

# Management Reporting Arrangements

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## Policy & Strategy Committee

6 December 2011

### 1 Purpose of report

- 1.1 The purpose of this report is to advise elected members of adjustments to some management reporting arrangements in the interests of improving the delivery of outcomes.

### 2 Summary

- 2.1 Following discussions with the Corporate Management team (CMT) and relevant Convenors the proposals for adjustment to some management reporting arrangements are brought forward to improve synergy in some service areas, to further erode the possibility of working in silos, to strengthen our corporate approach to the development and use of economic, statistical and other relevant information and, to support a stronger and more intense focus on economic development in Edinburgh.

### 3 Background

- 3.1 The CMT has been reviewing the configuration of services to ensure that we enhance the Council's focus on customer service, sharper focus on the delivery of effective outcomes, opportunities for improvements in productivity and our combined impact on the overall success of Edinburgh.
- 3.2 It has been agreed by CMT that some of the service area relationships can be improved by re-alignment and more streamlined management reporting arrangements.
- 3.3 In addition, better co-ordination of research and statistical information, to be more widely and consistently available across the Council will support officers and members in advice and policy making respectively.
- 3.4 In respect of the strengthening of the Economic Development service area, it is noted that Edinburgh has performed relatively well in comparative economic terms with the rest of Scotland and with the rest of the UK. In order to build upon this position in a challenging economic climate it is important to strengthen our focus on supporting businesses in Edinburgh, including the

social enterprise sector with a view to sustainability in the local economy and job opportunity development for the available workforce.

- 3.5 It is proposed that the re-alignment should become effective from 4 January 2012.
- 3.6 Individual directors are working with their teams on the operational plans for implementation and new contact arrangements will be widely circulated.
- 3.7 There will be no change to committee structures or reporting lines to Convenors at this point in time.
- 3.8 In summary, the service area re-alignments are shown below:
  - Planning and Building Standards; Transport, Fleet/Corporate Transport Unit; Corporate Property; Cleaning and Catering STOs; Registration and Non Legal Licensing functions re-align to Services for Communities.
  - Business Continuity and Public safety; Performance and Quality; Sustainability; Research and Information functions re-align to Corporate Governance.
  - Health and Social Strategy re-aligns to Health and Social Care.
  - Economic Development is strengthened with a renewed focus on external business support; inward investment and trade development; employability and job creation; business development; links with external economic development agencies and marketing, EDI.

#### **4 Financial Implications**

- 4.1 There are no adverse financial implications.

#### **5 Environmental & Equalities Impact**

- 5.1 There are no adverse equalities or environmental impacts.

#### **6 Recommendations**

- 6.1 It is recommended that the Policy & Strategy Committee:
  - a) Notes the report.

**Sue Bruce**  
Chief Executive

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Appendices

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Wards affected All

Single Outcome Agreement All

Background Papers