessment is carried out by the Council's Corporate Programmes Office (CPO).

- 6.3 The risk of not adequately investing in Infrastructure means that it does not meet Council's and stakeholders' needs and does not remain fit for purpose in the future.
- 6.4 Although the Local Development Plan assumes that capital costs associated with providing necessary infrastructure will be fully funded by developers through Section 75 contributions, a risk remains on both the timing and achievement of these contributions which could create a short-term or overall loan charge funding pressure for the Council. No allowance for any potential funding pressure has been provided for within the current capital investment programme or indicative five year plan.
- 6.5 Once necessary infrastructure required through the Local Development Plan is delivered, this will result in significant additional ongoing revenue costs being incurred, for which provision will require to be made in future Council revenue budgets to avoid the risk of future funding pressures. This applies in particular to the provision of additional accommodation, such as new schools or extensions to existing schools; in addition to the ongoing property running costs (rates, utilities, cleaning and repairs and maintenance) there will be significant additional staffing costs to educate the additional pupils generated from growth in the city. Other revenue costs include those relating to new streets, and any new green spaces adopted by the Council. The position will require to be kept under review as requirements become clearer.

Equalities impact

- 7.1 The Council's capital expenditure contributes to the delivery of the public sector equality duty to advance equality of opportunity and foster good relations e.g. enhancement works related to the Disability Discrimination Act, works on Children and Families establishments and capital expenditure on Council housing stock.
- 7.2 There is little contribution with regard to capital expenditure and the duty to eliminate unlawful discrimination, harassment or victimisation.

Sustainability impact

- 8.1 The impacts of the projects set out within the appendices of this report in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties have been considered, and the outcomes are summarised below. Relevant Council sustainable development policies have been taken into account.

- 8.2 The proposals in this report will help achieve a sustainable Edinburgh because they are ensuring funding for key strategic projects that will enhance facilities and infrastructure in the city. A carbon impact assessment shall be carried out on each new project to achieve the most sustainable outcome for the city in each case.
- 8.3 The proposals in this report will increase the city's resilience to climate change impacts because they are securing funding for flood prevention projects.

Consultation and engagement

- 9.1 Consultation on the budget will be undertaken as part of the budget process.

Background reading/external references

[Revenue Budget 2015/18 and Capital Budget 2015/2020 - update](#), Finance and Resources Committee, 27 November 2014

[Future Investment in the School Estate - Wave 4](#), City of Edinburgh Council, 25 September 2014

[Revenue and Capital Budget Framework](#), Finance and Resources Committee, 30 September 2014

[2015/18 Revenue and Capital Budget Update](#), Finance and Resources Committee, 7 May 2014

[Capital Investment Programme / Plan 2014/15 to 2023/24 - referral from Finance and Resources Committee](#), City of Edinburgh Council, 13 February 2014

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Links

Coalition pledges	<p>P3 – Rebuild Portobello High School and continue progress on all other planned school developments, while providing adequate investment in the fabric of all schools</p> <p>P8 – Make sure the city's people are well-housed, including encouraging developers to build residential communities, starting with brownfield sites</p> <p>P30 – Continue to maintain a sound financial position including</p>
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	<p>long-term financial planning</p> <p>P31 – Maintain our City’s reputation as the cultural capital of the world by continuing to support and invest in our cultural infrastructure</p> <p>P33 – Strengthen Neighbourhood Partnerships and further involve local people in decisions on how Council resources are used</p> <p>P42 – Continue to support and invest in our sporting infrastructure</p>
Council outcomes	<p>CO1 – Our children have the best start in life, are able to make and sustain relationships and are ready to succeed</p> <p>CO16 – Edinburgh draws new investment in development and regeneration</p> <p>CO20 – Culture, sport and major events – Edinburgh continues to be a leading cultural city where culture and sport play a central part in the lives and future of citizens</p> <p>CO23 – Well-Engaged and Well-Informed – Communities and individuals are empowered and supported to improve local outcomes and foster a sense of community</p> <p>CO25 – The Council has efficient and effective services that deliver on objectives</p>
Single Outcome Agreement	<p>SO3 - Edinburgh’s children and young people enjoy their childhood and fulfil their potential</p> <p>SO4 - Edinburgh’s communities are safer and have improved physical and social fabric</p>
Appendices	<p>1 – Draft Roll Forward Capital Investment Programme 2015-2020</p> <p>2 – Currently-unfunded capital priorities</p>

**DRAFT CAPITAL INVESTMENT
PROGRAMME 2015-2020**
(Incorporating part-year slippage from 2014/15)

CAPITAL INVESTMENT PROGRAMME 2015-2020**SUMMARY OF EXPENDITURE AND RESOURCES - GENERAL SERVICES**

2014-2019	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	Total £000
Expenditure	187,357	94,056	50,239	35,472	41,000	408,124
Resources						
Capital receipts						
General asset sales	10,000	13,000	10,000	4,500	3,000	40,500
Less General asset sales for property rationalisation savings	(5,400)	-	-	-	-	(5,400)
Asset sales to reduce corporate borrowing	1,900	-	-	-	-	1,900
Ring-fenced asset sales	-	4,895	-	-	10,000	14,895
Developers and other contributions	6,100	869	209	-	-	7,178
Total receipts	12,600	18,764	10,209	4,500	13,000	59,073
Grants						
Specific Capital Grant	32,392	-	-	-	-	32,392
General Capital Grant	57,461	46,000	44,500	44,500	38,000	230,461
Total Grants	89,853	46,000	44,500	44,500	38,000	262,853
Borrowing						
Support brought forward	63,388	-	-	-	-	63,388
Prudential framework						
- Through council tax	4,458	120	-	-	-	4,578
- Departmentally supported	7,692	9,452	-	-	-	17,144
Total borrowing	75,538	9,572	0	0	0	85,110
Over / (under)-programming	9,366	19,720	(4,470)	(13,528)	(10,000)	1,088
Total Resources	187,357	94,056	50,239	35,472	41,000	408,124

Grant funding for 2016/17, 2017/18, 2018/2019 and 2019/20 is outside the current one year settlement and therefore the grant settlement figures for these years are based on prudent estimates.

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>SUMMARY OF EXPENDITURE</u>	Revised Budget 2015/16 £000	Indicative Budget 2016/17 £000	Indicative Budget 2017/18 £000	Indicative Budget 2018/19 £000	Indicative Budget 2019/20 £000	Total Budget 2015-2020 £000
General Services						
Children and Families	68,556	31,060	15,543	4,531	-	119,690
Corporate Governance	3,895	2,089	165	165	165	6,479
Health and Social Care	7,171	1,514	114	-	-	8,799
Services for Communities	79,371	45,736	20,417	16,776	17,835	180,135
Services for Communities - Asset Management Works						
- Children and Families	10,480	9,173	7,553	7,007	3,774	37,987
- Corporate Property	3,310	-	-	-	-	3,310
- Corporate Governance	3,971	-	-	-	-	3,971
- Health and Social Care	1,650	-	-	-	-	1,650
- Services for Communities	3,134	-	-	-	-	3,134
- Not yet allocated to services	-	4,484	6,447	6,993	10,226	28,150
Unallocated - additional General Capital Grant in 2015/16	5,819	-	-	-	-	5,819
Unallocated - indicative 5 year plan	-	-	-	-	9,000	9,000
Total General Services	<u>187,357</u>	<u>94,056</u>	<u>50,239</u>	<u>35,472</u>	<u>41,000</u>	<u>408,124</u>

* The draft roll forward programme does not include the proposed additional funding of £7.5m that could be made available from the Capital Fund as this is subject to separate approval.

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>CHILDREN AND FAMILIES</u>	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
Early years						
Early learning and childcare	4,887	4,220	-	-	-	9,107
Early years contingency	-	145	-	-	-	145
Fox Covert nursery	1,403	-	-	-	-	1,403
Early years total	6,290	4,365	0	0	0	10,655
Primary schools						
Corstorphine	43	-	-	-	-	43
Upgrade kitchens - free school meals initiative	1,538	1,538	-	-	-	3,076
Waterfront	-	19	-	-	-	19
Primary schools total	1,581	1,557	0	0	0	3,138
Secondary schools						
Liberton high school replacement gym	1,385	1,012	54	-	-	2,451
New high school for Craigmillar	-	-	618	-	-	618
Replacement Queensferry high school	1,500	1,500	750	2,027	-	5,777
Secondary schools total	2,885	2,512	1,422	2,027	0	8,846
Community centres						
Duncan Place	387	-	-	-	-	387
Community centres total	387	0	0	0	0	387
Children's services						
Accommodation young person centre	-	408	-	-	-	408
Greendykes young person centre	912	20	-	-	-	932
Children's services total	912	428	0	0	0	1,340
Other projects						
Blackhall new gym	901	-	-	-	-	901
Duddingston nursery	933	-	-	-	-	933
Kirkliston primary school - development works	2,264	207	-	-	-	2,471
Rising school rolls	6,787	1,941	-	-	-	8,728
Wardie nursery	697	-	-	-	-	697
Other projects total	11,582	2,148	0	0	0	13,730
Wave three school projects						
Boroughmuir high school replacement	19,010	8,024	400	-	-	27,434
Boroughmuir wave 3 enhancement	5	-	-	-	-	5
James Gillespies campus	844	512	-	-	-	1,356
Portobello high school replacement	24,054	5,788	1,439	-	-	31,281
St Crispin's special school replacement	-	726	5,656	-	-	6,382
St John's essential improvement works	6	-	-	-	-	6

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>CHILDREN AND FAMILIES</u>	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
St John's new wave 3 School	1,000	5,000	6,626	-	-	12,626
Wave three inflation contingency	-	-	-	2,504	-	2,504
Wave three school projects total	44,919	20,050	14,121	2,504	0	81,594
Total Children and Families	68,556	31,060	15,543	4,531	0	119,690

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>CORPORATE GOVERNANCE</u>	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
Museums and arts						
Calton Hill redevelopment	431	-	-	-	-	431
Museums and Arts Total	431	0	0	0	0	431
Edinburgh Leisure						
Edinburgh Leisure	165	165	165	165	165	825
Edinburgh Leisure total	165	165	165	165	165	825
Pavilions and pitches						
Pavilions, pitches and new sports facilities	100	1,115	-	-	-	1,215
Pavilions and pitches total	100	1,115	0	0	0	1,215
Strategic support						
CATs ICT capital investment	1,200	-	-	-	-	1,200
City dressing programme	50	167	-	-	-	217
ICT transformational change investment	1,935	-	-	-	-	1,935
Winter festival lighting	44	-	-	-	-	44
Strategic support total	3,229	167	0	0	0	3,396
Miscellaneous projects						
Contingency	-	642	-	-	-	642
Fees related to future asset sales	(38)	-	-	-	-	(38)
Sale of Leith Waterworld	8	-	-	-	-	8
Miscellaneous projects total	-30	642	0	0	0	612
Total Corporate Governance	3,895	2,089	165	165	165	6,479

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>HEALTH AND SOCIAL CARE</u>	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
Care homes						
New care home - Drumbrae	-	-	-	-	-	-
New care home 6 - net of other funding	5,964	1,514	114	-	-	7,592
Care homes total	5,964	1,514	114	-	-	7,592
Other projects						
Autism day and respite centre	459	-	-	-	-	459
Fees related to future asset sales	(25)	-	-	-	-	(25)
Oxgangs day centre	389	-	-	-	-	389
Unallocated funding	34	-	-	-	-	34
Wester Hailes Living Centre Underpass	350	-	-	-	-	350
Other projects total	1,207	-	-	-	-	1,207
Total Health and Social Care	7,171	1,514	114	-	-	8,799

CAPITAL INVESTMENT PROGRAMME 2015-2020

SERVICES FOR COMMUNITIES	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
Environment						
<i>Waste services</i>						
Containers - CRC's	40	-	-	-	-	40
Containers - household waste	286	-	-	-	-	286
Containers - trade waste	251	-	-	-	-	251
Purchase of litter bins	269	-	-	-	-	269
SW Millerhill land acquisition	13	-	-	-	-	13
Waste - service re-design	1,184	-	-	-	-	1,184
Zero Waste: Millerhill	1,919	-	-	-	-	1,919
<i>Parks and green spaces</i>						
Footway landslips	68	-	-	-	-	68
HAVS replacement equipment	6	-	-	-	-	6
New allotments	120	-	-	-	-	120
New play areas	53	-	-	-	-	53
Parks and green spaces	118	-	-	-	-	118
Pitch and park drainage	110	-	-	-	-	110
<i>Fleet</i>						
Fuel depot improvements	16	-	-	-	-	16
<i>Environment works</i>						
Env asset works order system	60	-	-	-	-	60
Refurbishment - public conveniences	19	-	-	-	-	19
Environment total	4,532	0	0	0	0	4,532
Community Safety						
CCTV - Telfer Subway	31	-	-	-	-	31
CCTV combine services	999	-	-	-	-	999
CCTV Reinstatement - TIE	105	-	-	-	-	105
Libraries						
George IV Bridge Library-enhancement works	363	-	-	-	-	363
Libraries for you	14	-	-	-	-	14
People's Network	49	-	-	-	-	49
Community Safety & Libraries total	1,561	0	0	0	0	1,561
Housing and Regeneration						
Commuted sums	159	-	-	-	-	159
Development Funding Grant	31,663	-	-	-	-	31,663
Home owners' adaptation grants	1,000	-	-	-	-	1,000
National Housing Trust Phase 2	2,978	8,930	-	-	-	11,908
Neighbourhood env partnerships	1,799	814	814	814	-	4,241
Private Sector Housing Grant	-	1,477	-	-	-	1,477
Travelling People's site	4	-	-	-	-	4
Housing and Regeneration total	37,603	11,221	814	814	0	50,452
Projects Controlled by Corporate Property						
Castlebrae business centre	950	-	-	-	-	950
Grassmarket Nursery 6VT relocation	151	-	-	-	-	151

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>SERVICES FOR COMMUNITIES</u>	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
New Craigmillar Neighbourhood office	54	-	-	-	-	54
Portobello kilns	6	-	-	-	-	6
Project disposals	4	-	-	-	-	4
Projects Controlled by Corporate Property total	1,165	0	0	0	0	1,165
Transport and other infrastructure						
<i><u>Engineering</u></i>						
Braidburn	37	-	-	-	-	37
Bridge strengthening	944	-	-	-	-	944
Disabled parking bay signing	15	-	-	-	-	15
Flood prevention [block]	59	-	-	-	-	59
Lower Granton Road realignment	167	-	-	-	-	167
Reservoirs	119	-	-	-	-	119
St Andrew Square public realm	467	-	-	-	-	467
Traffic signals (renewal)	527	-	-	-	-	527
Transport asset management	-	1,000	1,000	1,000	1,000	4,000
UTMC and parking guidance	491	-	-	-	-	491
Water of Leith - phase 1	251	500	-	-	-	751
Water of Leith - phase 2	7,362	13,038	2,598	1,723	-	24,721
<i><u>Policy & planning</u></i>						
20mph speed limiting [block]	100	-	-	-	-	100
Bus priority schemes / bus shelters	133	-	-	-	-	133
Bus Tracker priority at signals	22	-	-	-	-	22
Bus Tram integration	9	-	-	-	-	9
Bustracker- RTI extension	67	-	-	-	-	67
Charlotte Square refurbishment	960	-	-	-	-	960
CWSS road safety	67	-	-	-	-	67
Cycle projects [block]	77	-	-	-	-	77
Cycling, Walking and Safer Streets	729	-	-	-	-	729
Electric vehicles	8	-	-	-	-	8
Hermiston Park and Ride (land acq)	312	-	-	-	-	312
Park and Ride development	4	-	-	-	-	4
Road safety	292	-	-	-	-	292
Road safety, cycling and public transport	1,750	1,750	1,750	1,750	1,750	8,750
St Andrew Square bus station	59	-	-	-	-	59
Walking projects [block]	75	-	-	-	-	75
<i><u>City centre - transport</u></i>						
City Centre public realm	74	-	-	-	-	74
George Street -festival works	61	-	-	-	-	61
Leith Walk Constitution Street	3,187	-	-	-	-	3,187
Roads ward allocation	244	-	-	-	-	244
Rose Street - public realm	245	-	-	-	-	245
Waverley Bridge / Market Street	504	-	-	-	-	504
West end public realm	110	-	-	-	-	110

CAPITAL INVESTMENT PROGRAMME 2015-2020

<u>SERVICES FOR COMMUNITIES</u>	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
<i>Roads</i>	-	-	-	-	-	-
Carriageway / footway works [block]	12,941	15,727	12,755	9,989	13,585	64,997
Street lighting	2,041	2,500	1,500	1,500	1,500	9,041
Transport and other infrastructure total	34,510	34,515	19,603	15,962	17,835	122,425
Total Services for Communities	79,371	45,736	20,417	16,776	17,835	180,135

CAPITAL INVESTMENT PROGRAMME 2015-2020

	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
SERVICES FOR COMMUNITIES - ASSET MANAGEMENT WORKS						
Children and Families						
Boiler upgrade	59	-	71	-	-	130
Disability Discrimination Act works	-	-	16	16	-	32
Doors and windows	1,456	592	140	139	8	2,335
Early Years property	36	-	12	-	-	48
External fabric	-	456	58	58	-	572
Fabric Enhancement	892	475	111	204	-	1,682
Fire safety	674	240	200	400	-	1,514
Integration works	8	-	-	-	-	8
Mechanical and engineering upgrade	2,154	5,685	5,834	5,440	3,400	22,513
Roof and rainwater	3,326	310	205	175	133	4,149
Statutory compliance	-	-	100	100	100	300
Stonework/masonry	508	94	133	133	133	1,001
Sustainability	6	-	-	-	-	6
Upgrade high schools	377	-	-	-	-	377
Upgrade primary schools	30	-	-	-	-	30
Water quality upgrading	954	1,321	673	342	-	3,290
Total for Children and Families	10,480	9,173	7,553	7,007	3,774	37,987
Corporate Governance						
Energy efficiency	8	-	-	-	-	8
External fabric improvements	1,025	-	-	-	-	1,025
Fabric enhancement	1,833	-	-	-	-	1,833
Improvement works	56	-	-	-	-	56
Mechanical and engineering upgrade	599	-	-	-	-	599
Roof and rainwater	350	-	-	-	-	350
Security works	20	-	-	-	-	20
Statutory compliance	80	-	-	-	-	80
Total for Corporate Governance	3,971	0	0	0	0	3,971
Health and Social Care						
Bedroom upgrades	72	-	-	-	-	72
Doors and windows	32	-	-	-	-	32
Fabric enhancement	150	-	-	-	-	150
Fire safety	60	-	-	-	-	60
Improvement works	223	-	-	-	-	223
Lift upgrade	160	-	-	-	-	160
Mechanical and engineering upgrade	48	-	-	-	-	48
Statutory compliance	250	-	-	-	-	250
Unallocated funding	655	-	-	-	-	655
Total for Health and Social Care	1,650	0	0	0	0	1,650
Services for Communities						
Doors and windows	70	-	-	-	-	70
External fabric improvements	331	-	-	-	-	331
Fabric enhancement	288	-	-	-	-	288
Fire safety	121	-	-	-	-	121

CAPITAL INVESTMENT PROGRAMME 2015-2020

	Realigned Budget 2015-16	Indicative Budget 2016-17	Indicative Budget 2017-18	Indicative Budget 2018-19	Indicative Budget 2019-20	Total Budget 2015-2020
	£000	£000	£000	£000	£000	£000
<u>SERVICES FOR COMMUNITIES - ASSET MANAGEMENT WORKS</u>						
Improvement works	898	-	-	-	-	898
Mechanical and engineering upgrade	471	-	-	-	-	471
Parks infrastructure	400	-	-	-	-	400
Roof and rainwater	140	-	-	-	-	140
Security work	20	-	-	-	-	20
Statutory compliance	100	-	-	-	-	100
Structural enhancement	150	-	-	-	-	150
Unallocated funding	139	-	-	-	-	139
Water quality upgrading	6	-	-	-	-	6
Total for Services for Communities	3,134	0	0	0	0	3,134
Services for Communities - Corporate Property						
Boiler upgrade	300	-	-	-	-	300
Doors and windows	412	-	-	-	-	412
Fabric enhancement	918	-	-	-	-	918
Heating upgrade	18	-	-	-	-	18
Mechanical and engineering upgrade	1,180	-	-	-	-	1,180
Security work	12	-	-	-	-	12
Statutory compliance	63	-	-	-	-	63
Stonework/masonry	81	-	-	-	-	81
Unallocated funding	326	-	-	-	-	326
Total for Services for Communities - Corp. Property	3,310	0	0	0	0	3,310
Funding not yet allocated to projects	-	4,484	6,447	6,993	10,226	28,150
Total Asset Management Works	22,545	13,657	14,000	14,000	14,000	78,202

Current unfunded capital priorities

Estimated spend profile over 2015-2020 CIP

Service	Priority (ranked in order of importance at service level taking cognisance of council commitments and pledges)	Capital Project	Brief description of project	Prudential borrowing supported by service suitability (Y/N)	Estimated spend profile over 2015-2020 CIP					Total estimated cost £000	Annual revenue income or savings streams identified if potential to fund through prudential framework supported by service £000	Comment	Estimated Annual Loan Charges, (20 year repayment) £000	Estimated Total Loan Charges £000
					2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000					
Children and Families	1.	Rising Primary School Rolls (with the exception of a long term solution for South Edinburgh)	This represents the latest projected deficit in the overall funding required to address the anticipated accommodation pressures in the primary school estate over the next five years to meet catchment demand which was reported to the Education, Children and Families Committee on 20 May 2014. The costs exclude provision to address the long term pressure in the south Edinburgh area which are identified separately below.	N	-	3,527	1,336	157	-	5,020			407	8,138
Children and Families	2.	Rising Primary School Rolls (long term solution for South Edinburgh)	This represents the latest projected cost of addressing the anticipated long term accommodation pressures in meeting catchment demand in the primary school estate in the south Edinburgh area as explained in the 'Primary School Capacity Pressure in South Edinburgh' report to the Education, Children and Families Committee on 4 March 2014. The costs are based on option of delivering a new double-stream primary school (no nursery) in the area however this is one of three possible solutions identified; the other two being at lower cost. The approach to the south Edinburgh area has been the subject of consultation and engagement with the relevant school communities and the outcome and proposed way forward was reported to the Education, Children and Families Committee for consideration on 9 December 2014.	N	6,000	2,924	7,250	-	-	16,174			1,324	26,474
Children and Families	3.	Children and Families Estate - Asset Management Works (capital only, excludes revenue)	This represents the gap in funding within the existing Asset Management Works budgets (held by SfC) to cover the essential condition works which were identified as a result of the condition surveys which were undertaken of all properties within the Children and Families estate. This excludes a further significant unfunded pressure regarding revenue related costs.	N	4,952	4,952	4,952	4,952	4,952	24,760			2,026	40,528
Children and Families	4.	A new secondary school in Craigmillar	This represents the commitment made by Council to deliver a new secondary school in Craigmillar (replacing the existing Castlebrae Community High School) as part of the regeneration of Craigmillar. The costs and associated profile are based on the current working assumption regarding both the required date of delivery and the required capacity on opening as reflected in the 'Investment in the School Estate' Report to Council on 25 September 2014.	N	-	-	144	3,151	23,698	26,993			2,209	44,183
Children and Families	5.	Additional Investment in WHEC	The 'Queensferry High School' Report to Council on 25 September 2014 Council included a recommendation that Council agree to consider, as part of the forthcoming 2015/16 budget process, the provision of additional capital investment to WHEC as the only other remaining Condition C secondary school in the Council estate to assist in the ongoing regeneration of the school and the wider Wester Hailes area. This recommendation was approved by Council.	N	1,250	1,250	-	-	-	2,500			205	4,092

Current unfunded capital priorities

Estimated spend profile over 2015-2020 CIP

Service	Priority (ranked in order of importance at service level taking cognisance of council commitments and pledges)	Capital Project	Brief description of project	Prudential borrowing supported by service suitability (Y/N)	2015/16	2016/17	2017/18	2018/19	2019/20	Total estimated cost £000	Annual revenue income or savings streams identified if potential to fund through prudential framework supported by service £000	Comment	Estimated Annual Loan Charges, (20 year repayment) £000	Estimated Total Loan Charges £000
					£000	£000	£000	£000	£000					
Children and Families	6a.	Educational Infrastructure Requirements arising from the Council's proposed second Local Development Plan - Identified early design works required	The proposed second Local Development Plan reflects the intended delivery of a significant level of new housing development in the city. The consequences of this regarding changes which will be required to the existing educational infrastructure to accommodate this will be significant with there being an anticipated requirement for several new primary schools and significant extensions to existing secondary schools. The cost estimates produced within the current Education Appraisal have been produced using cost metrics derived from either national guidance for new primary/secondary school projects or, for extensions, other recent Council projects. Whilst these are sufficient to provide a reasonable approximation of costs, the ability of progressing what has been suggested in each area and the costs of doing so can only be confirmed with any degree of certainty by undertaking early design work. This would include undertaking site investigations to determine any locations where any new build or extension could be located and any abnormal site issues which would require to be addressed such as the necessity to divert utilities or other services (a necessity which has arisen in several recent projects).	N	405					405			33	663
												Current assumption is that all capital costs will be fully funded by developers through section 75 contributions, though it remains unclear at this point in time how this will be achieved and whether or not this capital expenditure identified would be required on a temporary or permanent basis.		
Children and Families	6b.	Educational Infrastructure Requirements arising from the Council's proposed second Local Development Plan	The proposed second Local Development Plan reflects the intended delivery of a significant level of new housing development in the city. The consequences of this regarding changes which will be required to the existing educational infrastructure to accommodate this will be significant with there being an anticipated requirement for several new primary schools and significant extensions to existing secondary schools. The capital (and revenue) costs arising will be very significant. Whilst the assumption is that the capital costs will be fully funded by developers through section 75 contributions it remains unclear at this point in time how this will be achieved and whether or not there might be the requirement for any new capital expenditure to be identified on either a temporary or permanent basis. Due to the long lead time associated with delivering new accommodation the associated spend requirements may be out of alignment with when section 75 funding can be received resulting in a gap which would require to be funded by the Council. This return assumes no unfunded capital pressures would arise however until a clear strategy on this has been determined the risk of such pressures arising remains.	N	-	-	-	-	-	-				

Current unfunded capital priorities

Estimated spend profile over 2015-2020 CIP

Service	Priority (ranked in order of importance at service level taking cognisance of council commitments and pledges)	Capital Project	Brief description of project	Prudential borrowing supported by service suitability (Y/N)	2015/16	2016/17	2017/18	2018/19	2019/20	Total estimated cost £000	Annual revenue income or savings streams identified if potential to fund through prudential framework supported by service £000	Comment	Estimated Annual Loan Charges, (20 year repayment) £000	Estimated Total Loan Charges £000
					£000	£000	£000	£000	£000					
Corporate Governance - Customer Services	1.	ICT - Digital Workstream Channel Shift	The Council currently receives over 2.5 million individual contacts directly from citizens every year. These cover almost all services the Council provides, and range from enquiries regarding Council Tax, to reporting a pothole in the road, to registering a pupil for a school trip. Over 90% of all these contacts are over the phone with the majority of the remaining 10% being face-to-face, and almost no contacts are undertaken on-line (digitally). When compared to digital, the cost of each transaction is 20 times higher per contact over the phone and 100 times more when face-to-face. Therefore not only is the Council not meeting the expectations of digitally active citizens but it is spending more in these areas than is required. The project plans to move a minimum of 40% of all contacts over the next 2 years, saving the Council £4m per annum, whilst improving the customer experience. In addition to these benefits the Council will also gain a much better understanding of its citizens as individuals, allowing the Council to better focus its services on the needs and desires of the city.	Y	2,000	-	-	-	-	2,000		Additional investment of £3m (a total of £5m) could be funded using the Prudential Framework on a case by case basis. Funding for the additional investment of £3m would require to be met through revenue budget savings.	473 (Based on 5 year repayment period as ICT equipment)	2,364
Corporate Governance - Culture and Sport	2.	Meadowbank Sports Centre	Rebuild of sports centre	Y	9,165	9,165	-	-	-	18,330	Part funding through prudential framework of a total of £3.028m. Annual income/ saving stream to support this of £0.248m.	This estimated cost is based on option 1, net of the best estimate of capital receipt realisable as detailed in the report to Culture and Sport Committee on 17 Dec 2013.	1,500	30,003
Corporate Governance - Culture and Sport	3.	Jack Kane Centre	Upgrading and refurbishment of sports centre	Y	1,500	1,500	-	-	-	3,000	Part funding through prudential framework may be possible through increased revenue from new 3G pitches and fitness facilities.		246	4,911
Corporate Governance - Culture and Sport	4.	Refurbishment of Ross Bandstand	Capital redevelopment project to refurbish listed building in key city centre location, Princes Street Gardens, home for Hogmanay and Edinburgh Festival Fireworks concert, and enable additional use at other times of the year. Upgrade facilities, building fabric and seating.	Y	650	650	-	-	-	1,300	Part funding through prudential framework of a total of £0.25m. Annual income stream to support this of £0.3m over 20 years	The Ross Bandstand is in poor condition and improvements are required to enable income generation.	106	2,128
Corporate Governance - Culture and Sport	5.	Redevelopment of Museum of Childhood	The redevelopment is part of the modernisation programme for Museums and Galleries. The redevelopment of the Museum of Childhood will provide a more engaging and interactive experience for children and families; the re-display and re-interpretation of the collection and modernisation of all the facilities for visitors.	N	500	500	-	-	-	1,000		An application will be submitted to Heritage Lottery Fund for the modernisation of the Museum of Childhood.	82	1,637

Current unfunded capital priorities

Estimated spend profile over 2015-2020 CIP

Service	Priority (ranked in order of importance at service level taking cognisance of council commitments and pledges)	Capital Project	Brief description of project	Prudential borrowing supported by service suitability (Y/N)	Estimated spend profile over 2015-2020 CIP					Total estimated cost £000	Annual revenue income or savings streams identified if potential to fund through prudential framework supported by service £000	Comment	Estimated Annual Loan Charges, (20 year repayment) £000	Estimated Total Loan Charges £000
					2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000					
Health and Social Care	1.	7th new care home - Dumbyrden	A new 60-bedded care home to replace an older care home and to create additional capacity for 20 beds. A site has been identified at Dumbyrden. A capital receipt of between £5m and £6m is available to part fund. The balance would be funded from prudential borrowing. There is currently a shortage of care home places, with 90 people waiting in hospital for a care home bed.	Y	2,610	390	-	-	-	3,000		-	246	4,911
Health and Social Care	2.	8th new care home	New purpose built 60 bedded care home to replace 2 older care homes. There are currently 8 older remaining Council care homes which are no longer fit for purpose. The requirement to replace the older remaining care homes was agreed in the Older People's Accommodation Strategy for Older People. There is a high risk of needing to close older care homes if they are not replaced as they do not meet operational requirements or Care Inspectorate standards.	N	-	8,190	1,224	-	-	9,414		-	770	15,409
Health and Social Care	3.	9th new care home	New purpose built 60 bedded care home to replace 2 older care homes. There are currently 8 older remaining Council care homes which are no longer fit for purpose. The requirement to replace the older remaining care homes was agreed in the Older People's Accommodation Strategy for Older People. There is a high risk of needing to close older care homes if they are not replaced as they do not meet operational requirements or Care Inspectorate standards.	N	-	-	8,636	1,291	-	9,927		-	812	16,249
Services for Communities	1.	Saughton Park	Restoration of historic gardens and park.	N	860	-	-	-	-	860		Committed to delivering this contribution towards a larger scheme; levers in an additional £4m of Heritage Lottery funding.	70	1,408
Services for Communities	2.	Asset Management Works	Asset Management Works - non-school estate	N	5,000	5,000	5,000	5,000	5,000	25,000		To address the historic backlog maintenance issues across the non-schools estate.	2,046	40,921
Services for Communities	3a.	LDP transport infrastructure-early design work for both west and south east of Edinburgh	Initial design work on proposed transport infrastructure to determine more accurate costs to inform and aid planning applications and S.75 developer contribution agreements	N	350	150	0	0	0	500		In acknowledgment of potential developer contribution shortfalls in early years of development; potential reimbursement of funding in later years.	41	818
Services for Communities	3b.	LDP roads infrastructure funding gap	Potential funding gap associated with the delivery of roads infrastructure to support the development proposed in the Local Development Plan	N	-	1,000	1,000	1,500	1,500	5,000		In acknowledgment of potential developer contribution shortfalls in early years of development; potential reimbursement of funding in later years.	409	8,184
Services for Communities	4.	Roads and footway investment	Additional capital investment in the City's roads and footways	N	2,000	2,000	2,000	4,800	2,000	12,800		To enhance the current programme of upgrade for the city's roads.	1,048	20,951
Services for Communities	5.	Central Library	Refurbishment and renovation of central library	N	-	-	10,000	10,000	-	20,000		Long term development proposal subject to discussions with the National Library.	1,637	32,737
TOTAL ALL PROJECTS					37,242	41,198	41,542	30,851	37,150	187,983				